

Healthier **Together**



Improving health and care in Bristol,
North Somerset and South Gloucestershire

BNSSG ICS System Finance Report - 2022/23

Month 11 (February 2023)

Finance, Estates & Digital Committee

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1a. Key Financial Performance Indicators (February)

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i) System Oversight Framework Metrics		Measure	SYSTEM TOTAL	Previous Month		UHBW	NBT	AWP	BNSSG ICB
Financial Stability (S118a) Assessment of organisational financial stability	Variance from plan (YTD)	G	£8.8m	£0.2m	↑	£9.7m	(£0.9m)	£0.0m	(£0.1m)
	Variance from plan (Forecast)		£0.4m	£0.0m	↑	£0.0m	£0.0m	£0.0m	£0.4m
	Net Risks & Mitigations to Forecast		£0.0m	£0.0m	—	(£5.5m)	£0.0m	£0.0m	£5.5m
Financial Efficiency (S119a) Assessment of efficiency plan delivery	Year to Date Delivery (recurrent schemes)	R	53%	59%	↓	39%	32%	61%	104%
	In-Year Forecast Delivery (recurrent schemes)		53%	63%	↓	39%	34%	64%	97%
Agency Spend vs agency ceiling (S120a) Agency Staff Spend v Agency Spend Cap	Agency Spend in Excess of cap (YTD)	R	(£25.6m)	(£27.0m)	↑	(£0.2m)	(£15.5m)	(£10.0m)	n/a
	Agency Spend in Excess of cap (Forecast)		(£29.0m)	(£30.8m)	↑	(£0.8m)	(£17.6m)	(£10.7m)	n/a

ii) Other Financial KPIs

Efficiency Delivery (Full-Year Effect)	Forecast Delivery (recurrent schemes only) %	R	50%	73%	↓	25%	35%	93%	100%
	Forecast Shortfall (recurrent schemes only) £		(£33.8m)	(£15.1m)	↓	(£18.2m)	(£15.1m)	(£0.5m)	£0.0m
Capital Expenditure	Variance v Capital allocation (YTD)	G	£14.8m	£12.4m	↑	£11.6m	£0.4m	£2.7m	n/a
	Variance v Capital allocation (Forecast)		(£3.0m)	(£3.0m)	—	(£3.0m)	£0.0m	£0.0m	n/a
Mental Health Investment Standard (MHIS)	MHIS Achieved per Plans submitted	G	Yes	Yes	—	-	-	-	Yes
	MHIS Forecast Achievement in 2022/23	G	Yes	Yes	—	-	-	-	Yes
	Excess/(Shortfall) in 2022/23 MHIS Delivery %		0.0%	0.1%	↓	-	-	-	0.0%
Cash	Current Cash Balance	G	£271.8m	£269.4m		£132.0m	£104.8m	£35.0m	n/a
	Variance to Plan		£0.6m	(£1.0m)		(£8.3m)	(£6.2m)	£15.2m	n/a
	Movement v March 2021		£27.0m	£29.5m		£36.1m	£11.4m	(£20.4m)	n/a
Better Payment Practice Code (BPPC) Year to Date	Better Payment Practice Code (by Value)	A	92%	92%	↑	84%	89%	98%	99%

1b. Key Messages



1. Overall Financial Position

- At the end of February, the system has reported an overall **year to date surplus against plan of £8.8m** (YTD plan = £12.3m deficit, YTD actual = £3.5m deficit).
- The year to date surplus position relates to bringing forward the benefit of non-recurrent flexibilities that were largely phased in the plan to be released in Month 12, and do not impact the overall forecast year-end trajectory
- The ICB is maintaining a forecast **a break-even financial position at year end**, both at system, and individual organisation level. At system level, the total level of risk to delivering the reported year-end position has been fully mitigated

2. Savings Delivery

- At the end of February, the system has delivered £38.3m of savings against a target of £57.8m (66%), a **year to date shortfall of £19.5m**
- Forecast in-year savings delivery stands at £43m (£30m recurrent / £13m non-recurrent), this equates to a to 67% delivery of the in-year savings plan (**forecast shortfall of £21m**), and a deterioration to the forecast in Month 10.
- The deterioration in the position from that reported at Month 10 is primarily driven by a revised assessment of the cost release associated with the 'system transformational savings programme' (see thematic analysis on [Slide 10](#)). Whilst there is demonstrable benefit that can be articulated in terms of impact of the key investments in Discharge to Assess and Home First schemes from a performance point of view, this has not translated to cost release, but has been mitigated by non-recurrent measures in-year
- The full-year effect assessment of savings also now assumes no recurrent delivery of the medium-term financial plan 2022/23 system transformation savings, deteriorating the underlying position by £18.3m. This is in addition to a £15.5m shortfall in provider led recurrent savings, meaning **the underlying position at the start of 2023/24 has deteriorated by £33.8m relating to recurrent savings shortfall**

1b. Key Messages (2)



3. Capital Plan

- Providers are forecasting full delivery of their capital expenditure plans in line with the System Capital Expenditure Limit (CDEL) of £79.6m. The £3.6m overspend reported against CDEL at Month 11 is a reflection of an anticipated and agreed uplift to this years CDEL limit for the Maternity (Neonatal) programme, and is expected to be reflected in Month 12

4. Performance v Agency Expenditure Cap

- Non-availability of workforce, high turnover, continued high levels of sickness, and unplanned escalation capacity are driving premium workforce costs which will need to be mitigated by implementation of controls on agency expenditure whilst maintaining patient safety
- BNSSG has been set a target to reduce premium agency usage by 21% from 2021/22 expenditure levels. At the end of February, **total agency expenditure, when compared to the same period last year is currently £12.1m higher (18%).**
- Forecast expenditure this year on agency staff totals £89m, which represents an improvement to the position reported at Month 10, largely driven by a revised, favourable assessment of the forecast year-end expenditure within NBT
- In 2023/24 the system has been set an agency expenditure cap of £64m

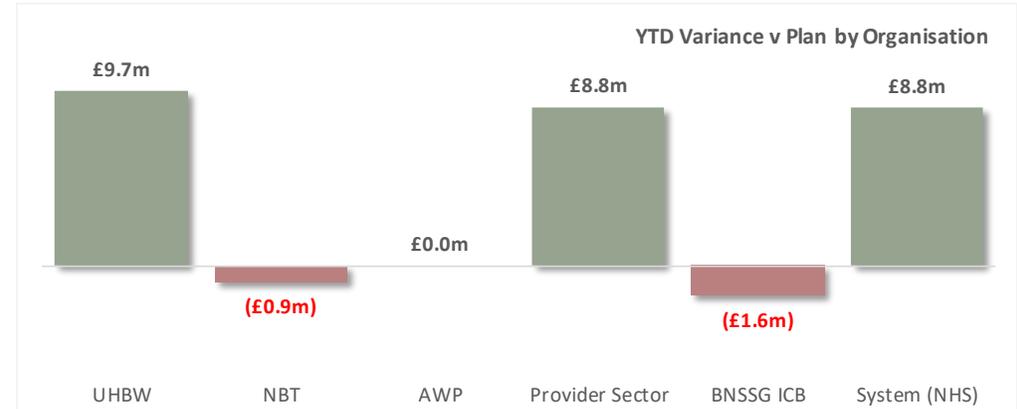


1c. ICS Financial Performance Overview (1)

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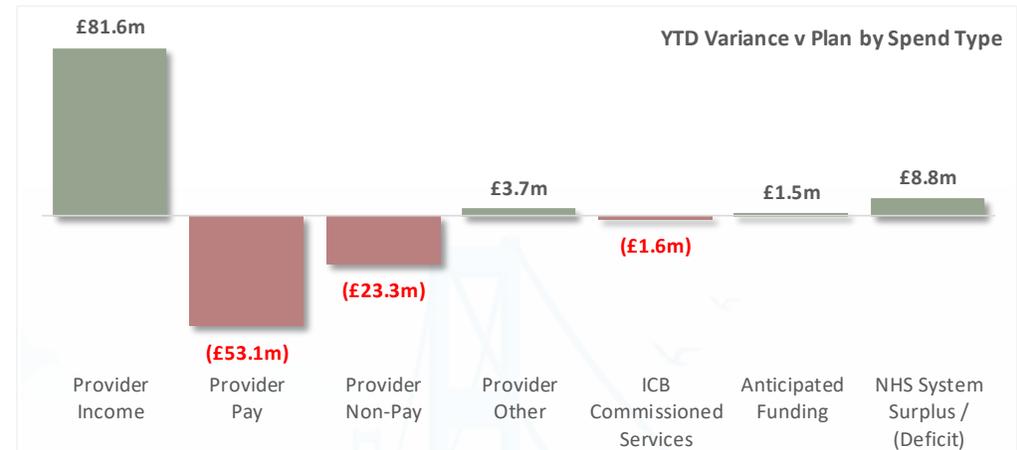
i. Variance to Plan by Organisation

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)
University Hospitals Bristol & Weston FT	(10.2)	(0.5)	9.7		(0.0)	0.0	0.0	
North Bristol Trust	(2.1)	(3.0)	(0.9)		0.0	0.0	0.0	
Avon & Wiltshire Partnership Trust	0.0	0.0	0.0		0.0	0.0	0.0	
Total Provider	(12.3)	(3.5)	8.8		0.0	0.0	0.0	
BNSSG ICB	0.0	(1.6)	(1.6)		0.0	(2.3)	(2.3)	
NHS System surplus/(deficit)	(12.3)	(5.1)	7.2		0.0	(2.3)	(2.3)	0%
Allocation adjustment for reimbursable items	0.0	1.5	1.5		0.0	2.7	2.7	
Adjusted NHS System surplus/(deficit)	(12.3)	(3.5)	8.8	0%	0.0	0.4	0.4	0%



ii. Adjusted Financial Performance

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)
Income	1,961.8	2,043.4	81.6		2,142.1	2,222.3	80.3	
Pay	(1,215.5)	(1,268.7)	(53.1)		(1,315.4)	(1,385.2)	(69.9)	
Non-Pay	(696.0)	(719.3)	(23.3)		(758.4)	(772.4)	(14.0)	
Non Operating Items	(62.6)	(58.9)	3.7		(68.3)	(64.7)	3.6	
TOTAL Provider	(12.3)	(3.5)	8.8	0%	0.0	0.0	0.0	0%
Total ICB Net Expenditure	(1,758.0)	(1,759.6)	(1.6)		(1,930.3)	(1,932.6)	(2.3)	
CCG/ICB Allocation	1,758.0	1,758.0	0.0		1,930.3	1,930.3	0.0	
TOTAL ICB	0.0	(1.6)	(1.6)	(0%)	0.0	(2.3)	(2.3)	(0%)
Allocation adjustment for reimbursable items	0.0	1.5	1.5		0.0	2.7	2.7	
NHS System surplus/(deficit)	(12.3)	(3.5)	8.8	0%	0.0	0.4	0.4	0%

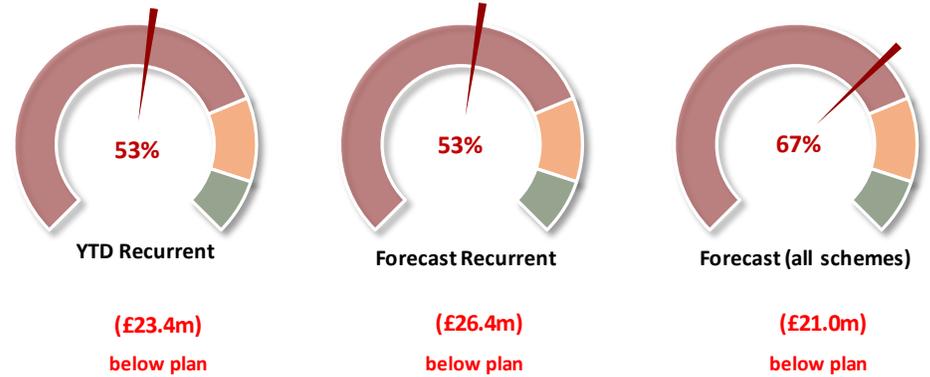


1c. ICS Financial Performance Overview (2)

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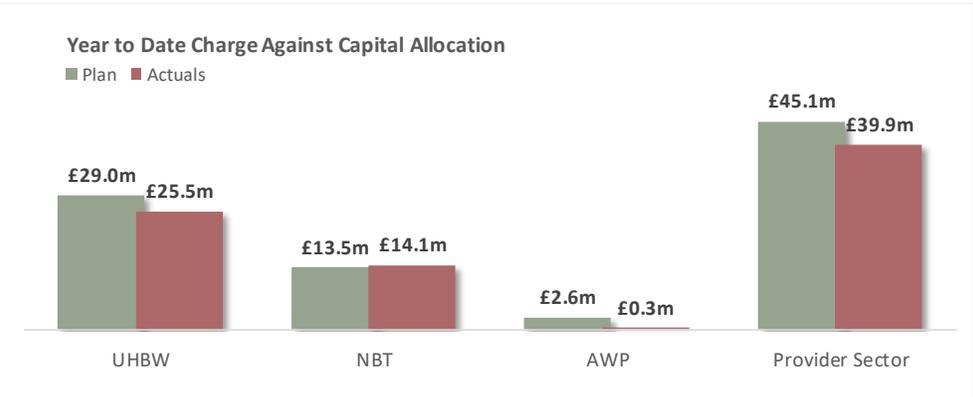
iii. System Efficiency Delivery

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	% Delivery	Plan	Forecast	Variance	% Delivery
Provider Recurrent	38.7	14.9	(23.8)		43.3	17.2	(26.0)	40%
Provider Non Recurrent	7.0	12.1	5.0		7.7	13.1	5.4	171%
Total Provider	45.8	27.0	(18.8)	59%	50.9	30.3	(20.6)	60%
BNSSG ICB Recurrent	10.9	11.3	0.4	104%	13.1	12.7	(0.4)	97%
BNSSG ICB Non-Recurrent	0.0	0.0	0.0		0.0	0.0	0.0	
Total ICB	10.9	11.3	0.4	104%	13.1	12.7	(0.4)	97%
System Recurrent	49.7	26.2	(23.4)	53%	56.4	30.0	(26.4)	53%
System Non-Recurrent	7.0	12.1	5.0	172%	7.7	13.1	5.4	171%
Total System	56.7	38.3	(18.4)	68%	64.0	43.0	(21.0)	67%



iv. System Level Capital Envelope

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)
Charge against Capital Allocation	70.4	55.6	14.8		79.6	82.6	(3.0)	
IFRS16 impact capital allocation	(14.3)	(0.6)	13.7		(16.0)	(6.6)	9.3	
Charge against Capital Allocation Incl. IFRS16	56.1	55.0	28.4		95.6	89.3	(6.3)	
Other Items Charged to CDEL	9.7	9.4	(0.3)		10.6	10.6	0.0	
Capital CDEL	91.6	71.3	20.4		106.2	109.8	(3.6)	
Performance against Capital Allocation								
- Excluding IFRS16	70.4	55.6	14.8	21.0%	79.6	82.6	(3.0)	(3.8%)
- Including IFRS16	70.4	55.0	15.4	21.9%	79.6	76.0	3.6	4.6%

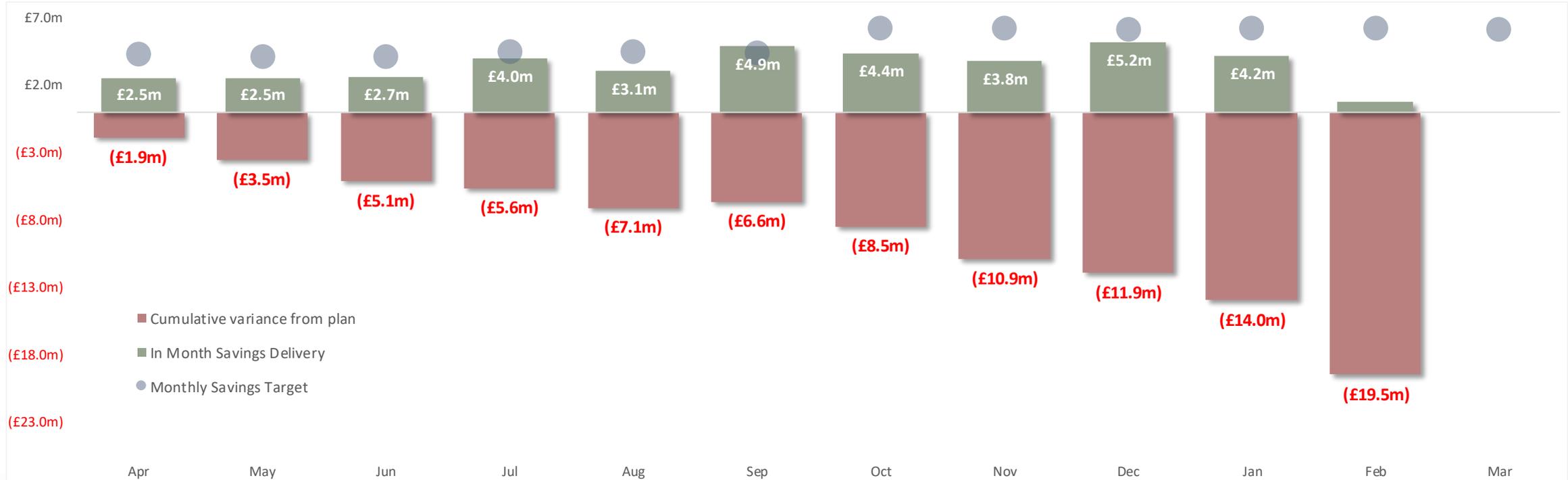


2. ICS Financial Position Overview (Provider & ICB Revenue)

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Variance = favourable / (adverse)	Year to Date (£m)				Forecast Out-turn (£m)				Prior Month (£)	
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)	FOT Variance	Movement
Operating income from patient care activities	1,784.7	1,857.5	72.8		1,949.5	2,021.9	72.4		78.2	(5.8)
Other operating income	177.1	185.9	8.8		192.5	200.4	7.9		2.7	5.1
Total Income	1,961.8	2,043.4	81.6		2,142.1	2,222.3	80.3		80.9	(0.7)
Substantive staff including on-costs	(1,112.2)	(1,112.1)	0.1		(1,202.7)	(1,213.7)	(10.9)		(11.3)	0.3
Bank staff including on-costs	(48.3)	(75.5)	(27.2)		(52.7)	(82.2)	(29.5)		(28.1)	(1.5)
Agency / contract	(54.9)	(80.5)	(25.6)		(59.9)	(88.9)	(29.0)		(30.8)	1.7
Other Staff Costs	(0.1)	(0.5)	0.4		(0.1)	(0.4)	0.4		(0.2)	0.6
Total Pay	(1,215.5)	(1,268.7)	(52.3)		(1,315.4)	(1,385.2)	(69.2)		(70.3)	1.1
Other Operating Expenditure	(696.0)	(719.3)	(23.3)		(758.4)	(772.4)	(14.0)		(14.1)	0.0
Total Expenditure	(1,911.5)	(1,987.9)	(75.5)		(2,073.7)	(2,157.6)	(83.2)		(84.3)	1.1
Non Operating Items (exc gains on disposal)	(62.6)	(58.9)	3.7		(68.3)	(64.7)	3.6		3.4	0.2
NHS Provider surplus/(deficit)	(12.3)	(3.5)	8.8	0.5%	(0.0)	0.0	0.0	0.0%	0.0	0.0 ▬
Acute Services	(922.4)	(926.3)	(3.8)		(1,005.6)	(1,010.5)	(4.9)		0.0	(4.9)
Mental Health Services	(196.1)	(191.9)	4.2		(214.0)	(212.5)	1.5		0.0	1.5
Community Health Services	(192.1)	(192.1)	(0.0)		(212.5)	(212.8)	(0.4)		0.0	(0.4)
Continuing Care Services	(92.2)	(98.0)	(5.8)		(100.6)	(107.5)	(6.9)		0.0	(6.9)
Primary Care Services	(161.6)	(163.4)	(1.8)		(176.4)	(179.3)	(2.9)		0.0	(2.9)
Primary Care Co-Commissioning	(152.0)	(152.2)	(0.2)		(166.8)	(166.8)	(0.0)		0.0	(0.0)
Other Programme Services	(25.1)	(18.1)	7.0		(36.4)	(24.5)	11.9		0.0	11.9
Total Commissioning Services	(1,741.4)	(1,741.9)	(0.5)		(1,912.4)	(1,914.0)	(1.6)		0.0	(1.6)
Running Costs	(16.6)	(17.7)	(1.1)		(17.9)	(18.6)	(0.7)		0.0	(0.7)
Total ICB Net Expenditure	(1,758.0)	(1,759.6)	(1.6)		(1,930.3)	(1,932.6)	(2.3)		(2.3)	(2.3)
In-Year Allocation	1,758.0	1,758.0	0.0		1,930.3	1,930.3	0.0			
Allocation adjustment for reimbursable items	0.0	1.5	1.5		0.0	2.7	2.7			
ICB surplus/(deficit)	0.0	(0.1)	(0.1)	(0.0%)	0.0	0.4	0.4	0.0%	0.4	0.0 ▬
SYSTEM FINANCIAL PERFORMANCE	(12.3)	(3.5)	8.8	0.5%	(0.0)	0.4	0.4	0.0%	0.4	0.0 ▬

3a. 2022/23 System Savings - Monthly Progress v Plan



Variance from Plan (£m)	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD Variance
System Transformational Savings Programme	(0.6)	(0.6)	(0.6)	(0.6)	(0.6)	(0.6)	(1.0)	(1.0)	(1.0)	(1.2)	(4.0)		(12.0)
Provider Internal Efficiency Programme	(1.5)	(1.3)	(1.0)	0.2	(0.4)	(0.9)	(1.3)	(1.7)	(0.6)	(1.3)	(2.0)		(11.8)
ICB Efficiency Programme	(0.1)	(0.1)	(0.3)	(0.2)	(0.8)	0.8	(0.0)	0.1	(0.0)	0.1	(0.1)		(0.7)
Non-recurrent efficiencies	0.4	0.4	0.5	0.2	0.4	1.2	0.4	0.2	0.6	0.4	0.5		5.0
TOTAL Variance from Plan	(1.9)	(1.7)	(1.6)	(0.5)	(1.5)	0.5	(1.9)	(2.4)	(1.0)	(2.0)	(5.5)	0.0	(19.5)

3b. 2022/23 System Savings - Thematic Analysis

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Variance = favourable / (adverse)	Year to Date (£m)					Forecast Out-turn (£m)					Prior Month (£)	
	Plan	Actual	Variance	% delivery	Progress	Plan	Forecast	Forecast Variance	% delivery	Progress	FOT Actuals	Movement
System Transformational Savings Programme												
Discharge to Asses (Acute)	3.1	0.0	(3.1)	0%		3.8	0.0	(3.8)	0%		1.9	(1.9)
Frailty / Ageing Well Programme	2.3	0.0	(2.3)	0%		2.5	0.0	(2.5)	0%		1.3	(1.3)
Mental Health	1.1	0.0	(1.1)	0%		1.3	0.0	(1.3)	0%		0.6	(0.6)
Out-Patient Transformation & Demand management	3.5	0.0	(3.5)	0%		3.8	0.0	(3.8)	0%		0.0	0.0
One Trauma & Orthopaedics Project	1.9	0.0	(1.9)	0%		2.1	0.0	(2.1)	0%		0.0	0.0
Total System Wide Savings	12.0	0.0	(12.0)	0%		13.4	0.0	(13.4)	0%		3.8	(3.8)
ICB Efficiency Programme												
Evidence based interventions	1.7	1.7	(0.0)	100%		1.9	1.8	(0.0)	100%		1.8	0.0
Continuing Healthcare - cost per case review	2.8	1.8	(0.9)	67%		3.0	1.9	(1.1)	65%		2.8	(0.9)
Continuing Healthcare - reducing out of area placements	0.0	1.7	1.7	0%		0.0	2.1	2.1	0%		0.0	2.1
Mental Health - reducing out of area placements	1.5	0.0	(1.5)	0%		1.6	0.0	(1.6)	0%		1.9	(1.9)
Primary Care Prescribing	4.0	4.0	(0.1)	98%		4.4	4.5	0.1	103%		4.7	(0.2)
Non-NHS Procurement	1.7	1.8	0.0	100%		1.9	1.9	0.0	100%		1.9	0.0
Running cost review	0.3	0.3	0.0	101%		0.4	0.4	0.0	101%		0.4	0.0
Total ICB Savings	12.0	11.3	(0.7)	94%		13.1	12.7	(0.4)	97%		13.6	(0.9)
Provider Internal Efficiency Programme (Recurrent)												
University Hospitals Bristol & Weston FT	8.4	5.9	(2.5)	70%		9.1	6.4	(2.6)	71%		6.5	(0.0)
North Bristol Trust	13.6	6.1	(7.4)	45%		15.5	7.4	(8.1)	48%		8.7	(1.3)
Avon & Wiltshire Partnership Trust	4.9	2.9	(1.9)	61%		5.3	3.4	(1.9)	64%		3.5	(0.0)
Total Provider Recurrent Efficiencies	26.8	14.9	(11.8)	56%		29.9	17.2	(12.6)	58%		18.7	(1.4)
Total Recurrent Efficiency (NHS)	50.8	26.2	(24.5)	52%		56.4	30.0	(26.4)	53%		36.0	(6.1)
Non-Recurrent Efficiency Programme												
University Hospitals Bristol & Weston FT	5.4	8.5	3.1	158%		5.9	9.4	3.5	160%		9.3	0.1
North Bristol Trust	0.0	0.0	0.0	0%		0.0	0.0	0.0	0%		0.0	0.0
Avon & Wiltshire Partnership Trust	1.7	3.6	1.9	216%		1.8	3.7	1.9	205%		3.6	0.0
BNSSG ICB	0.0	0.0	0.0	0%		0.0	0.0	0.0	0%		0.0	0.0
Total Non-Recurrent Efficiencies	7.0	12.1	5.0	172%		7.7	13.1	5.4	171%		12.9	0.1
Total Savings Plan (NHS)	57.8	38.3	(19.5)	66%		64.0	43.0	(21.0)	67%		48.9	(5.9)

3c. 2022/23 System Savings - Organisational Analysis

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Year to Date (£m)

Variance = favourable / (adverse)	Plan	Actual	Variance	% delivery	Progress
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Recurrent Savings

University Hospitals Bristol & Weston FT	15.0	5.9	(9.1)	39%	<div style="width: 39%;"></div>
North Bristol Trust	18.9	6.1	(12.8)	32%	<div style="width: 32%;"></div>
Avon & Wiltshire Partnership Trust	4.9	2.9	(1.9)	61%	<div style="width: 61%;"></div>
BNSSG ICB	12.0	11.3	(0.7)	94%	<div style="width: 94%;"></div>
Total Recurrent	50.8	26.2	(24.5)	52%	

Non-Recurrent Savings

University Hospitals Bristol & Weston FT	5.4	8.5	3.1	158%	
North Bristol Trust	0.0	0.0	0.0	100%	
Avon & Wiltshire Partnership Trust	1.7	3.6	1.9	216%	
BNSSG ICB	0.0	0.0	0.0	0%	
Total non-Recurrent	7.0	12.1	5.0	172%	

Total In-Year Savings

University Hospitals Bristol & Weston FT	20.3	14.4	(6.0)	71%	<div style="width: 71%;"></div>
North Bristol Trust	18.9	6.1	(12.8)	32%	<div style="width: 32%;"></div>
Avon & Wiltshire Partnership Trust	6.5	6.5	0.0	100%	<div style="width: 100%;"></div>
Total Provider	45.8	27.0	(18.8)	59%	
BNSSG ICB	12.0	11.3	(0.7)	94%	<div style="width: 94%;"></div>
Total Savings Plan (NHS)	57.8	38.3	(19.5)	66%	

Memo - Sirona Efficiency Delivery

Sirona Recurrent Savings	5.0	0.0	(5.0)	0%	
Sirona Non-Recurrent Savings	0.0	5.0	5.0	100%	
Total Savings Plan (Sirona)	5.0	5.0	0.0	100%	

Total Savings Plan (NHS + Sirona)	62.8	43.3	(19.5)	69%	
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Forecast Out-turn (£m)

Plan	Forecast	Forecast Variance	% delivery	Progress
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16.5	6.4	(10.0)	39%	<div style="width: 39%;"></div>
21.5	7.4	(14.1)	34%	<div style="width: 34%;"></div>
5.3	3.4	(1.9)	64%	<div style="width: 64%;"></div>
13.1	12.7	(0.4)	97%	<div style="width: 97%;"></div>
56.4	30.0	(26.4)	53%	

5.9	9.4	3.5	160%	
0.0	0.0	0.0	100%	
1.8	3.7	1.9	205%	
0.0	0.0	0.0	0%	
7.7	13.1	5.4	171%	

22.3	15.8	(6.5)	71%	<div style="width: 71%;"></div>
21.5	7.4	(14.1)	34%	<div style="width: 34%;"></div>
7.1	7.1	0.0	100%	<div style="width: 100%;"></div>
50.9	30.3	(20.6)	60%	
13.1	12.7	(0.4)	97%	<div style="width: 97%;"></div>
64.0	43.0	(21.0)	67%	

6.0	0.0	(6.0)	0%	
0.0	6.0	6.0	100%	
6.0	6.0	0.0	100%	

70.0	49.0	(21.0)	70%	
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Forecast Full-Year Effect (£)

Plan	Forecast	Variance	% delivery
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24.4	6.2	(18.2)	25%
23.1	8.0	(15.1)	35%
7.1	6.6	(0.5)	93%
13.1	13.1	0.0	100%
67.8	34.0	(33.8)	50%

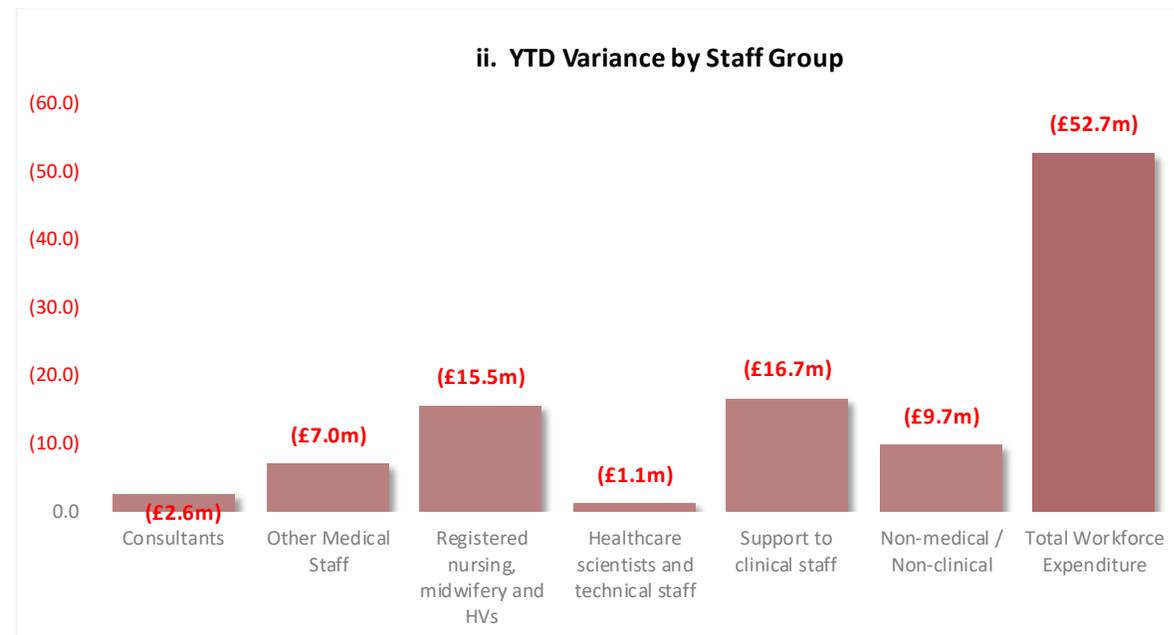
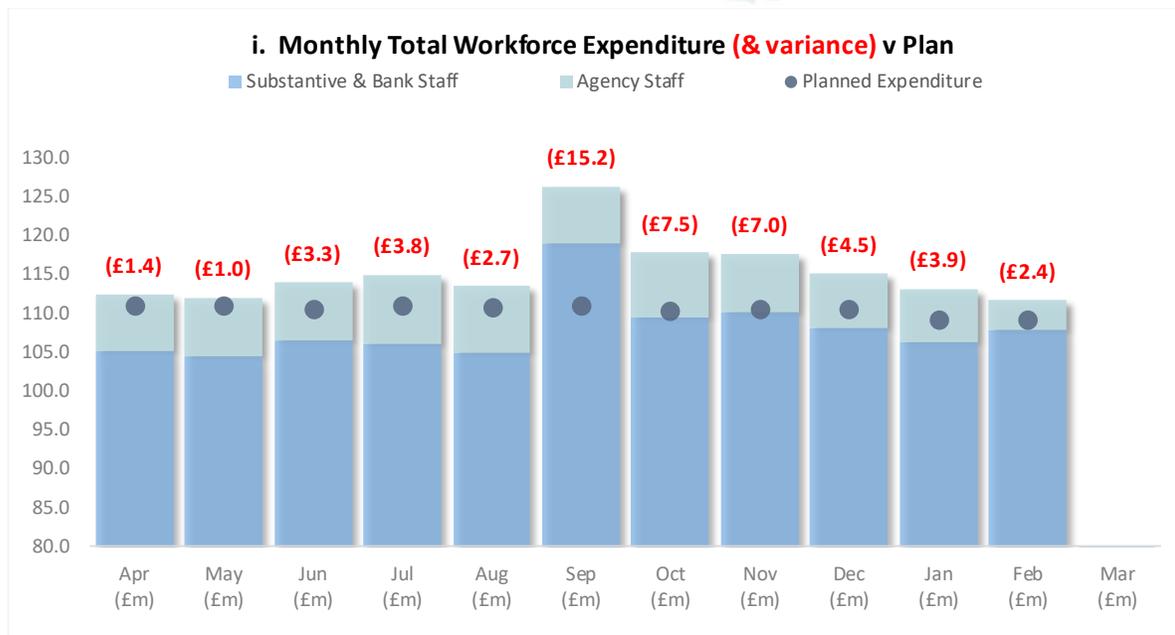
67.8	34.0	(33.8)	50%
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6.0	6.0	0.0	100%
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6.0	6.0	0.0	100%
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73.8	40.0	(33.8)	54%
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4a. Workforce – In-Year Variance by Staff Group



Staff Group	Substantive Staff			Bank Staff			Agency Staff			TOTAL			
	YTD Plan	YTD Actuals	YTD Variance	YTD Plan	YTD Actuals	YTD Variance	YTD Plan	YTD Actuals	YTD Variance	YTD Plan	YTD Actuals	YTD Variance	YTD Variance (%)
Consultants	199.5	198.7	0.7	0.5	3.0	(2.5)	11.0	11.8	(0.8)	210.9	213.5	(2.6)	(1%)
Other Medical Staff	126.4	129.8	(3.5)	1.8	6.4	(4.6)	4.8	3.8	1.1	133.0	140.0	(7.0)	(5%)
Registered nursing, midwifery and HVs	303.7	295.3	8.4	16.3	21.9	(5.6)	28.5	46.8	(18.3)	348.5	364.0	(15.5)	(4%)
Healthcare scientists and technical staff	151.7	149.7	2.0	1.1	2.8	(1.8)	1.3	2.7	(1.3)	154.1	155.2	(1.1)	(1%)
Support to clinical staff	178.2	181.2	(3.0)	22.7	32.8	(10.1)	7.8	11.4	(3.6)	208.7	225.4	(16.7)	(8%)
Non-medical / Non-clinical	152.6	157.1	(4.5)	6.1	8.6	(2.5)	1.4	4.1	(2.7)	160.1	169.8	(9.7)	(6%)
Total Workforce Expenditure	1,112.2	1,112.1	0.1	48.3	75.5	(27.2)	54.9	80.5	(25.6)	1,215.4	1,268.1	(52.7)	(4%)

4b. Workforce – Agency Expenditure by Staff Group



	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	TOTAL
Registered nursing, midwifery and HVs	£4.1	£4.2	£4.2	£5.2	£5.2	£4.0	£4.7	£4.5	£4.4	£4.5	£1.7		£46.8
Other Medical Staff	£1.4	£1.4	£1.5	£1.7	£1.5	£1.6	£1.7	£1.5	£1.4	£1.5	£0.4		£15.6
Other Staff	£1.9	£1.9	£1.8	£1.8	£1.8	£1.6	£1.9	£1.6	£1.2	£1.0	£1.6		£18.2
22/23 Total Agency Spend	£7.3	£7.5	£7.5	£8.8	£8.5	£7.2	£8.4	£7.6	£7.0	£7.0	£3.7	£0.0	£80.5
22/23 System Agency Spend limit	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£59.9
Variance to Plan / Agency Cap	(£2.4)	(£2.6)	(£2.6)	(£3.8)	(£3.6)	(£2.3)	(£3.3)	(£2.5)	(£2.0)	(£1.9)	£1.3		(£25.6)
2019/20 Total Agency Spend	£4.3	£4.5	£4.7	£5.4	£5.2	£4.2	£4.7	£4.1	£4.1	£4.8	£4.8	£5.2	£55.9
2020/21 Total Agency Spend	£3.5	£3.0	£3.1	£3.8	£4.3	£4.2	£4.9	£4.8	£4.8	£5.3	£5.1	£5.7	£52.5
2021/22 Total Agency Spend	£5.4	£5.7	£7.1	£6.0	£5.7	£6.8	£6.7	£6.2	£6.1	£6.4	£6.5	£7.9	£76.3
% Increase v 21/22 Agency Spend	37%	33%	6%	47%	48%	7%	24%	23%	16%	9%	-43%		18%

5. ICB 2022/23 Allocations

The ICB has received an additional £10.5m allocation in Month 11.

The in month allocation primarily relates to;

- Additional Roles reimbursement

Further funding is expected to be received during the financial year as national non-recurring funding sources are approved.

Programme Area	CCG Final Allocation as at June 2022	Confirmed Initial ICB allocation	Prior Months Additional Allocations	Opening Budget	New Allocations	Internal Budget Adjustments	Baseline Allocation at Month 11
	£000	£000	£000	£000	£000	£000	£000
Acute Contracts	226.9	711.1	49.6	987.6	0.6	6.2	994.5
Mental Health	53.5	160.9	5.5	219.8	0.1	(5.2)	214.7
Continuing Care	23.9	74.1	12.7	110.7	0.0	(1.9)	108.9
Community Services	62.7	141.9	3.4	208.0	5.5	0.0	213.5
Childrens Services	4.7	14.1	0.8	19.6	0.0	0.0	19.6
Primary Care	4.7	31.2	1.0	36.9	0.7	0.0	37.6
Delegated Primary Care	39.4	118.5	0.8	158.7	0.0	1.0	159.7
Medicines Optimisation	35.7	108.3	1.1	145.1	0.0	0.1	145.2
Other Programmes	3.7	4.7	5.3	13.7	0.0	7.3	21.0
Reserves	1.1	6.4	(5.6)	1.9	3.6	(7.7)	(2.2)
Central allocation adjustment	(7.1)	7.1	0.0	0.0	0.0	0.0	0.0
Commissioning Budget	449.2	1,378.4	74.5	1,902.1	10.5	(0.1)	1,912.5
Running Costs	4.8	13.7	(0.8)	17.7	0.0	0.1	17.8
Total Allocation 2022-23	454.0	1,392.2	73.6	1,919.7	10.5	0.0	1,930.3

6. 2022/23 Capital Plan (Year to Date & Forecast)

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Year to Date (£m)

	Plan	Actual	Variance
Gross capital expenditure			
Property, land and buildings	56.5	38.3	18.2
Plant and equipment	21.5	11.2	10.3
IT	11.3	15.9	(4.6)
Other	0.0	0.1	(0.1)
Gross capital expenditure	89.3	65.5	23.8
Disposals / other deductions	0.0	(0.3)	0.3
Less grants, donations and peppercorn leases	(5.9)	(2.5)	(3.4)
Total charge against CRL including IFRS impact	83.3	62.7	20.6
Less PFI capital (IFRIC12)	(1.5)	(0.9)	(0.6)
Plus PFI capital charges on a UK GAAP basis (e.g. residual interest)	9.7	9.4	0.3
Total Capital Departmental Expenditure Limit (CDEL)	91.6	71.3	20.4

Forecast Out-turn (£m)

	Plan	Forecast	Variance
	66.5	72.8	(6.4)
	24.1	20.1	4.0
	13.1	20.1	(7.0)
	0.0	0.2	(0.2)
	103.7	113.3	(9.5)
	0.0	(0.3)	0.3
	(6.5)	(12.1)	5.7
	97.3	100.9	(3.6)
	(1.7)	(1.7)	0.0
	10.6	10.6	0.0
	106.2	109.8	(3.6)

Funding sources of CDEL

Self financed - Depreciation less PFI/finance lease payments	52.5	46.4	6.2
Self financed - Other internal capital cash	23.5	22.8	0.7
Capital loan repayments	(5.7)	(5.7)	0.0
Excess Sources		(7.9)	7.9
Sub total: Net Internal Sources	70.4	55.6	14.8
Loan sources	14.3	0.6	13.7
National Sources	0.0	0.0	0.0
less Impact of IFRS 16	(14.3)	(0.6)	(13.7)
Charge against Capital Allocation (before impact of IFRS 16)	70.4	55.6	14.8

	57.5	56.3	1.2
	27.9	32.1	(4.2)
	(5.8)	(5.8)	0.0
	79.6	82.6	(3.0)
	16.0	6.6	9.3
	0.0	3.0	(3.0)
	(16.0)	(6.6)	(9.3)
	79.6	85.6	(6.0)

7a. Statement of Financial Position Summary

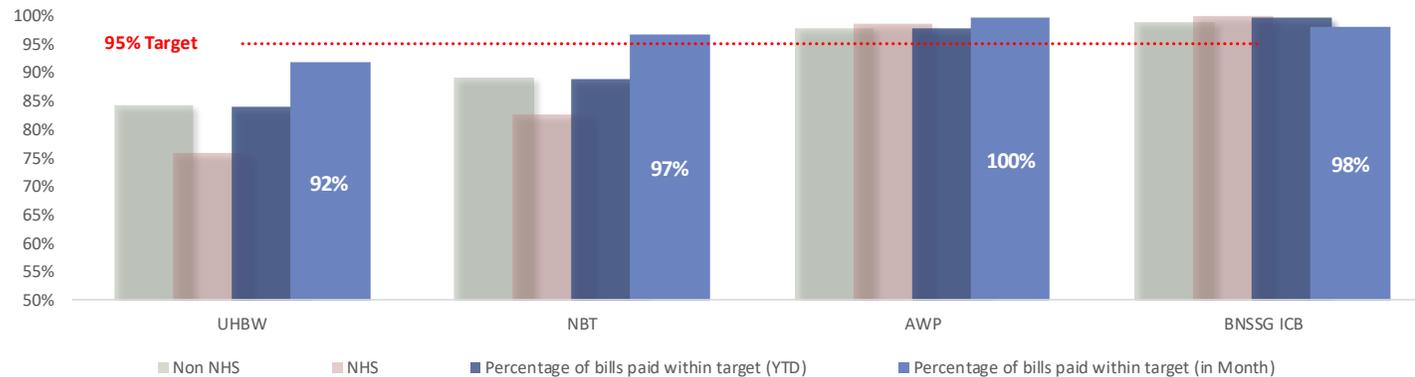
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	UHBW			NBT			AWP			BNSSG ICB		
	March 2022	Current	Movement	March 2022	Current	Movement	March 2022	Current	Movement	March 2022	Current	Movement
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Non-Current Assets												
PFI / LIFT Assests	0.0	0.0	0.0	390.3	382.7	(7.7)	37.6	50.0	12.4	0.0	0.0	0.0
Other property, plant and equipment	554.4	556.3	1.9	214.7	217.2	2.6	95.4	80.3	(15.1)	0.0	0.0	0.0
Leased Assets	0.0	97.3	97.3	0.0	7.5	7.5	0.0	17.5	17.5	0.0	0.0	0.0
Receivables due	1.9	1.9	0.0	1.5	1.5	0.0	0.2	0.2	0.0	0.0	0.0	0.0
Other non-current assets	10.8	8.9	(1.9)	13.7	17.8	4.1	0.7	0.7	(0.1)	0.3	0.3	(0.0)
Total non-current assets	567.1	664.4	97.3	620.2	626.7	6.5	133.9	148.6	14.7	0.3	0.3	(0.0)
Current Assets												
Inventories	13.6	15.4	1.9	9.1	9.9	0.8	0.3	0.2	(0.1)	0.0	0.0	0.0
Receivables due	33.8	50.9	17.1	39.5	38.3	(1.2)	13.9	18.5	4.7	12.0	0.1	(11.9)
Cash and cash equivalents	168.1	132.0	(36.1)	116.2	104.8	(11.4)	14.6	35.0	20.4	0.0	7.3	7.3
Other current assets	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total current assets	215.6	198.5	(17.1)	164.8	153.0	(11.8)	28.7	53.8	25.0	12.0	7.4	(4.6)
Current Liabilities												
Trade and other payables	(139.9)	(132.2)	7.8	(109.8)	(94.9)	14.9	(27.0)	(50.9)	(23.9)	(117.9)	(114.1)	3.8
Borrowings	(6.8)	(12.6)	(5.8)	(17.3)	(17.1)	0.2	(1.6)	(3.1)	(1.4)	0.0	0.0	0.0
Provisions	(0.4)	(0.3)	0.0	(3.4)	(3.7)	(0.3)	(3.8)	(3.7)	0.1	(9.0)	(10.2)	(1.2)
Other liabilities	(8.9)	(15.4)	(6.4)	(16.4)	(23.9)	(7.5)	(0.0)	0.0	0.0	0.0	(0.1)	(0.1)
Total current liabilities	(156.0)	(160.4)	(4.4)	(147.0)	(139.6)	7.4	(32.4)	(57.7)	(25.2)	(126.9)	(124.5)	2.4
Total assets less current liabilities	626.6	702.5	75.8	638.1	640.1	2.1	130.2	144.7	14.5	(114.6)	(116.8)	(2.2)
Non-current liabilities												
Borrowings	(49.8)	(134.5)	(84.7)	(361.3)	(355.9)	5.4	(35.9)	(50.5)	(14.6)	0.0	0.0	0.0
Other non-current liabilities	(4.5)	(4.0)	0.6	(7.1)	(7.6)	(0.5)	(1.5)	(1.4)	0.1	0.0	0.0	0.0
Total net assets employed	572.3	564.0	(8.3)	269.7	276.6	6.9	92.8	92.8	(0.0)	(114.6)	(116.8)	(2.2)
Financed by												
Public dividend capital	323.2	323.2	0.0	456.9	465.4	8.5	140.3	140.3	0.0	0.0	0.0	0.0
Income and expenditure reserve	160.1	153.8	(6.3)	(371.3)	(372.9)	(1.5)	(82.2)	(81.4)	0.8	0.0	0.0	0.0
Revaluation reserve	88.9	87.0	(2.0)	184.1	184.1	0.0	34.6	33.8	(0.8)	0.0	0.0	0.0
I&E Reserve General Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(114.6)	(116.8)	(2.2)
Other reserves	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total taxpayers' and others' equity	572.3	564.0	(8.3)	269.7	276.6	6.9	92.8	92.8	(0.0)	(114.6)	(116.8)	(2.2)

7b. Statement of Financial Indicators

Better Payment Practice Code (Year to Date)

	UHBW		NBT		AWP		BNSSG ICB	
	£'000	Number	£'000	Number	£'000	Number	£'000	Number
Non NHS								
Total bills paid in the year	£157,974	369,088	£77,180	441,549	£94,757	119,857	£428,825	18,529
Total bills paid within target	£133,017	316,666	£68,726	402,868	£92,644	118,508	£423,249	18,205
Percentage of bills paid within target	84%	86%	89%	91%	98%	99%	99%	98%
NHS								
Total bills paid in the year	£3,184	63,119	£1,931	19,118	£742	7,909	£761,495	744
Total bills paid within target	£2,412	37,506	£1,596	13,224	£732	7,874	£761,465	739
Percentage of bills paid within target	76%	59%	83%	69%	99%	100%	100%	99%
Total								
Total bills paid in the year	£161,158	432,207	£79,111	460,667	£95,499	127,766	£1,190,320	19,273
Total bills paid within target	£135,429	354,172	£70,322	416,091	£93,376	126,382	£1,184,714	18,944
Percentage of bills paid within target (YTD)	84%	82%	89%	90%	98%	99%	100%	98%
Percentage of bills paid within target (in Month)	90%	92%	91%	97%	100%	100%	99%	98%



Aged Debt Analysis (receivables)

	UHBW	NBT	AWP	BNSSG ICB
0-30 days	47%	67%	86%	53%
31-60 days	12%	3%	9%	21%
61-90 days	9%	2%	1%	7%
Over 90 days	32%	28%	5%	19%
Trade receivables	£52,849	£39,833	£18,747	£0
Operating revenue	£994,636	£747,832	£303,535	n/a
Debtor days	18	18	21	n/a

Aged Debt Analysis (payables)

	UHBW	NBT	AWP	BNSSG ICB
0-30 days	34%	93%	98%	63%
31-60 days	15%	3%	0%	23%
61-90 days	6%	1%	0%	7%
Over 90 days	45%	3%	2%	7%
Trade payables	£-132,161	£-94,929	£-50,907	£0
Operating expenditure	£-361,626	£-234,730	£-57,332	n/a
Debtor days	122	135	297	n/a

Finance, Estates and Digital Committee Minutes Thursday 23rd February 2023, 10:00-12:00 via teams

Members (Quoracy: 3 members required, including one of ICB Non-Executive members; and one of Chief Executive or Chief Finance Officer)		Initials
Steven West	Finance, Estates and Digital Committee Chair	SW
John Cappock	Audit Committee Chair	JC
Sarah Truelove	Deputy Chief Finance Officer and Chief Finance Officer	SaT
Deborah El-Sayed	Executive Director for Transformation and Digital	DES
Martin Sykes	Non-executive Director - UHBW	MS
Christina Gray	Public Health	
Attending		
Sabrina Smithson	Exec PA (Note Taker)	SS
Tim James	ICB Strategic Estates Manager	TJ
Nicole Saunders	ICB Associate Director System Planning, PMO & Assurance	NS
Jeremy Spearing	UHBW Director of Operational Finance	JS
Paula Clarke	Executive Managing Director (WGH), UHBW & SRO Healthy Weston programme	PC
Helen Edelstyn	Head of the Healthy Weston Programme	HE
Apologies		
Shane Devlin	CEO ICB	
Richard Gaunt	Non-executive Director - UHBW	
Joanne Medhurst	Medical Director BNSS ICB	
Nina Philipiddis	S151 Officer (SGC)	
Brian Stables	Non-executive Director - AWP	

Number	Item	Action
2.0	Declarations of Interest <i>To consider declarations of interest and conflicts of interest arising from this agenda</i> Martin Sykes flagged his DOI's were not registered – form to be completed.	
3.0	Minutes of the previous meeting The minutes were agreed to be true and accurate	
4.0	Actions from Previous Meeting The actions were reviewed and updated accordingly.	
To Discuss		
5.1	Operational Plan – draft finance plan and progress to final A verbal update was provided by NS & ST with the following highlights: <ul style="list-style-type: none"> - First draft plan is due to be submitted at date of committee (23rd February 2023). - It has been escalated to the system Executives that the plan is not where we anticipated it to be at this stage. - A deadline of the 9th of March has been set for final activity, workforce and financial plans, which gives us chance to have sufficient time to do the triangulation across the system. - The performance metrics which are challenging for BNSSG are: 92% bed occupancy, eliminating 65-week waiters and work around the diagnostic 6-week standard. 	

	<ul style="list-style-type: none"> - The other challenge is the agency cap. Some of the work that's going on to improve flow should mean that we're able to reduce the agency usage within the acute sector, because we shouldn't be having so much escalation capacity open. That should bring down the agency usage, but in the mental health sector we are significantly reliant on agency staff, there is no easy solution. - From a financial perspective, we've submitted the plan with a gap of £36m, but that is wholly related to the excess inflation beyond what's included in the allocation. - Focussing on Health inequalities is a common mitigation for many of our risks around identifying, monitoring, reporting, and challenging on health inequalities metrics and therefore that has been brought out as a greater mitigation. There are some real pockets of good work in this area. - The next iteration of our work on health inequalities we've been able to collate all the responses that we received at planning day three earlier this month and now we know what metrics we're going to be able to see and what our baseline is. There are different levels of maturity across the plan. <p>CG praised ST & NS for the report/work, especially around the health inequality mitigation and building this into the system plan.</p> <p>MS praised the work on health inequalities and for the approach to continue collaboratively.</p>	
5.3	CHC Savings Deep Dive <i>Item deferred to March's meeting Committee.</i>	
Finance Report		
7.0	Report on the financial performance ICB Savings Reports M10 NHS System Revenue & Capital Finance Report The committee noted the financial reports.	
For Committee to Note		
8.0	Receive update from System DoFs Group <i>Deferred</i>	
8.2	Receive update from System Digital Delivery Group <i>Deferred</i>	
Any Other Business		
Key messages for ICB Board <i>Not specified.</i>		

