

Agenda item: 7.1

Report title: ICB Finance Report

Report on the financial performance for July 2024 (M4 – 2024/25)

1. Executive Summary

The annual allocation is £2,204.412m, initial allocation of £2,185.713m with prior month allocations of £8.146m and in month allocation of £10.553m.

At month 4 the ICB is reporting a year-to-date deficit of £0.683m (£0.619m in month 3), a movement of £0.064m. The movement is due to continued pressures within the funded care savings programme and South West Ambulance Service NHS Foundation Trust (SWASFT) and an emerging pressure within mental health placements and ADHD services which are offset by slippage in reserves.

The ICS is reporting a year-to-date deficit of £13.047m (£13.468m in month 3); £1.839m direct costs of industrial action, £7.579m slippage on savings and investments, £3.000m ERF and £2.700m pay related costs.

The ICB continues to forecast a breakeven position however this is dependent on budget holders delivering budgets and savings targets to plan and forecast mitigations delivering. The providers are also forecasting breakeven, with financial recovery actions in place at the acute providers. As reported to the Performance and Recovery Board, escalation and financial efficiencies processes are in place which are expectation of turnaround within the financial year to deliver a breakeven position at year end.

Failure to deliver the system breakeven position will result in intervention by NHS England through the appointment of mandated management consultants to improve the financial performance through imposing spending controls.

2. Risks and mitigations

The risks and mitigations associated with the delivery of the ICB financial position, as continue to be reported in the directorate risk register, are summarised in the table below.

Risks	Mitigations
The financial challenge faced by local authorities could impact social care costs in the ICB leading to unfunded cost pressures	Continued engagement with Local Authorities and commitment to work together to reduce the overall costs.
Funded care and placements – management of in year costs and development and delivery of savings plans	Savings plan approved by the Executive team during June. Regular meetings between Deputy Chief Executive and Chief Finance Officer and Chief Nursing Officer to monitor performance.

Risks	Mitigations
Budget setting pressures (e.g. SWASFT) not delivering as per budget setting assumptions which could result in an overspend or impact planned investments.	The Deputy CEO and CFO and Senior Finance team undertake a detailed review of the budget setting assumptions as part of the month end close process. The Heads of Finance and Budget holders liaise on a regular basis and report position through SDU, ODG and HCIGs.
High Cost Drugs and Devices (HCDD) emerging cost pressures based on month 10 horizon scanning reports (plan submission based on month 8 report)	Finance team working closely with medicines management team to assess and forecast potential impact. Monitored via the weekly ICS CFO meeting and reported to Performance and Recovery Board.

3. Financial duties and financial performance metrics

The in-month assessment of delivery against the ICB's financial duties are two on plan (green) and three at risk (amber).

Duty	RAG	Position
Maintain expenditure within the revenue resource limit <i>(Section 5)</i>	A	The ICB is reporting an adverse variance of £0.683m against a year-to-date budget of £749.861m.
Ensure running costs are within the running cost resource limit. <i>(Section 5)</i>	A	The running costs are ahead of plan by £0.143m at month and forecasting to breakeven by year end. The ICB continues to actively review the required reduction in running costs allocations with a focus on identifying the required non pay reductions in 2025/26
Maintain capital expenditure within the delegated limit <i>(Section 7)</i>	G	The 2024/25 capital programme is £8.541m; £1.661m ICB allocation and £6.880m system CDEL prioritised capital. The ICB capital schemes have been submitted to NHSE with approval expected in August.
Maintain expenditure within the allocated cash limit <i>(Section 8)</i>	A	Cash draw down at the end of month 4 is ahead of monthly profile by 2.5%. The non cash transactions impacting the financial position (e.g. release of provisions) will impact the cash requirement.
Ensure compliance with the better payment practice code <i>(Section 9)</i>	G	Performance target requires 95% of non-disputed invoices to be paid within 30 days. The ICB met the target in month.

4. Revenue allocation

The annual allocation has increased by £10.553m in month to £2,204.412m with the high value allocations in month relating to depreciation funding to be passed through to providers, GP fellowships, secure data environment and recovering access to primary care.

The internal budget moves in month are geared through the reserves position, with the transfers to acute and mental health contracts for consultant pay awards and investment reserve funding from Health Inequalities and Anticipatory Care Prevention and Wellbeing to community services.

Programme Area	Confirmed Initial ICB allocation £m	Prior Months Allocation Changes £m	Adjustments in Month		Baseline Allocation at 31-Jul-24 £m
			SDF/Other allocations £m	Internal Budget adjs £m	
Acute Contracts	1,090.937	2.411	0.256	2.772	1,096.375
Mental Health	220.492	0.110	0.424	0.591	221.618
Community Services	223.013	0.541	-	3.446	227.000
Delegated Primary Care	269.848	0.083	0.494	-	270.425
Medicines Management	163.374	0.062	0.001	-	163.437
Primary Care	34.965	0.042	2.105	0.053	37.165
Funded Care	130.812	-	-	-	130.812
Childrens Services	44.154	0.001	-	1.581	45.736
Support costs	8.279	0.250	-	-	8.529
Reserves	(15.689)	4.646	7.273	(8.443)	(12.213)
Commissioning Budget	2,170.185	8.146	10.553	-	2,188.884
Running Costs	15.528	-	-	-	15.528
Total Allocation 2024-25	2,185.713	8.146	10.553	-	2,204.412

5. Financial position July 2024 (Month 4)

At month 4 the ICB is reporting a year-to-date deficit of £0.683m and forecast breakeven position.

The year-to-date adverse variance continues to be due to slippage on funded care savings, which are expected to deliver later in the financial year, contract pressures for SWASFT, the continued step up of additional community capacity beds (discharge to assess) to improve flow and an emerging pressure within mental health associated with placement costs. These adverse variances are offset by slippage on digital investments, specifically the Intelligence Centre, a reported underspend in medicines management and release of provisions and reserves.

2024/25 July 2024 - Month 4	2024/25 Budget	Year To Date Budget	Year To Date Expenditure	Year To Date Variance		Forecast Outturn	Forecast Outturn Variance		Appendix Ref
Programme Area	£m	£m	£m	£m		£m	£m		
Acute	1,096.375	370.543	371.673	(1.131)	●	1,100.035	(3.659)	●	A1
Mental Health	221.618	74.402	75.031	(0.628)	●	221.635	(0.017)	●	A2
Community	227.000	75.671	76.017	(0.346)	●	227.669	(0.669)	●	A3
Delegated Primary Care	270.425	93.539	93.709	(0.170)	●	270.458	(0.033)	●	A5/A6
Medicines Management	163.437	54.521	53.569	0.952	●	163.496	(0.059)	●	A7
Primary Care	37.165	12.398	12.412	(0.014)	●	37.165	-	●	A4
Funded Care	130.812	43.604	45.474	(1.870)	●	131.611	(0.799)	●	A8
Childrens	45.736	15.243	15.293	(0.050)	●	45.780	(0.044)	●	A9
Support Costs	8.529	2.843	2.847	(0.004)	●	8.529	-	●	A10
Reserves	(12.213)	1.923	(0.798)	2.721	●	(17.493)	5.280	●	-
Running Costs	15.528	5.176	5.319	(0.143)	●	15.528	-	●	A11
BNSSG ICB Surplus/(Deficit)	2,204.412	749.861	750.546	(0.683)		2,204.412	-		
<u>Provider Surplus/Deficit</u>									
AWP	-	-	(0.025)	(0.025)		-	-		
NBT	-	(6.002)	(10.604)	(4.602)		-	-		
UHBW	-	-	(7.737)	(7.737)		-	-		
Provider Surplus/(Deficit)	2,204.412	(6.002)	(18.366)	(12.364)		2,204.412	-		
ICS Position	2,204.412	755.863	768.912	(13.047)		2,204.412	-		

Programme status to date

The programme areas are rated on variance from budget with ,1% rated green, between 1% and 2% amber and over 2% red. The programme areas with amber and red ratings are reported below.

Funded Care (A8)

The year-to-date position presents an overspend of £1.870m, which continues to be attributable to the Adult Fully Funded CHC (£1.545m adverse). This is anticipated to improve across the year as the full savings plan for 2024/25 is implemented. The position includes savings delivered from four of the eight schemes planned for implementation this financial year (year-to date achievement, £1.347m).

The forecast outturn continues to report an overspend of £0.799m. The run rate for the current year suggests that the outturn has been revised down by £2.2m, and the forecast includes the delivery of £6.236m savings in-year (£9.2m FYE). Whilst opportunity exists to achieve a balanced position, further work is required to assure that the reported overspend can be mitigated in-year.

Running Costs (A11)

The running costs position is ahead of plan due to additional costs for leasing depreciation relating to Temple Street, maternity cover, Commissioning Support Unit Contract and legal fees. A full review of the costs is being undertaken to ensure costs have been correctly coded and a meeting with the CSU is scheduled for later in the month to confirm the contract arrangements, which are currently disputed.

System position

The ICS is reporting a year-to-date adverse variance of £13.047m, £0.683m for the ICB and £12.364m with the providers.

The provider deficits relate to slippage on savings and investments of £7.579m, Elective Recovery Fund of £3.000m, pay costs of £2.7000m and industrial action direct costs of £1.839m.

As reported to the Performance and Recovery Board financial recovery actions have been triggered at the acute providers to address the current overspends with an expectation of turnaround within the financial year to deliver a breakeven position at year end.

Full details of the financial position are reported in the attached System Finance Report.

Payroll overview

Included in the financial position are the pay costs, as summarised below. The funded establishment is currently underspent with a variance to date of £0.206m and the pay costs funded from other sources overspent by £0.191m generating a net underspend variance of £0.015m (£0.206m on admin costs and £0.221m programme). The management accounts team are working with the people directorate and line managers to confirm the funding sources of all externally funded posts to ensure funding or recharge arrangements in place.

Source of funds	Admin/ Programme	Full year budget £m	YTD budget £m	YTD spend £m	YTD variance £m
Funded Establishment	Admin	10.875	3.561	3.642	(0.082)
	Programme	11.174	3.650	3.363	0.288
Total funded Establishment		22.050	7.211	7.005	0.206
Other Funding source	Admin	1.181	0.384	0.507	(0.124)
	Programme	1.846	0.581	0.648	(0.067)
Total Other funded posts		3.027	0.965	1.155	(0.191)
Grand total		25.077	8.175	8.160	0.015

		Full year budget £m	YTD budget £m	YTD spend £m	YTD variance £m
Analysed by	Admin	12.056	3.944	4.150	(0.206)
	Programme	13.020	4.231	4.011	0.221
Grand total		25.077	8.175	8.160	0.015

The in-year salary costs of redundant roles approved in 2023/24 are expected to be funded from the reversal of the redundancy provision.

6. Efficiencies

The total ICB savings plan is £35.693m, £32.967m per the planning submission and an additional £2.727m in funded care due to the final exit run rate from 2023/24.

Within the total savings target there is £11.393m of provider commissioning efficiencies which reflect the savings achieved through passing through the efficiency factor via contact price uplifts each year. These savings are all fully delivered via baseline contract and budget changes.

2024/25 Month 4	YTD planned net saving £ms	YTD actual net saving £ms	YTD Variance £ms	Planned Net Saving £ms	FOT Net Saving £ms	Variance to Plan £ms
ICB savings plan						
Running Costs/Support costs	1.007	1.007	-	3.022	3.022	-
Funded Care	1.113	1.264	0.151	6.473	6.473	-
Medicine Optimisation	1.629	3.665	2.036	5.252	7.612	2.360
Digital Savings	0.867	0.534	(0.333)	2.600	2.600	-
Contract savings	1.409	1.409	-	4.226	4.226	-
Total ICB savings plan	6.025	7.879	1.854	21.573	23.933	2.360
Commissioning efficiencies						
NHS Providers inside system	3.525	3.525	-	10.574	10.574	-
NHS Providers outside of system	0.273	0.273	-	0.819	0.819	-
ICB Total Savings (per submission)	9.823	11.677	1.854	32.966	35.326	2.360
Additional funded care savings (23/24 exit run rate)	-	-	-	2.727	0.480	(2.247)
ICB Total Savings (per submission)	9.823	11.677	1.854	35.693	35.806	0.113
<i>Annual Plan/IFR profiling adjustment</i>	<i>1.175</i>	<i>-</i>	<i>(1.175)</i>			
<i>ICB Savings per the monthly IFR</i>	<i>10.998</i>	<i>11.677</i>	<i>0.679</i>			

At month 4 the ICB efficiency delivery was £7.879m against a plan of £6.025m, ahead of plan by £1.854m.

The funded care and medicines optimisation profiles have been set at scheme level with a number of funded care schemes profiled to deliver later in the financial year.

digital savings schemes continue to be assessed against investment plans to establish the net investment and savings impact for this financial year and the impact on future savings assumptions.

The medicine optimisation forecast is currently based on data available to month 2, due to timing delays in receipt of base data. The favourable forecast is primarily related to additional savings on direct oral anticoagulants (Apixaban). The additional savings delivery has not yet been taken to the programme area forecast (section 5) as the ICB are waiting for additional monthly data to provide further assurance and assess the overall impact on all areas within medicines management.

The overspend on funded care within the financial position (section 5) is related to savings, as shown in the table above. The funded care team continue to develop the savings programme which could have a positive impact on the forecast under delivery of savings.

Due to the timing delay of medicines optimisation data the final reports for the financial year are not confirmed until post year end. The 2023/24 final report is attached at appendix 2 for information with an overview of the 2024/25 planned schemes.

7. Capital allocation

The ICB's total capital allocation is £8.541m; £1.661m recurring allocation and £6.880m prioritised from system Capital Departmental Expenditure Limit (CDEL) for additional minor improvement grants, capital grants to Sirona and GPs as part of the Central Weston development site and £3.000m to Connexus PCN practice developments.

All ICB capital allocations must be submitted to NHSE for approval. The ICB capital allocations and additional MIG schemes were submitted in June with approval expected in August. Once approval is received the delivery plans will be finalised and profiled to deliver in the latter part of the financial year with expenditure not expected to be incurred until quarter 2.

2024/25 Schemes	Asset Owner	Capital Allocation £m	Planning Virement	Capital Allocation £m
Minor Improvement Grant (MIG)	NHS England	0.331	-	0.331
MIG Equipping	NHS England	0.038	0.033	0.071
GPIT - BAU refresh	NHS England	0.942	-	0.942
GPIT - additional roles & PCN	NHS England	0.076	-	0.076
IT Corporate Refresh	BNSSG ICB	0.274	-	0.274
ICB Capital Allocation		1.661	0.033	1.694
System prioritisation schemes				
Additional MIG	NHS England	0.300	(0.149)	0.151
Central Weston	GP	2.580	-	2.580
Central Weston	Sirona	1.000	1.500	2.500
Connexus PCN	GP	3.000	(1.384)	1.616
Total system prioritisation		6.880	(0.033)	6.847
Total ICB capital allocation (excl. IFRS16)		8.541	-	8.541

8. Statement of Financial Position

The closing net asset position of the ICB is £105.542m, a year-to-date movement of £2.594m which primarily represents a decrease in cash of £8.802m (see below) offset by a net movement in working capital of balances of £6.731m (receivables of £14.565m and payables of £21.296m) and a release of provisions, relating to a contract dispute, of £4.762m.

Statement of Financial Position	Balance 31/03/2024 £m	Balance 31/07/2024 £m	Movement £m
Total Non Current Assets	3.024	2.900	(0.123)
<u>Current Assets</u>			
Cash & Cash Equivalents	0.174	(8.628)	(8.802)
Current Trade And Other Receivables	40.608	26.042	(14.565)
Total Current Assets	40.781	17.414	(23.367)
Total Assets	43.805	20.314	(23.491)
<u>Current Liabilities</u>			
Payables	(141.065)	(119.768)	21.296
Lease Liability	(2.595)	(2.569)	0.027
Provisions	(8.280)	(3.519)	4.762
Total Current Liabilities	(151.941)	(125.856)	26.085
Total Net Assets/(Liabilities)	(108.136)	(105.542)	2.594
<u>Taxpayers Equity</u>			
I&E Reserve - General Fund	(108.136)	(105.542)	2.594
Total Taxpayer Equity	(108.136)	(105.542)	2.594

The closing cash at bank position was £1.494m however due to the timing of the final payment run of the month the closing cash balance on the ledger was £8.628m in credit.

NHSE monitor the ICB on the closing cash at bank balance (1.25% of monthly drawdown) which for month 4 equated to £2.188m. The ICB met this target in month.

At month end the ICB's cash utilisation was ahead of plan by 2.5% due to the timing of quarterly payments in advance, receipt of receivable payments and the clearance of the 23/24 closing payables. The ICB actively monitors the cashflow forecast and has identified that the cash run rate to year end is lower than the year-to-date position.

9. Better Payment Practice Code (BPPC)

The ICB are required to comply with the BPPC where all non-disputed invoices are to be paid within 30 days. The performance measure requires 95% or more of invoices, in terms of volume and value, to be paid within 30 days.

The ICB pays an average of 2,600 invoices a month and continues to meet the BPPC target for all NHS and Non-NHS invoices, as set out below.

Type	In month	Number	£m
NHS	Total bills paid in month	48	106.885
	Total bills paid within target	46	106.880
	% bills paid within target	95.83%	99.99%
Non NHS	Total bills paid in month	2,562	73.812
	Total bills paid within target	2,541	72.670
	% bills paid within target	99.18%	98.45%

Type	Year to date	Number	£m
NHS	Total bills paid in year	518	413.815
	Total bills paid within target	501	412.710
	% bills paid within target	96.72%	99.73%
Non NHS	Total bills paid in year	9,778	287.350
	Total bills paid within target	9,651	280.305
	% bills paid within target	98.70%	97.55%

10. Recommendations

The committee are asked to note the financial position as of month 4.

Appendix 1 – Analysis of spend within programme areas

A1 – Acute

Acute Services	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
University Hospitals Bristol and Weston NHS FT	484.519	161.391	161.391	-	484.519	-	
North Bristol NHS Trust	466.630	155.513	155.513	(0.000)	466.630	-	
South Western Ambulance Service NHS FT	55.429	18.476	19.379	(0.903)	58.137	(2.708)	
Independent Sector Treatment Centres	38.412	12.873	12.873	-	38.412	-	
Other Local Provider contracts (RUH, Glos, Somerset)	18.437	6.146	6.146	(0.000)	18.437	-	
Low Volume Activity	8.098	8.098	8.106	(0.008)	8.098	-	
Non Contracted Activity	0.920	0.307	0.507	(0.201)	1.579	(0.659)	
Other Acute Spend (incl SWAG cancer)	23.930	7.739	7.759	(0.019)	24.222	(0.292)	
Grand Total	1,096.375	370.543	371.673	(1.131)	1,100.035	(3.659)	

A2 - Mental Health

Mental Health & Learning Disabilities	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
MH - AWP Core Contract	145.516	48.448	48.448	-	145.516	-	
Mental Health Placements	22.090	7.363	7.879	(0.516)	22.142	(0.052)	
Learning Disability and Autism	9.947	3.316	3.083	0.232	8.634	1.313	
Mental Health Community	6.630	2.210	2.154	0.056	6.524	0.106	
Improved Access to Psychological Therapies (IAPT)	12.156	4.052	4.052	0.000	12.156	-	
Dementia	5.906	1.969	1.921	0.047	5.764	0.142	
Crisis Services	3.958	1.319	1.319	-	3.958	-	
ADHD	2.889	0.963	1.403	(0.440)	4.331	(1.442)	
Mental Health Low Volume Activity	0.880	0.880	0.881	(0.001)	0.881	(0.001)	
Mental Health SDF	10.900	3.633	3.619	0.014	10.900	(0.000)	
MH - S12 Doctors Private Sector	0.746	0.249	0.271	(0.022)	829.74	(0.084)	
Grand Total	221.618	74.402	75.031	(0.628)	221.635	(0.017)	

A3 – Community

Community	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
Adult Community Contract	148.406	49.469	49.389	0.081	148.406	-	
Joint Commissioned	33.187	11.062	11.062	-	33.187	-	
Discharge to Assess Services	10.883	3.628	4.204	(0.577)	12.513	(1.630)	
Joint Commissioned D2A	2.475	0.825	0.825	-	2.475	-	
Patient Transport Services (PTS)	6.618	2.206	2.206	(0.000)	6.757	(0.140)	
Community Equipment	6.948	2.316	2.344	(0.028)	6.883	0.064	
Hospices	4.235	1.412	1.412	0.000	4.235	-	
BIRU	3.320	1.107	1.276	(0.170)	3.360	(0.040)	
In-Year Investments	1.974	0.661	0.262	0.400	0.532	1.441	
Anticipatory Care	0.583	0.194	0.194	-	0.583	-	
Health Inequalities	1.775	0.592	0.592	-	1.775	-	
Prevention Fund	1.285	0.428	0.428	-	1.285	-	
Other Community	5.311	1.770	1.822	(0.052)	5.676	(0.365)	
Grand Total	227.000	75.671	76.017	(0.346)	227.669	(0.669)	

A4 – Primary Care

Primary Care	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance		Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m	
NHS 111/Out of Hours	19.067	6.356	6.381	(0.025)	●	19.067	-	●
Local Enhanced Services	7.501	2.500	2.480	0.020	●	7.501	-	●
GP Forward View	4.382	1.470	1.470	-	●	4.382	-	●
Other Primary Care	6.215	2.072	2.081	(0.009)	●	6.215	-	●
Grand Total	37.165	12.398	12.412	(0.014)		37.165	-	

A5 – Primary Care Delegated

Delegated Primary Care	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance		Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m	
GMS/PMS/APMS Contracts	110.254	36.751	36.826	(0.074)	●	110.182	0.072	●
Primary Care Networks DES	33.901	14.369	14.289	0.079	●	33.896	0.005	●
Premises Costs	17.082	5.694	5.632	0.062	●	17.075	0.007	●
Quality Outcomes Framework (QOF)	14.867	4.956	4.956	-	●	14.867	-	●
Locum Reimbursement Cost	2.215	0.738	0.804	(0.065)	●	2.263	(0.048)	●
Other GP Services	2.085	0.695	0.805	(0.110)	●	2.088	(0.003)	●
Prescribing & Dispensing Fees	1.545	0.515	0.515	-	●	1.545	-	●
Designated Enhanced Services (DES)	1.326	0.442	0.503	(0.061)	●	1.391	(0.065)	●
Delegated Primary Care Reserve	-0.583	-0.194	-0.194	-	●	-0.583	-	●
Grand Total	182.691	63.965	64.135	(0.170)		182.724	(0.033)	

A6 – Primary Care Delegated POD

Pharmacy, Ophthalmology and Dental (POD) delegation	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance		Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m	
Delegated Pharmacy	19.810	6.932	6.932	-	●	19.810	-	●
Delegated Primary Dental	38.302	12.767	12.767	-	●	38.302	-	●
Delegated Secondary Dental	17.551	5.850	5.850	-	●	17.551	-	●
Delegated Community Dental	2.778	0.926	0.926	-	●	2.778	-	●
Delegated Primary Care IT	0.406	0.135	0.135	-	●	0.406	-	●
Delegated Ophthalmic	8.887	2.962	2.962	-	●	8.887	-	●
Grand Total	87.734	29.573	29.573	-		87.734	-	

A7 – Medicines Management

Medicines Management	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance		Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m	
Prescribing	161.777	53.968	52.976	0.992	●	161.741	0.036	●
Medicines Management staff costs	1.660	0.553	0.593	(0.040)	●	1.755	(0.094)	●
Grand Total	163.437	54.521	53.569	0.952		163.496	(0.059)	

A8 – Funded Care

Funded Care	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
Adult Fully Funded CHC	61.466	20.489	22.034	(1.545)	61.726	(0.260)	
Adult Fully Funded PHB	11.000	3.667	3.555	0.111	11.000	-	
Adult Joint Funded	0.730	0.243	0.241	0.003	0.730	-	
CHC Assessment and Support	0.542	0.181	0.177	0.004	0.553	(0.011)	
Funded Care Pay	5.063	1.688	1.473	0.215	5.063	-	
Children's CHC	4.214	1.405	1.406	(0.001)	4.214	-	
Children's PHB	0.665	0.222	0.273	(0.051)	0.665	-	
Fast Track	17.228	5.743	5.974	(0.231)	17.284	(0.055)	
FNC	29.903	9.968	10.342	(0.374)	30.376	(0.473)	
Grand Total	130.812	43.604	45.474	(1.869)	131.611	(0.799)	

A9 – Children's Services

Children's Services	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
CCHP Contract	17.817	5.939	5.939	-	17.817	-	
Child & Adolescent Mental Health (CAMHS)	16.115	5.372	5.372	-	16.118	(0.002)	
Childrens SDF	6.713	2.238	2.238	-	6.713	-	
Other	5.091	1.694	1.744	(0.050)	5.132	(0.042)	
Grand Total	45.736	15.243	15.293	(0.050)	45.780	(0.044)	

A10 – Support Costs

Support Costs	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
Chief Medical Office	1.233	0.411	0.453	(0.042)	1.233	-	
Chief Nursing Office	2.445	0.815	0.730	0.085	2.486	(0.041)	
Estates	2.300	0.767	0.883	(0.117)	2.258	0.041	
Other Support Costs	0.308	0.102	0.100	0.002	0.361	(0.053)	
Performance and Delivery	0.970	0.323	0.301	0.022	0.970	-	
Projects	1.244	0.415	0.369	0.045	1.191	0.053	
R&D Team	0.030	0.010	0.010	(0.000)	0.030	-	
Transformation, Data & Digital Directorate	0.000	0.000	0.000	-#####	0.000	-#####	
Grand Total	8.529	2.843	2.847	(0.004)	8.529	-	

A11 – Running Costs

Running Cost	2024/25 Budget	YTD Budget	YTD Expenditure	YTD Variance	Forecast Outturn	Forecast Variance	
	£m	£m	£m	£m		£m	£m
Business, Strategy and Planning Directorate	4.487	1.496	1.535	(0.039)	4.487	-	
Chief Medical Office	0.576	0.192	0.175	0.018	0.576	-	
Chief Nursing Office	0.050	0.017	0.010	0.006	0.050	-	
CSU	2.351	0.784	0.871	(0.088)	2.351	-	
Intelligence, Transformation and Digital Directorate	2.483	0.828	0.843	(0.015)	2.483	-	
Office of the Chair & Chief Executive	3.139	1.046	1.102	(0.055)	3.139	-	
People Directorate	0.550	0.183	0.173	0.010	0.550	-	
Performance & Delivery Directorate	1.890	0.630	0.611	0.019	1.890	-	
Grand Total	15.528	5.176	5.319	(0.143)	15.528	-	

Appendix 2 – 2023/24 Final Efficiency Report

2024/25 Month 4 ICB Savings Report

1. Final position for 2023/24 savings delivery

The ICB was required to save £6.975m in order to deliver the 2023/24 operational plan and maintain the financial improvement trajectory set out in the medium-term financial plan.

The following table summarises the final position for 2023/24 following validation of the data for Medicines Optimisation which has been reported on a 2-month lagged basis.

Control Centre	2023/24 Savings Plan and Delivery			
	23/24 Net Planned (£m)	23/24 Interim Position reported in April (£m)	23/24 Final M12 validated position (£m)	Variance from plan (£m)
Funded Care	£3.000	£3.380	£3.380	£0.380
Meds Optimisation	£2.691	£6.926	£8.886	£6.195
Primary Care	£0.750	£0.750	£0.750	£0
Running Costs	£0.534	£0.534	£0.534	£0
Grand Total	£6.975	£11.590	£13.550	£6.575

A full list of projects with the associated validated savings is shown in Appendix 1.

The final validated position for 23/24 savings delivery was £13.550m as opposed to the £11.590m reported in April 2024, as shown in the above table. This represents an over-delivery of £6.575m compared to the planned £6.975m. The increase between final position and target savings is due to the significant overachievement of three of the Medicines Optimisation projects.

Changes from last reported position

The validated savings for Medicines Optimisation indicates that all projects had changes to the final position, with two projects reporting deteriorated positions totalling £0.048m and three projects reporting a significant positive change totalling around £2.009m. The overall improved position has resulted in an increase of £1.961m compared to the last reported position of £6.925m in April 2024. The five projects within Medicines Optimisation contributing to this change are presented in the table below.

Project Name	Previous reported (interim) £m	Final position £m	Changes from interim £m	Planned Savings £m	Variance to plan £m
Optimising primary care prescribing (OPC)	3.168	3.455	0.287	2.327	1.128
Methylphenidate	0.051	0.036	0.015	0.095	0.059
Diabetes - Value of Medicines	0.852	1.224	0.372	0.025	1.199
National Procurement of DOACs	2.758	4.108	1.350	0.050	4.058
Inhaler Optimisation	0.096	0.063	0.033	0.195	0.132
Total	6.925	8.886	1.961	2.692	6.194

2. 2024/25 Savings Projects

The relevant ICB savings for 2024/25 to be reported by the Strategy and Planning team are reflected in the table below. Four programmes will be contributing to these savings: Funded Care, Medicines Management, Digital, and Running Costs.

Savings Programme	2024/25 Savings target (reported by Planning team)
Medicines Management	5.252
Funded Care	6.473
Digital	2.600
Running Costs	3.022
Grand Total	17.347

3. Month 4 Savings Position

The following table summarises, by programme, the year to date planned and forecast savings as of Month 4 (April 2024 to July 2024).

Programme	YTD planned £m	YTD actual £m	YTD Variance £m	Planned savings £m	M4 FOT £m	Variance to Plan £m
Medicines Management	1.629	3.665	2.036	5.252	7.612	2.630
Funded Care	1.113	1.264	0.151	6.473	6.953	0.480
Digital	0.867	0.534	0.333	2.600	2.600	-
Running Costs	1.007	1.007	-	3.022	3.022	-
Grand Total	4.616	6.470	1.854	17.347	20.187	2.840

4. Year to Date Delivery

Key YTD actual savings (greater than £0.900m) are delivered from the following four projects:

Programme	Project Name	YTD Plan £m	YTD Actual £m	YTD Variance £m
Medicines Management	Direct acting oral coagulents (DOACs) price reduction and new starts	0.828	2.463	1.635
Running Costs	Budget Underspends	1.007	1.007	-
Medicines Management	Optimising Primary Care (OPC)	0.710	0.921	0.211
Funded Care	Reduce high-cost agency use	0.815	0.919	0.104
Total		3.360	5.310	1.950

The DOACs price reduction and new starts project has seen a greater reduction in price of some of the anticoagulants, which has led to greater savings than predicted at the point of submitting plans to NHSE. The Medicines Management team are now working to maximise the use of the anticoagulants with lower acquisition costs.

The Optimising Primary Care project from Medicines Management is also performing well, having saved more than originally planned by Month 4 mostly due to ScriptSwitch specific savings.

5. Changes from Last Month

The overall 2024/25 month 4 savings position reports a slight increase on the FOT of £0.093m compared to month 3, as shown in the table below.

Programme	M3 FOT (£m)	M4 FOT (£m)	Changes from M3 to M4 (£m)
Medicines Management	7.534	7.612	0.078
Funded Care	6.940	6.953	0.013
Digital	2.600	2.600	-
Running Costs	3.022	3.022	-
Grand Total	20.096	20.187	0.091

Strategy and Planning Team

August 2024

Appendix 1 – 2023/24 ICB Final validated savings position

Project	23/24 Planned savings	23/24 Month 12 FOT	Variance to plan
Funded Care			
Children in Care - Reviewing health interventions	734,033	553,997	(180,036)
Review of all current joint funded cases	6,350	287,114	280,764
Exit High-Cost Agency Packages	1,200,674	577,560	(623,114)
Recover CHC Review Backlog	840,067	1,439,029	598,962
Audits of Personal Health Budgets (PHB's)	219,000	522,687	303,687
Sub-Total	3,000,124	3,380,387	380,262
Medicines Optimisation			
Optimising Primary Care Prescribing	2,326,623	3,454,784	1,128,161
Methylphenidate	94,896	35,829	(59,067)
Diabetes - Value of Medicines	25,000	1,224,157	1,199,157
National Procurement of DOACs - Edoxaban	49,548	4,107,517	4,057,969
Inhaler Optimisation	194,814	63,214	(131,600)
Sub-Total	2,690,881	8,885,501	6,194,620
Primary Care			
LES Reserve	22,000	22,000	-
LES Migrant Health	228,000	228,000	-
Unspent SDF Funding from 22/23	500,000	500,000	-
Sub-Total	750,000	750,000	-
Running costs			
Running Costs	534,000	534,000	-
Grand Total	6,975,005	13,549,888	6,574,882

BNSSG System Finance Report (July 2024) M4

Finance, Estates & Digital Committee
22nd August 2024





Key Messages

1. Overall Revenue Performance

- At the end of July (month 4), the system reported an overall **year to date deficit against plan of £13.0m** (planned deficit £6.1m, actual deficit £19.1m).
- In month therefore, the system delivered a slight surplus (£0.5m) against plan and avoided further deterioration of the total deficit against plan.
- At system level, the two key drivers of this deficit continue to be under-delivery against planned savings targets, and under-performance against planned levels of elective activity.
- The unfunded impact of Industrial Action included in the July position is £1.8m
- Total worked WTE numbers (including temporary staff) continue to be in excess of funded levels and this is driving a year to date overspend of £11.9m against total pay budgets.
- The system has maintained its forecast break-even position by the end of the financial year in line with plans submitted to NHS England

2. Efficiency Delivery

- The systems total efficiency plan for 2024/25 is £101.4m (of which £91.8m is planned to be delivered on a recurrent basis).
- There is a **£7.2m under-delivery against plan at the end of July, with 77% of planned efficiencies delivered** (£23.7m actual delivery v planned £31.0m).
- It should be noted that whilst plans are phased equally across the year (broadly in 12ths), there is a recognition that this is not reflective of likely delivery of some corporate savings, which is in-part contributing to the year-to-date under delivery.
- Expenditure levels related to the use of agency staff continue to fall, and at the end of Month 4, providers had delivered 116% of planned savings related to reduced agency expenditure.

3. Elective Recovery

- Elective Recovery targets for 2024/25 have been confirmed by NHS England, are in line with the targets set for each system in 2023/24 (prior to the impact of industrial action). This equates to a target of c.103% (of 2019/20 activity baselines) for the system.
- Financial plans assumed a level of performance over and above this target, and failure to deliver in line with plan in the first four months of this year is driving part of the reported financial deficit.
- Further work is underway to understand the impact of national changes to the calculation of baselines (and therefore targets), on planned levels of elective recovery funding, and further updates will be provided to future meetings.



Key Messages (2)

4. Capital Expenditure

- The system has submitted a capital expenditure plan for 2024/25 totalling £168m, of which £41.4m is funded through national allocations over and above the systems Operational Capital allocation.
- Planned spend counting against the systems Operational Capital Allocation (excluding IFRS16 expenditure) is £81.9m, in line with the total notified allocation.
- In addition, the system is planning to spend £43.5m on nationally funded capital programmes
- At Month 4 total capital expenditure is forecast to be £164.5m. The system has a potential £5.5m over-commitment against notified allocations relating to IFRS16 expenditure. In 2023/24, this was managed at a regional level and will continue to be monitored during the year.

5. Cash

- There is planned reduction in the overall system cash position of c.£82m in 2024/25, from a balance of £184m at the end of March 2024, to a planned balance of £101m at the end of the financial year.
- Current **cash balances are £1.9m lower (c.1.1%) than planned levels** at the end of July.
- It is not anticipated that any organisation will require cash support in this financial year, however, the cash position will continue to be monitored closely, noting that the additional operational capital the system received as an incentive for delivering a break-even plan in 2024/25 (c.£13m) does not come with additional cash resource, and that there is a lengthy process that must be followed for organisations requesting additional cash support from NHS England.

System Key Financial Performance Indicators by Organisation (1)

	In Month	YTD TOTAL (NHS)	Prior Month		UH Bristol & Weston	North Bristol Trust	Avon & Wiltshire Partnership	NHS Provider Sector	BNSSG ICB
1. Year to Date Financial Performance					A	A	G	A	G
Actual Surplus / (Deficit)	£0.2m	(£19.1m)	(£19.2m)		(£7.7m)	(£10.6m)	(£0.0m)	(£18.4m)	(£0.7m)
variance to plan	£0.5m	(£13.0m)	(£13.5m)	↑	(£7.7m)	(£4.6m)	(£0.0m)	(£12.4m)	(£0.7m)
variance (% of turnover)		(0.8%)	(1.1%)		(1.8%)	(1.4%)	(0.0%)	(1.4%)	(0.1%)
variance (% of ICB Allocation)		(1.7%)	(2.4%)		-	-	-	-	-
2. Forecast Surplus / (Deficit)									
Forecast Surplus / (Deficit)	-	£0.0m	£0.0m	←	£0.0m	£0.0m	£0.0m	£0.0m	£0.0m
3. Risk to Forecast Out-turn					G	G	G	G	G
Net Unmitigated Risk		£0.0m	-		£0.0m	£0.0m	£0.0m	£0.0m	£0.0m
Net Unmitigated Risk (%)		0.0%			0.0%	0.0%	0.0%	0.0%	0.0%
4. Year to Date Savings Delivery					R	R	A	R	G
Savings Delivery (£)	£6.5m	£23.7m	£17.2m		£7.5m	£5.5m	£2.9m	£15.9m	£7.9m
Savings Delivery v plan	-£2.0m	-£7.2m	-£5.2m		-£5.8m	-£1.7m	-£0.4m	-£7.8m	+£0.6m
Savings Delivery (%)	77%	77%	77%	←	56%	77%	88%	67%	108%
Savings Delivery as a % of turnover		1.8%	1.7%		1.8%	1.7%	2.3%	1.8%	0.0%
5. Forecast Savings Delivery					G	G	G	G	G
Forecast Savings Delivery (£)		£97.8m	£96.5m		£36.1m	£28.7m	£8.9m	£73.7m	£24.2m
Forecast Savings Performance v plan		-£3.6m	-£4.9m		-£5.1m	+£0.0m	-£0.8m	-£5.9m	+£2.4m
Forecast Savings Delivery (%)		96%	95%	↑	88%	100%	92%	93%	111%

System Key Financial Performance Indicators (2)

	In Month	NHS TOTAL	Prior Month
6. Charge against Capital Allocation (excluding impact of IFRS 16)			
Total System Operational Capital Allocation		£81.9m	£81.9m
Forecast Charge Against Capital Allocation		£46.6m	£81.9m
Forecast variance to allocation		£0.0m	£0.0m
Forecast variance to allocation (%)		0.0%	0%

7. Total System Capital Department Expenditure Limit (CDEL)			
Total System Operational Capital Allocation		£158.9m	
Forecast Charge against Capital Allocation (including IFRS 16)		£164.4m	
Forecast capital overspend v plan		+£5.5m	£0.0m
Forecast variance to allocation (%)		3.5%	0%

8. Current Cash Balance			
Planned cash balance	£1.4m	£164.7m	£163.3m
Current cash balance	£2.6m	£162.8m	£160.2m
Year to date variance to plan	+£1.2m	-£1.9m	-£3.1m
Year to date variance to plan (%)		-1.1%	-2%

9. Better Payment Practice Code (BPPC) - 95% target			
Total Bills paid within 30 days (in-month)			
Total Bills paid within 30 days (year to date)		96%	95%

UH Bristol & Weston	North Bristol Trust	Avon & Wiltshire Partnership	NHS Provider Sector	BNSSG ICB
G	G	G	G	G
£38.1m	£32.1m	£3.1m	£73.3m	£8.5m
£38.1m	£32.1m	£3.1m	£38.1m	£8.5m
£0.0m	£0.0m	£0.0m	£0.0m	£0.0m
0.0%	0.0%	0.0%	0.0%	0.0%

£47.7m	£77.8m	£30.3m	£155.9m	£8.5m

G	R	G	A	-
£87.1m	£53.3m	£24.2m	£164.7m	-
£90.8m	£44.5m	£27.5m	£162.8m	-
+£3.7m	-£8.8m	+£3.2m	-£1.9m	-
4.3%	-16.5%	13.3%	-1.1%	-

A	A	G	-	G
91%	95%	100%	-	99%
91%	93%	100%	-	99%

System Financial Performance Overview

1. FINANCIAL PERFORMANCE:

YTD Variance : -£13.0m

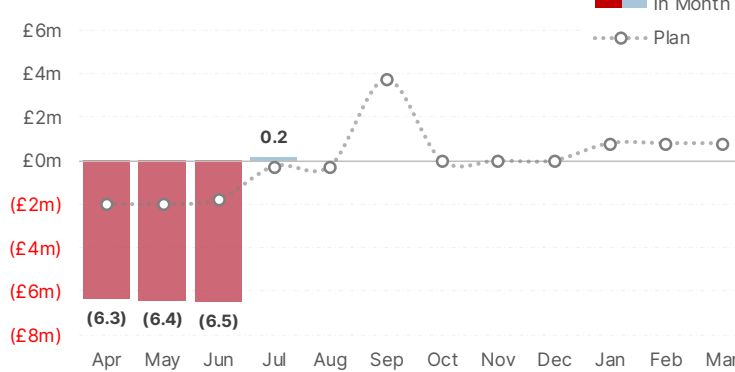
A

Forecast Surplus / (Deficit) : £0.0m

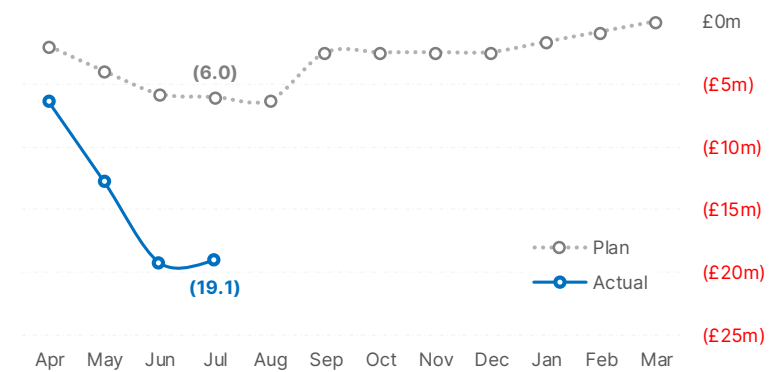
G

Organisation	YTD Plan	YTD Actual	YTD Variance to Plan	YTD Variance (%)	Forecast Surplus / (Deficit)
UHBW	0.0	(7.7)	(7.7)	-1.8%	0.0
NBT	(6.0)	(10.6)	(4.6)	-1.4%	0.0
AWP	0.0	(0.0)	(0.0)	-0.0%	0.0
Provider Total	(6.0)	(18.4)	(12.4)	-1.4%	0.0
BNSSG ICB	0.0	(0.7)	(0.7)	-0.1%	0.0
NHS Total	(6.0)	(19.1)	(13.0)	-0.8%	0.0
Sirona	0.0	0.0	0.0		0.0
System Total	(£6.0m)	(£19.1m)	(£13.0m)	-0.8%	£0.0m

in-month surplus / (deficit) v plan



cumulative surplus / (deficit) v plan



2. RUN-RATE BRIDGE - Extrapolated Year to Date Variance to Forecast Variance



Category	Value
Extrapolated YTD	(£102.3m)
Impact of n/r items	£3.6m
Anticipated allocations	£16.7m
Efficiency delivery	£25.5m
Seasonality	(£5.6m)
Release of reserves	£16.8m
Run-rate changes	£19.2m
Other risks	(£30.7m)
Identified mitigations	£56.8m
Forecast Variance	£0.0m

System Financial Performance Overview

2. EFFICIENCY DELIVERY:

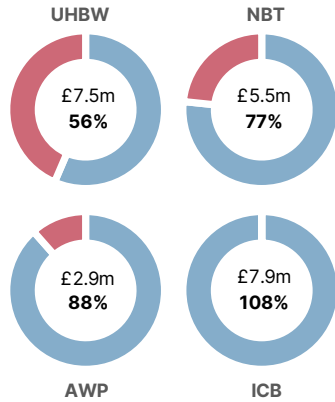
YTD: £23.7m (77% of plan)



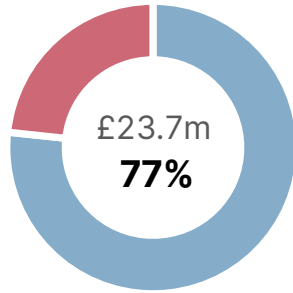
Avg. Monthly Savings (YTD): £5.9m

Avg. required to hit forecast: £9.3m

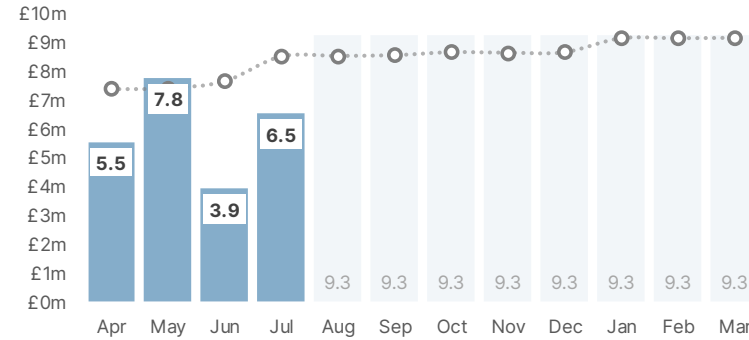
Forecast: £97.8m (96% of plan)



NHS Total Savings (YTD)



in month savings delivery v plan



cumulative savings delivery & forecast v plan

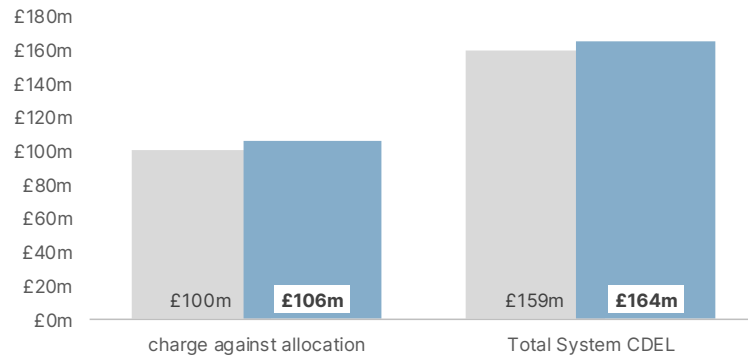


3. CHARGE AGAINST CAPITAL ALLOCATION

+£5.5m



System Capital Spend v Allocation

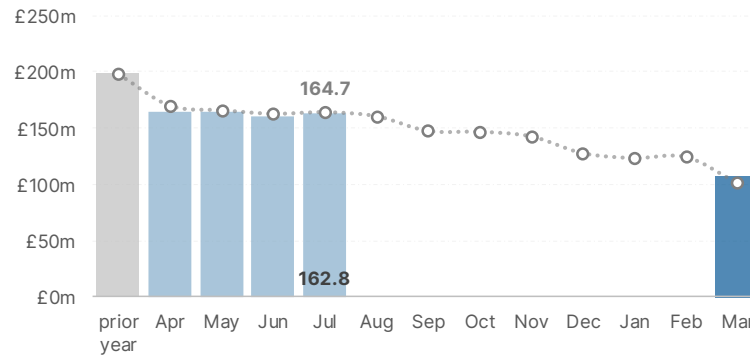


4. CURRENT CASH BALANCE:

YTD Variance: -£1.9m



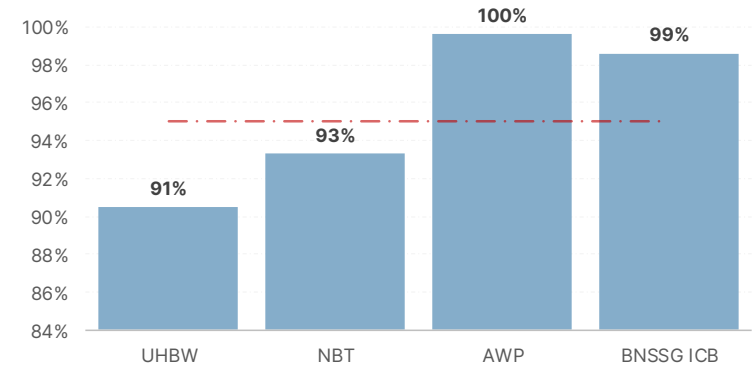
current cash balance v plan



5. BETTER PAYMENT PRACTICE CODE:

No. of Orgs missing target: 2

% of invoices paid on time (95% target)



System Income & Expenditure Summary (NHS Providers)

	YTD Plan £m	Actual £m	Variance £m	Full-Year Plan £m	Forecast £m	Forecast Variance £m
Combined Provider Income Sources						
NHS England	(258.7)	(268.6)	9.8	(775.8)	(781.7)	5.9
Integrated Care Boards	(446.1)	(447.4)	1.3	(1,338.2)	(1,344.3)	6.1
Other patient care income	(45.5)	(38.9)	(6.6)	(136.5)	(131.7)	(4.8)
Total income from patient care activities	(750.3)	(754.9)	4.5	(2,250.6)	(2,257.7)	7.1
Other operating income	(71.3)	(77.3)	6.1	(216.6)	(218.7)	2.0
Total Provider Operating Income	(821.6)	(832.2)	10.6	(2,467.2)	(2,476.4)	9.2
Combined Provider Expenditure						
Substantive staff including on-costs	464.3	467.6	(3.3)	1,385.9	1,376.8	9.1
Bank staff including on-costs	33.6	44.5	(10.9)	103.2	137.4	(34.2)
Agency / contract	19.8	17.5	2.4	59.9	47.8	12.1
Other Staff Costs	(0.3)	(0.4)	0.1	(0.9)	(2.0)	1.2
Other Operating Expenditure	293.0	301.4	(8.3)	872.6	870.2	2.3
Total Provider Operating Expenditure	810.4	830.5	(20.1)	2,420.7	2,430.2	(9.5)
Operating Surplus / (Deficit)	(11.2)	(1.7)	(9.5)	(46.5)	(46.2)	(0.3)
Net Finance Costs	(47.2)	(45.4)	(1.7)	(47.2)	(88.2)	41.1
Other Adjustments to Financial Performance	52.3	28.7	23.6	93.6	134.4	(40.8)
NHS Provider surplus / (deficit)	(6.0)	(18.4)	(12.4)	0.0	0.0	0.0
Total ICB Allocation	(749.9)	(749.9)	0.0	(2,204.4)	(2,204.4)	0.0
BNSSG ICB Expenditure						
Acute Services	372.7	373.9	(1.1)	1,103.0	1,106.8	(3.8)
Mental Health & LD Services	82.0	82.6	(0.6)	244.4	244.5	(0.0)
Community Health Services	81.1	81.5	(0.4)	243.3	243.9	(0.6)
Continuing Care Services	43.6	45.5	(1.9)	130.8	131.6	(0.8)
Primary Care Services	64.6	63.6	1.0	193.6	193.7	(0.1)
Other Programme Services	1.6	1.7	(0.0)	4.8	4.8	0.0
Other Commissioned Services	3.6	3.6	0.0	10.7	10.7	(0.0)
Delegated Primary Medical Services	64.1	64.3	(0.2)	183.1	183.1	(0.0)
Delegated Dental, Ophthalmic and Pharmacy Ser	29.4	29.4	0.0	87.3	87.3	(0.0)
ICB Running Costs	5.2	5.3	(0.1)	15.5	15.5	0.0
Reserves / Contingencies	1.9	(0.8)	2.7	(12.2)	(17.5)	5.3
Total ICB Net Expenditure	749.9	750.5	(0.7)	2,204.4	2,204.4	(0.0)
ICB surplus / (deficit)	0.0	(0.7)	(0.7)	0.0	0.0	(0.0)
System Operating Surplus / (Deficit)	(6.0)	(19.1)	(13.0)	0.0	0.0	(0.0)

YTD & Forecast Efficiency Delivery by Scheme (NHS Providers)

	YTD Plan £m	Actual £m	Variance £m	% delivery		Full-Year Plan £m	Forecast £m	Forecast Variance £m	% delivery	
Provider Pay Schemes										
Pay - Agency Cost Reduction	5.3	6.2	0.8	116%		16.6	20.9	4.3	126%	
Pay - E-Rostering / E-Job Planning	2.9	2.5	-0.4	86%		8.8	7.5	-1.4	85%	
Pay - Corporate services transformation	0.9	0.1	-0.8	14%		2.7	0.4	-2.3	15%	
Pay - Service re-design	2.7	1.3	-1.5	47%		8.2	10.0	1.8	122%	
Pay - Other	1.4	0.7	-0.7	52%		4.4	2.5	-1.9	57%	
	13.2	10.8	-2.5	81%		40.7	41.2	0.5	101%	
Provider Non-Pay Schemes										
Non-Pay - Medicines efficiencies	0.5	0.3	-0.2	67%		1.6	1.6	0.0	102%	
Non-Pay - Procurement	3.1	1.2	-2.0	37%		9.6	9.2	-0.4	95%	
Non-Pay - Net zero carbon	1.0	0.0	-1.0	0%		3.0	1.8	-1.2	59%	
Non-Pay - Service re-design	2.7	0.0	-2.7	1%		8.0	4.2	-3.8	53%	
Non-Pay - Other	2.1	1.4	-0.7	66%		6.3	4.4	-1.9	69%	
	9.3	2.9	-6.5	31%		28.5	21.1	-7.4	74%	
Provider Income Schemes										
Provider Income	3.4	2.2	-1.1	66%		10.3	11.3	0.9	109%	
	3.4	2.2	-1.1	66%		10.3	11.3	0.9	109%	
plan re-phasing adjustment	(2.2)	0.0	2.2							
Total provider efficiencies	23.7	15.9	-7.8	67%	R	79.6	73.7	-5.9	93%	G
ICB efficiency programme										
Demand Management (referrals)	0.0	0.0	0.0	-		0.0	0.0	0.0	-	
Evidence based interventions	1.5	1.5	0.0	100%		4.5	4.5	0.0	100%	
All-age Continuing Care	2.2	1.3	-0.9	59%		6.5	6.5	0.0	100%	
Medicines efficiencies	1.8	3.6	1.8	205%		5.3	7.6	2.4	145%	
Running cost review	1.0	1.0	-0.0	100%		3.0	3.0	0.0	100%	
Establishment reviews	0.0	0.0	0.0	-		0.0	0.0	0.0	-	
Other	0.9	0.5	-0.3	62%		2.6	2.6	0.0	100%	
Unidentified	0.0	0.0	0.0	-		0.0	0.0	0.0	-	
Total ICB efficiencies	7.3	7.9	0.6	108%	G	21.8	24.2	2.4	111%	G
TOTAL SYSTEM EFFICIENCIES	31.0	23.7	-7.2	77%	R	101.4	97.8	-3.6	96%	G

Risks & Mitigations to Forecast Out-turn

	UHBW	NBT	AWP	Provider TOTAL	BNSSG ICB	System TOTAL
Risks						
Shortfall on efficiency delivery	(5.5)	(12.2)	(2.0)	(19.7)	(1.5)	(23.3)
Staffing overspends (net of vacancies)	(6.3)	(3.4)	(1.0)	(10.7)		(11.7)
ERF underperformance / activity costs	(0.5)	(2.2)	-	(2.7)		(2.7)
Activity related non-pay	(2.7)	(7.4)	-	(10.1)	(5.8)	(15.9)
Contract Risk	(1.1)	-	-	(1.1)	(2.7)	(3.8)
Inflationary Cost pressures	(1.9)	-	-	(1.9)		(1.9)
Other	-	(0.8)	-	(0.8)	(1.8)	(2.5)
Total Risks	(17.9)	(26.0)	(3.0)	(47.0)	(11.8)	(61.8)
Identified Mitigations						
Additional CIP to be identified (full achievement of plan)	5.5		2.0	7.5		9.5
Financial Recovery Plan - actions	2.5	8.0		10.5		10.5
Balance Sheet mitigations		1.0		1.0	6.7	7.7
Additional Income		2.0		2.0		2.0
Impact of business cases			1.0	1.0		2.0
Investment Slippage				-	1.6	1.6
Uncommitted Reserves				-	3.6	3.6
Total Mitigations	8.0	11.0	3.0	22.0	11.8	36.8
Net Risk before additional mitigations	(9.9)	(15.0)	-	(25.0)	-	(25.0)
Further Recovery Actions						
ERF activity based cost review / productivity	2.3			2.3		2.3
Financial Recovery Plan - actions	7.7	15.0		22.7		22.7
Total Further Recovery Actions	9.9	15.0	-	25.0	-	25.0
Net Risk After Recovery Actions	-	-	-	-	-	-

System Capital Department Expenditure Limit (CDEL)

System Capital Allocation	Combined Provider (plan) £m	BNSSG ICB (plan) £m	system plan £m	Allocation adjustments £m	Revised System CDEL limit £m	Forecast £m	Forecast Variance to CDEL limit £m
2024/25 Capital Allocation (provider)	66.3	1.7	68.0		68.0		
Less transfer to the ICB Allocation	(6.9)	6.9	0.0		0.0		
Prior Year Revenue Performance Allocation	2.5		2.5		2.5		
23/24 Revenue Surplus Bonus	0.1		0.1		0.1		
24/25 Revenue Fair Shares Adjustment	11.2		11.2		11.2		
Total System Allocation (before IFRS16)	73.3	8.5	81.9	0.0	81.9		
Operational Capital Allocation to Organisations							
UHBW	36.7		36.7	1.4	38.1	38.1	0
NBT	27.7		27.7	4.5	32.1	32.1	0
AWP	9.0		9.0	(5.9)	3.1	3.1	0
BNSSG ICB		8.5	8.5	0.0	8.5	8.5	+0.0
Total System Allocation to Organisations	73.3	8.5	81.9	0.0	81.9	81.9	+0.0
Impact of IFRS16 (plan)							
Capital expenditure on lease remeasurements	10.0		10.0	(10.0)	0.0	4.3	+4.3
Capital expenditure on right of use assets	19.7		19.7	(19.7)	0.0	19.7	+19.7
IFRS 16 CDEL uplift allocation			0.0	18.4	18.4	0.0	-18.4
Total impact of IFRS 16	29.7	0.0	29.7	(11.3)	18.4	24.0	+5.5
National Programme Funding (PDC)							
Diagnostic Digital Capability Programme	0.3		0.3		0.3	0.3	0
Elective Recovery/Targeted Investment Fund	20.4		20.4		20.4	20.4	0
Mental Health	17.6		17.6		17.6	17.6	0
STP Wave 3	3.0		3.0		3.0	3.0	0
Front Line Digitisation			0.0	2.2	2.2	2.2	0
Total National Funding (PDC)	41.4	0.0	41.4	2.2	43.5	43.5	0
PFI capital charges (e.g. residual interest)							
PFI capital charges	15.1		15.1		15.1	15.1	0
Total impact of PFI	15.1	0.0	15.1	0.0	15.1	15.1	0
Total System Capital Spend	159.5	8.5	168.0	(9.1)	158.9	164.5	+5.5

System Capital Expenditure Year to Date / Forecast by Category

	UHBW Actual £m	NBT Actual £m	AWP Actual £m	BNSSG ICB Actual £m	System TOTAL Actual £m	UHBW Forecast £m	NBT Forecast £m	AWP Forecast £m	BNSSG ICB Forecast £m	System TOTAL Forecast £m
Internally Funded (owned assets)										
Routine maintenance (non-backlog)	0.5	0.0	0.2		0.7	8.6	0.0	3.6		12.1
Backlog Maintenance	1.6	0.6	0.0		2.2	4.8	5.1	0.0		10.0
New Build	1.1	0.1	0.0		1.2	12.4	18.1	0.0		30.5
Equipment	2.8	0.0	0.0		2.8	6.4	0.0	0.0		6.4
Plant and machinery	0.0	0.1	0.0		0.1	0.0	8.1	0.0		8.1
Fire Safety	0.8	0.0	0.0		0.8	2.5	0.0	0.0		2.5
IT	0.5	0.1	0.0	0.0	0.6	5.3	2.7	1.1	1.1	10.2
Fleet, Vehicles & Transport	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0
Other	0.0	0.0	0.0		0.0	0.0	0.0	0.0	7.5	7.5
Sub-Total	7.4	0.9	0.2	0.0	8.5	39.9	34.1	4.7	8.5	87.2
less donations	(0.2)	(0.1)	0.0		(0.3)	(1.9)	(0.5)	0.0		(2.4)
less disposals	0.0	0.0	0.0		0.0	0.0	0.0	0.0		0.0
less PFI capital (IFRIC12)	0.0	(0.1)	(0.1)		(0.2)	0.0	(1.5)	(1.6)		(3.0)
Charge against Capital Allocation (before IFRS 16)	7.2	0.6	0.1	0.0	7.9	38.1	32.1	3.1	8.5	81.9
Capital expenditure on lease remeasurements	4.3	0.0	0.0		4.3	4.3	0.0	0.0		4.3
Capital expenditure on right of use assets	0.0	0.0	0.1		0.1	5.0	10.9	3.8		19.7
Total impact of IFRS 16	4.3	0.0	0.1	0.0	4.4	9.3	10.9	3.8	0.0	24.0
Total Charge against Capital Allocation (including IFRS 16)	11.5	0.6	0.2	0.0	12.3	47.4	43.0	6.9	8.5	105.8
PFI capital charges (e.g. residual interest)										
PFI capital charges	0.0	4.7	0.3		5.0	0.0	14.1	1.0		15.1
National Programme Funding (PDC)										
Diagnostic Digital Capability Programme	0.0	0.0	0.0		0.0	0.0	0.3	0.0		0.3
Front Line Digitisation	0.0	0.0	0.0		0.0	0.4	0.0	1.8		2.2
Elective Recovery/Targeted Investment Fund	0.0	5.3	0.0		5.3	0.0	20.4	0.0		20.4
Mental Health	0.0	0.0	1.1		1.1	0.0	0.0	17.6		17.6
STP Wave 3	0.0	0.0	1.6		1.6	0.0	0.0	3.0		3.0
Total National Programme Funding	0.0	5.3	2.7	0.0	7.9	0.4	20.7	22.5	0.0	43.5
Total Capital Department Expenditure Limit (CDEL)	11.5	10.6	3.2	0.0	25.3	47.7	77.8	30.3	8.5	164.4

Statement of Cash Flows (SoCF)

	YTD Plan £m	UHBW Actual £m	Variance £m	YTD Plan £m	NBT Actual £m	Variance £m	YTD Plan £m	AWP Actual £m	Variance £m
Operating surplus/(deficit)	(0.6)	(4.5)	(3.9)	8.0	2.8	(5.2)	3.8	3.4	(0.4)
Non-cash income and expense:									
Depreciation and amortisation	14.3	14.5	0.0	9.7	8.6	0.0	2.9	3.0	0.0
Impairments and reversals	5.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Income recognised in respect of capital donations	(0.6)	(0.1)	0.0	(0.2)	(0.1)	0.0	0.0	0.0	0.0
(Increase)/decrease in receivables	(2.3)	14.7	0.0	(1.2)	(7.0)	0.0	(5.3)	(9.0)	0.0
Increase/(decrease) in trade and other payables	(13.7)	(22.9)	0.0	5.9	(9.4)	0.0	5.5	16.0	0.0
Other	0.0	10.6	14.1	6.7	6.5	(22.2)	0.5	(0.1)	6.2
Net cash generated from / (used in) operations	2.1	12.3	10.1	28.8	1.4	(27.4)	7.5	13.2	5.8
Cash flows from investing activities									
Purchase of property, plant and equipment	(6.7)	(13.7)	0.0	(26.8)	(9.0)	0.0	(6.4)	(9.1)	0.0
Interest received	1.2	1.9	0.0	0.6	1.2	0.0	0.2	0.6	0.0
Purchase of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other	0.6	0.1	(6.7)	0.2	0.1	18.3	0.0	0.0	(2.2)
Net cash from/(used in) investing activities	(5.0)	(11.6)	(6.7)	(25.9)	(7.6)	18.3	(6.2)	(8.5)	(2.2)
Cash flows from financing activities									
Net Public dividend capital	0.0	0.0	0.0	6.9	7.3	0.0	2.3	1.9	0.0
Loans from Department of Health and Social Care	(2.8)	(2.8)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other loans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capital element of lease liability repayments	(2.6)	(2.6)	0.0	(0.4)	(0.6)	0.0	(0.6)	(0.5)	0.0
Interest	(1.0)	(1.2)	0.0	(12.6)	(12.6)	0.0	(1.9)	(1.9)	0.0
PDC dividend (paid)/refunded	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other	0.0	0.0	(0.1)	(6.1)	(6.1)	0.3	(1.2)	(1.2)	(0.3)
Net cash from/(used in) financing activities	(6.4)	(6.5)	(0.1)	(12.2)	(12.0)	0.3	(1.3)	(1.6)	(0.3)
Increase/(decrease) in cash and cash equivalents	(9.2)	(5.9)	3.3	(9.4)	(18.2)	(8.8)	(0.1)	3.1	3.2
Cash and cash equivalents at start of year	358.7	361.1	2.4	224.2	204.8	(19.4)	100.7	107.1	6.5
Cash and cash equivalents at end of period	349.4	355.2	5.7	214.8	186.6	(28.2)	100.6	110.3	9.7

Statement of Financial Position (SoFP)

	UHBW			NBT			AWP			BNSSG ICB		
	March 2024 £m	Current £m	In-Year Movement £m	March 2024 £m	Current £m	In-Year Movement £m	March 2024 £m	Current £m	In-Year Movement £m	March 2024 £m	Current £m	In-Year Movement £m
Non-current assets												
PFI/LIFT assets	0.0	0.0	0.0	302.2	300.1	(2.1)	34.3	34.3	0.0	0.0	0.0	0.0
Other property, plant and equipment	547.2	543.9	(3.3)	210.3	211.8	1.5	147.9	148.7	0.8	0.4	0.4	(0.0)
Right of use assets	111.1	112.6	1.5	9.7	9.1	(0.6)	18.8	18.5	(0.3)	2.6	2.5	(0.1)
Receivables due	1.5	1.5	0.0	1.1	1.1	0.0	0.2	0.2	0.0	0.0	0.0	0.0
Other non-current assets	18.0	16.8	(1.2)	15.1	13.9	(1.3)	1.8	1.4	(0.4)	0.0	0.0	0.0
Total non-current assets	677.8	674.8	(3.0)	538.4	536.0	(2.4)	203.1	203.1	0.0	3.0	2.9	(0.1)
Current assets												
Inventories	16.7	17.8	1.1	11.7	11.7	0.0	0.1	0.2	0.0	0.0	0.0	0.0
Receivables: due	71.4	57.2	(14.2)	59.5	66.9	7.5	16.7	25.6	9.0	40.6	26.0	(14.6)
Cash and cash equivalents	96.7	90.8	(5.9)	62.7	44.5	(18.2)	24.3	27.5	3.1	0.2	(8.6)	(8.8)
Other non-current assets	(6.4)	(7.0)	(0.5)	(9.6)	(9.8)	(0.1)	0.0	0.0	0.0	0.0	0.0	0.0
Total current assets	178.4	158.8	(19.6)	124.2	113.4	(10.8)	41.1	53.2	12.1	40.8	17.4	(23.4)
Current liabilities												
Trade and other payables	(9.1)	(2.9)	6.3	(4.9)	(2.5)	2.5	(5.0)	(0.2)	4.9	(141.1)	(119.8)	21.3
Borrowings	(13.3)	(13.2)	0.2	(23.6)	(23.6)	0.0	(1.4)	(1.8)	(0.3)	0.0	0.0	0.0
Provisions	(0.4)	(0.4)	0.0	(4.4)	(4.2)	0.2	(3.7)	(3.7)	0.0	(8.3)	(3.5)	4.8
Other liabilities	(151.3)	(146.4)	4.9	(105.4)	(102.3)	3.1	(33.4)	(49.4)	(16.0)	(2.6)	(2.6)	0.0
Total current liabilities	(174.2)	(162.9)	11.3	(138.4)	(132.6)	5.8	(43.6)	(55.0)	(11.4)	(151.9)	(125.9)	26.1
Non-current liabilities												
Borrowings	(139.1)	(137.9)	1.2	(571.8)	(591.5)	(19.7)	(85.0)	(84.3)	0.7	0.0	0.0	0.0
Other non-current liabilities	(3.4)	(1.9)	(9.8)	(6.2)	(6.6)	(6.3)	(1.2)	(1.2)	11.5	0.0	0.0	0.0
Total non-current liabilities	(142.5)	(139.8)	2.7	(578.0)	(598.1)	(20.2)	(86.3)	(85.5)	0.8	0.0	0.0	0.0
Total net assets employed	539.5	530.9	(8.5)	(53.7)	(81.3)	(27.6)	114.3	115.8	1.5	(108.1)	(105.5)	2.6
Financed by												
Public dividend capital	333.5	333.5	0.0	485.2	492.5	7.3	151.0	153.0	1.9	0.0	0.0	0.0
Income and expenditure reserve	113.5	105.0	(8.5)	(610.8)	(645.7)	(34.9)	(113.7)	(113.4)	0.3	0.0	0.0	0.0
Revaluation reserve	92.4	92.4	(0.0)	71.9	71.9	0.0	77.0	76.2	(0.8)	0.0	0.0	0.0
Other	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
I&E Reserve General Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(108.1)	(105.5)	2.6
Total taxpayers' and others' equity	539.5	530.9	(8.5)	(53.7)	(81.3)	(27.6)	114.3	115.8	1.5	(108.1)	(105.5)	2.6

Finance, Estates and Digital Committee (OPEN Session)

Minutes of the meeting held on Thursday 25 July 2024, 09:00 – 11:30am, via Microsoft Teams

Present		Initials
Steve West	Finance, Estates and Digital Committee – Chair	SW
Amy Webb	Director of Corporate Services / S151 Officer, North Somerset Council (until 11am)	AW
Brian Stables	Non-Executive Director, AWP	BS
Deborah El-Sayed	Chief Transformation and Digital Information Officer, BNSSG ICB	DES
Jeff Farrar	Chair, BNSSG ICB	JF
Jo Medhurst	Chief Medical Officer, BNSSG ICB (until 10.30am)	JM
John Cappock	Non-Executive Director, ICB	JC
Sarah Truelove	Deputy CEO & Chief Finance Officer, BNSSG ICB (from 9.30am)	ST
In attendance		
Catherine Cookson	Associate CFO, BNSSG ICB	CC
Seb Habibi	Deputy Chief Transformation and Digital Information Officer, BNSSG ICB (Item 5.4 only)	
Rachel Smith	Executive Assistant (notes)	RS

		Action
1	Welcome and Apologies Apologies were received from Rosi Shepherd, BNSSG ICB; Martin Sykes, UHBW; Richard Gaunt, NBT; and Christina Gray, Bristol City Council.	
2	Declarations of Interest ➤ Amy Webb (AW) highlighted a partnership interest in relation to item 8.2 (Digital Delivery Board update).	
3	Minutes of the Previous meeting (27 June 2024) The minutes of the Open session held on 27 June 2024 were agreed as an accurate record of the meeting.	
4	Actions from previous meetings and matters arising The action log was reviewed and updated accordingly.	
For Discussion		
5.3	Review & Refresh Medium Term Financial Plan (MTFP) Sarah Truelove provided an updated of the areas of focus of the Performance and Recovery Board and also correspondence from the regional team regarding the current financial position to which a number of assurances had been sought. It was noted that the actions requested by the regional team had already been identified by the ICB as the steps required to improve the financial position, particularly in terms of delivering the savings identified at the beginning of the financial year. It was also important to ensure that all transformation projects / schemes were in line with the current financial challenges.	

		Action
	<p>The MTFP update paper had been presented to the Performance and Recovery Board in July 2024, and the Chief Executives of UHBW, NBT and AWP received correspondence from Shane Devlin with a request to discuss with the respective teams the approach to savings delivery for 25/26. A series of deep dives for 24/25 and 25/26 by the Performance and Recovery Board were also being planned. The significant challenges were noted. It was. However, positive to note the improvements reported by AWP.</p> <p>One key area of focus was to identify the work required to manage the impact of the elective centre heading into 25/26, particularly given the uncertainty of any potential changes to the financial regime and elective recovery funding following the general election.</p> <p>ST also referenced the AWP Improvement Board (on which all 3 commissioners are represented) and the discussions to work through the levels of sustainability of funding available for AWP to shape services within the financial envelope. ST would bring further updates when appropriate.</p> <p>SW welcomed the update and acknowledged the proactive and collaborative approach to the system financial challenges.</p> <p>JC suggested it may be useful to share the update paper with the ICB NEDS for awareness and assurance that FED have oversight of the position; SW to share.</p>	
5.4	<p>Digital Strategy investments and savings position</p> <p>Deborah El-Sayed (DES) referenced the MFTP discussion at item 5.3 and advised that a Digital Transformation deep dive had been scheduled for the Performance and Recovery Board in October 2024. The challenges around digital investment were well known and it would but important to look for all possible opportunities for further savings.</p> <p>Seb Habibi (SH) presented the report which highlighted the current issues and actions to be taken to recover the position, deliver value and achieve the benefits. Key highlights included:</p> <ul style="list-style-type: none"> ➤ The main focus of Digital Delivery Board (DDB) in July was the current position of the programme, which was deemed to be in recovery, and therefore, a deterioration of the position reported to FED in May 2024. ➤ Current focus was on the projects that had been delayed at the start of the year, largely due to the ICB organisational restructure. Priority projects are being progressed where significant investments are to be made and those making an impact on delivering benefits and savings this financial year. Two key projects included uptake of the NHS App and Improving Connecting Care. ➤ DDB also reviewed live projects currently off track (Living Well with COPD digital health pilot and Work Anywhere). ➤ A third area of focus was assurance of plans in development by lead providers. ➤ Programme expenditure and project reports reviewed to gain a financial position of the programme at the end of M3, including a forecast for the remainder of the financial year. The forecast suggested that the digital strategy budget would be spent in full but there would be an underspend in the Intelligence Centre allocation. Shortfalls in the expected level of savings in 24/25 were also identified, with a forecasted shortfall of £392k. ➤ Recovery actions had been identified for the 3 projects driving the slippage: <ul style="list-style-type: none"> - Living Well with COPD digital health pilot: due to conclude at the end of August 2024. Is expected to short fall of the target but significant learning to be taken from the pilot. Full year effect won't be known until the end of the financial year. - NHS App Uptake and Digital Inclusion: slower progress than expected in Q1. Additional support being provided to the project team to increase the pace. Discovery phase well under way, with a report expected in August. 	

		Action
	<ul style="list-style-type: none"> - Work Anywhere: impacted by delays to the roll out and recovery actions now being put in place. Has been escalated the Chief Executive of NBT. Further update to be provided to the next DDB on 6 August. ➤ Connecting Care <ul style="list-style-type: none"> - Largest area of investment from the ICB Digital Strategy budget. - Project lead has now started in post. - Key actions : to conclude Discovery process, develop the training environment and identify areas for targeted engagement and communications campaign, supported by the clinical and care professional leads in the Clinical Informatics Cabinet. - Connecting Care must start to deliver during 25/26, due to the recurrent nature of the benefits. ➤ The Digital Planned Investment and Savings report (Appendix A of the DDB report) was noted. ➤ Neil Darvill, Chief Digital Information Officer, NBT and UHBW, scheduled to attend FED in October 2024 to present a Digital deep dive. <p>ST suggested that it would be useful to discuss the Intelligence Centre underspend at the next meeting in August, and the potential impact going into 25/26.</p> <p>DES advised that recruitment was currently underway for a Benefits Lead, using non-recurrent fundings on a 6 month FTC. This role would provide the opportunity to link with both UoB and UWE, and also Newcastle University to enable further work on calculating and delivering benefits.</p> <p>SW reflected on the work to increase usage of the NHS App to lessen the burden on GP practices and queried on any campaigns in this area. DES advised that it would be important to target communities to understand their needs. DES to bring back to a future meeting.</p>	DES
	Finance Report	
7.1	<p>M3 System Report inc Capital</p> <p>ST referenced earlier discussions regarding the deterioration of the financial position, which had been due to lack of savings delivery in the two acute Trusts; this may result in BNSSG being placed in an intervention regime, led by external consultants. ST advised that this had been discussed by Shane Devlin at the System Executive Group and also Performance and Recovery Board, and assured both groups that the system had already identified the recovery actions and mitigations that were required.</p> <p>M3 reporting indicated a slowing of the deficit, although it was noted that the monthly reporting also included Industrial Action costs of £1.4m. Recovery of the financial position by the end of Q4 was a significant challenge and the current FOT was being updated prior to presentation to the next Performance and Recovery Board on 6 August 2024, in order to agree the actions to get back on track. It was also important to start to develop the savings plans for 25/26, as this may assist with the 24/25 recovery.</p> <p>At the last meeting of the Performance and Recovery Board, there was a focus on elective recovery; the COOs from the acute Trusts both reported confidence in getting back on track. Some of the scheme slippage had been anticipated and was therefore expected to improve. Reporting issues had also been identified, which may also improve the position.</p> <p>Both acute Trusts had also implemented the escalation framework within their organisations to ensure the required actions and controls are being taken. CEOs had also been asked to present their updated savings positions and year end forecast to the Performance and Recovery Board in August.</p>	

		Action
	<p>Catherine Cookson (CC) presented the M3 ICB Finance report, the following key updates were highlighted</p> <ul style="list-style-type: none"> ➤ In-month assessment of delivery against the ICB's financial duties were noted. ➤ At M3, the ICB reported an adverse variance of £319k, primarily driven by slippage on funded care savings, the digital portfolio, SWAST contract pressures and excess community beds. These were offset by underspend on the medicines management position and release of provisions and reserves. ➤ the ICS was forecasting a year-end breakeven position; this was dependent upon budget holders delivering within their budgets and savings targets remaining on plan. ➤ Financial governance arrangements have been improved for budget holders, in addition to training sessions being held with Directorates. ➤ The Senior Finance Team review all mitigations on a regular basis (at least twice a month). ➤ Cash position: drawn ahead of plan as anticipated; this is actively monitored and managed throughout the year. ➤ Efficiencies: currently behind plan, due to digital slippage. Medicines management are delivering ahead of plan, due to oral anti-coagulants savings. This leaves a net position forecast at year-end of £1.3m. ➤ ICB risks and mitigations are reported via the Directorate Risk Register and actively monitored by the Senior Management Team. Key risks relate to financial challenges within the local authority social care setting. <p>ST referenced the correspondence from the regional team and highlighted the close working relationships with the regional team who are aware of the work underway to recover the financial position, which would hopefully provide the assurances to the national team.</p> <p>FED noted the ICB position.</p>	
8	To Note	
8.1	<p>System DoFs Group Update Discussed under items 5.3 and 7.1.</p>	
8.2	<p>Digital Delivery Board Update DES provided the following update:</p> <ul style="list-style-type: none"> ➤ CrowdStrike anti-virus provider outage. <ul style="list-style-type: none"> - EMIS significantly impacted, affecting GP practices, community providers and a significant number of pharmacies. - The situation was managed across the system and DES has commissioned a lessons learned exercise to aid the development of an overarching business continuity plan (BCP) (to include pharmacies and also connections with diagnostics). The BCP would also inform actions that could be taken to access Connecting Care without the need to access EMIS (as this was not known during the outage) - Mental Health service provision was not impacted. - Systems who had run the relevant Microsoft update were those who were affected. <p>The challenges around mitigating risks related to a global outage were acknowledged.</p> <ul style="list-style-type: none"> ➤ An ICB Digital Productivity Design team has been established to identify opportunities where technology / digital services can support ICB staff. A team visited Microsoft HQ to look at automation and ways to ensure the ICB is as efficient as it can be in terms of ways of working. 	

		Action
	<ul style="list-style-type: none"> ➤ Federated Data Platform: proof of concept completed. BNSSG is the first ICB to review how this could support work around population health management. This will be included within the Intelligence Centre OBC that will be presented to FED in August 2024. ➤ Concerns raised regarding support available for Data Protection Officers in primary care. Procurement process undertaken to roll out a higher and more robust level of support. ➤ Data Sharing Charter: the charter has now been agreed by all IG leads and is being socialised into organisations and their respective Boards, ahead of being presented to FED and the ICB Board. 	
8.3	<p>System Estates Steering Group</p> <ul style="list-style-type: none"> ➤ The Thornbury MOU has now been signed between the ICB and South Gloucestershire Council. Confirmation has also been received from DHSC of the early drawdown of the £1.3m. 	
	<p>Date of Next Meeting Thursday 22 August 2024 – 09:00-12:00, MS Teams</p>	