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| <p>Programme Aim</p> | <p>To deliver benefits at scale, on behalf of the ICB, focussing on four improvement aims:</p> <ol style="list-style-type: none"> 1. Reducing unwarranted variation and tackling unequal access, experience, and health outcomes. 2. Improving resilience by mutual aid. 3. Ensuring specialisation and consolidation occur where this will provide better outcomes, productivity, and value for money. 4. Supporting broader social and economic development. | | | |
| <p>Executive Sponsors</p> | <p>Maria Kane, Chief Executive Officer, NBT Eugene Yafele, Chief Executive Officer, UHBW</p> | <p>Programme Director</p> | <p>Valerie Clarke</p> | |
| <p>APC workstreams</p> | <p>Status</p> | <p>Key Achievements: July – August 2023</p> | <p>Focus for the next two months: September – October 23</p> | <p>Risks/Issues</p> |
| <p>APC Development</p> | <p>Amber</p> | <ul style="list-style-type: none"> • Draft Provider Collaborative Maturity Matrix (NHSE self-assessment tool). • Pan-South Provider Collaborative Forum & Peer Learning Forum attendance and engagement. • HCIG Planning Meeting. | <ul style="list-style-type: none"> • Communications & Engagement Plan – wider APC focus. • Establish HCIG for Acute Services. • Establish APC Executive Delivery Group (13/9). | <ul style="list-style-type: none"> • Team Resourcing. |
| <p>Clinical Services</p> | <p>Amber</p> | <ul style="list-style-type: none"> • Revised draft Joint Clinical Strategy shared with APC Board (7/7) and private Trust Boards (11/07 and 27/07). • Continue to develop the speciality level work programmes. • Board-to-Board discussion held (03/08) regarding clinical single service model and the essential conditions for success. • Proposal developed for further external support to accelerate our collaborative work. | <ul style="list-style-type: none"> • Begin 6-week single service model blueprint development programme, exploring for two specialities (Sept 23). • APC Board recommendation report on the proposed way forward for the single managed services work programme (19/10). • Strategy Workshop Event (26/09) to engage with wider groups around implementation. • Formalise reporting for the speciality priority projects. • Secure funding approval for the additional external support. | <ul style="list-style-type: none"> • Risk of further strike action delaying progress due to time constraints. • Pace of specialty-level projects changes status from Green to Amber. |
| <p>Corporate Services</p> | <p>Amber</p> | <ul style="list-style-type: none"> • External partner in place (North London Partners) to learn from their experiences. • Collaborative Bank & International Recruitment workshops held (05/07 & 12/07) – work programme in development. • Preparation sessions held with senior finance teams for visioning workshops (NBT 09/08 & UHBW 14/08) • Shared Services Model – SRO and membership of working group agreed. | <ul style="list-style-type: none"> • Establish the steering group for Shared Services Model and commence baselining exercise. • Develop Joint Recruitment model proposal. • External Partner on site (14/9) for planning day – development of key milestone plan by March 2024. • Finance Senior Leadership Teams Visioning Workshop scheduled (05/09). | <ul style="list-style-type: none"> • Risk that progress is delayed due to capacity constraints. |
| <p>Digital Integration</p> | <p>Amber</p> | <ul style="list-style-type: none"> • Joint planning team meetings established. • Current priorities reviewed to ensure alignment (maternity, procurement, EPMA, digital patient and radiology). • Engagement with industry experts to perform in depth review of respective digital infrastructure. | <ul style="list-style-type: none"> • Develop UHBW short-term strategy for approval Q3 and ensure alignment with NBT extended strategy March 2025. • Develop Convergence Plan to share at October APC Board. | <ul style="list-style-type: none"> • Slippage possible from March to June 2024 due to JDIO joining from June and not March 2023. |