

Healthier **Together**



Improving health and care in Bristol,
North Somerset and South Gloucestershire

BNSSG ICS System Finance Report - 2022/23

Month 10 (January 2023)

Finance, Estates & Digital Committee Thursday 23rd February 2023

Rob Ayerst, System Finance Lead



BNSSG System Financial Report

January 2022/23 (Month 10)

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1a. Key Financial Performance Indicators (December)

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i) System Oversight Framework Metrics

	Measure	SYSTEM TOTAL		Previous Month		UHBW	NBT	AWP	BNSSG ICB
Financial Stability (S118a) Assessment of organisational financial stability	Variance from plan (YTD)	G	£0.2m	£0.1m	↑	£5.1m	(£3.2m)	£0.0m	(£1.8m)
	Variance from plan (Forecast)		£0.0m	£0.0m	↑	£0.0m	£0.0m	£0.0m	£0.0m
	Net Risks & Mitigations to Forecast		£0.0m	£0.0m	→	(£5.5m)	£0.0m	£0.0m	£5.5m
Financial Efficiency (S119a) Assessment of efficiency plan delivery	Year to Date Delivery (recurrent schemes)	R	59%	59%	↓	49%	45%	56%	94%
	In-Year Forecast Delivery (recurrent schemes)		63%	64%	↓	50%	47%	64%	103%
Agency Spend vs agency ceiling (S120a) Agency Staff Spend v Agency Spend Cap	Agency Spend in Excess of cap (YTD)	R	(£27.0m)	(£25.0m)	↓	(£0.9m)	(£16.6m)	(£9.5m)	n/a
	Agency Spend in Excess of cap (Forecast)		(£30.8m)	(£30.8m)	↑	(£0.8m)	(£19.1m)	(£10.9m)	n/a

ii) Other Financial KPIs

Efficiency Delivery (Full-Year Effect)	Forecast Delivery (recurrent schemes only) %	R	67%	68%	↓	58%	47%	91%	103%
	Forecast Shortfall (recurrent schemes only) £		(£18.4m)	(£18.2m)	↓	(£6.9m)	(£11.3m)	(£0.5m)	£0.4m
Capital Expenditure	Variance v Capital allocation (YTD)	G	£12.4m	£8.1m	↑	£8.9m	£0.6m	£2.9m	n/a
	Variance v Capital allocation (Forecast)		(£3.0m)	(£0.0m)	↓	(£3.0m)	£0.0m	£0.0m	n/a
Mental Health Investment Standard (MHIS)	MHIS Achieved per Plans submitted	G	Yes	Yes	→	-	-	-	Yes
	MHIS Forecast Achievement in 2022/23	G	Yes	Yes	→	-	-	-	Yes
	Excess/(Shortfall) in 2022/23 MHIS Delivery %		0.0%	0.1%	↓				0.0%
Cash	Current Cash Balance	G	£269.4m	£287.3m		£133.2m	£100.6m	£35.6m	n/a
	Variance to Plan		(£1.0m)	£18.6m	(£7.8m)	(£8.6m)	£15.4m	n/a	
	Movement v March 2021		£29.5m	£11.6m	£34.9m	£15.5m	(£21.0m)	n/a	
Better Payment Practice Code (BPPC) Year to Date	Better Payment Practice Code (by Value)	A	92%	92%	↓	84%	89%	98%	99%

1b. Key Messages

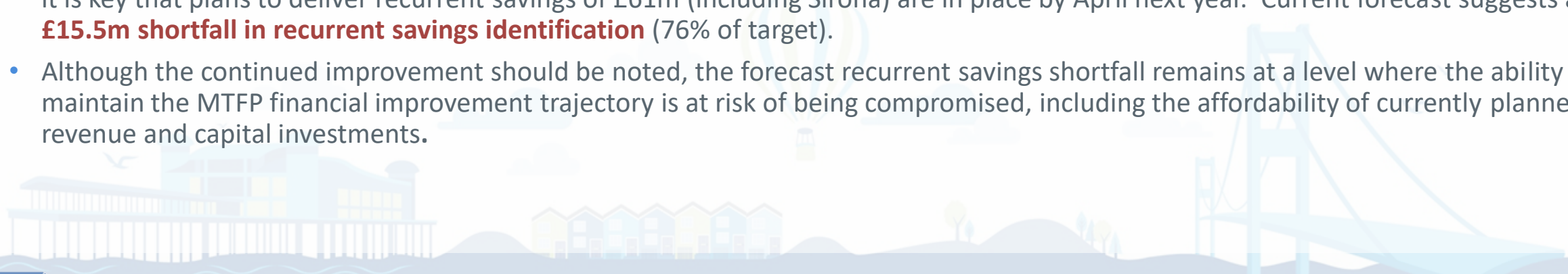


1. Overall Financial Position

- At the end of January, the system has reported an overall **year to date surplus against plan of £0.2m** (YTD plan = £12.0m deficit, YTD actual = £11.8m deficit).
- The ICB is maintaining a forecast **a break-even financial position at year end**, both at system, and individual organisation level. At system level, the total level of risk to delivering the reported year-end position has been fully mitigated, although there remains a net risk within the provider sector (mitigated by the ICB).

2. Savings Delivery

- At the end of December, the system has delivered £37.5m of savings against a target of £51.5m (73%), a **year to date shortfall of £14.0m**
- Forecast in-year savings delivery stands at £48.3m (75% of this years plan), which represents a consistent position to that reported at Month 9. However, it should be noted that non-recurrent savings are projected to deliver £12.9m (26%) of this in-year position
- In order to maintain trajectories set out in the Systems Medium-term Financial Plan (MTFP), and not worsen the underlying position, it is key that plans to deliver recurrent savings of £61m (including Sirona) are in place by April next year. Current forecast suggests a **£15.5m shortfall in recurrent savings identification** (76% of target).
- Although the continued improvement should be noted, the forecast recurrent savings shortfall remains at a level where the ability to maintain the MTFP financial improvement trajectory is at risk of being compromised, including the affordability of currently planned revenue and capital investments.



1b. Key Messages (2)

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3. Capital Plan

- Providers are forecasting full delivery of their capital expenditure plans in line with the System Capital Expenditure Limit (CDEL) of £79.6m. The £3m overspend reported against CDEL at Month 9 is a reflection of an anticipated and agreed uplift to this years CDEL limit for the Maternity (Neonatal) programme, and is expected to be reflected in Month 11

4. Other Emerging Risks & Mitigation

- Non-availability of workforce, high turnover, continued high levels of sickness, and unplanned escalation capacity are driving premium workforce costs which will need to be mitigated by implementation of controls on agency expenditure whilst maintaining patient safety
- BNSSG has been set a target to reduce premium agency usage by 21% from 2021/22 expenditure levels. At the end of January, **total agency expenditure, when compared to the same period last year is currently £14.9m higher (24%).**

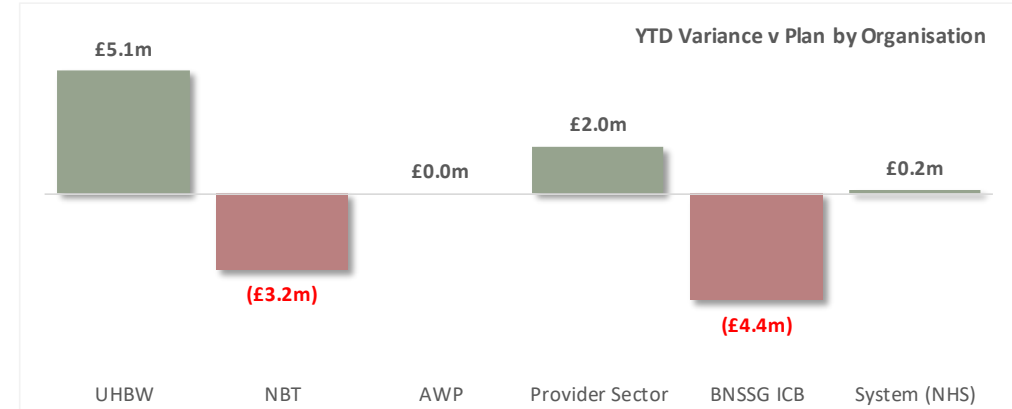


1c. ICS Financial Performance Overview (1)

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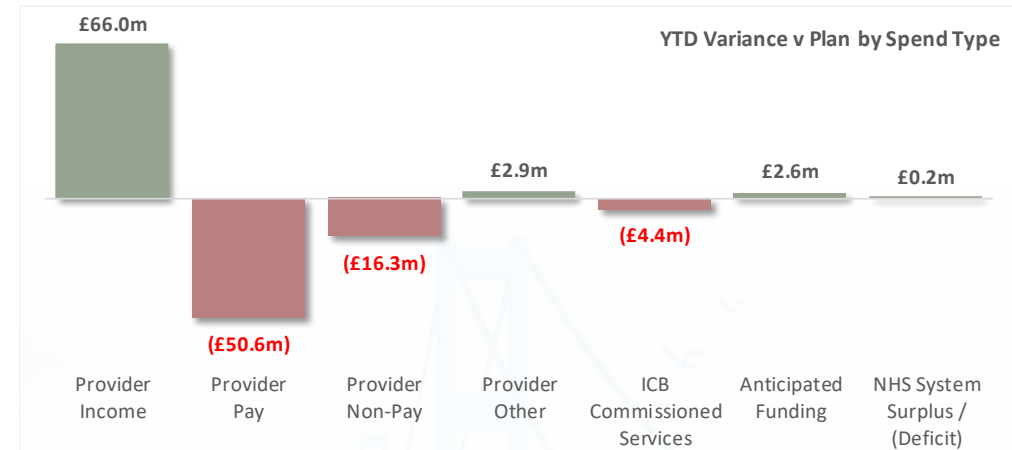
i. Variance to Plan by Organisation

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)
University Hospitals Bristol & Weston FT	(7.5)	(2.4)	5.1		(0.0)	0.0	0.0	
North Bristol Trust	(4.5)	(7.6)	(3.2)		0.0	0.0	0.0	
Avon & Wiltshire Partnership Trust	0.0	0.0	0.0		0.0	0.0	0.0	
Total Provider	(12.0)	(10.0)	2.0		0.0	0.0	0.0	
BSSG ICB	0.0	(4.4)	(4.4)		0.0	(7.4)	(7.4)	
NHS System surplus/(deficit)	(12.0)	(14.4)	(2.5)		0.0	(7.4)	(7.4)	0%
Allocation adjustment for reimbursable items	0.0	2.6	2.6		0.0	7.5	7.5	
Adjusted NHS System surplus/(deficit)	(12.0)	(11.8)	0.2	0%	0.0	0.0	0.0	0%



ii. Adjusted Financial Performance

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)
Income	1,785.0	1,851.0	66.0		2,142.1	2,223.0	80.9	
Pay	(1,106.2)	(1,156.9)	(50.6)		(1,315.4)	(1,385.7)	(70.3)	
Non-Pay	(633.8)	(650.1)	(16.3)		(758.4)	(772.4)	(14.1)	
Non Operating Items	(56.9)	(54.0)	2.9		(68.3)	(64.9)	3.4	
TOTAL Provider	(12.0)	(10.0)	2.0	0%	0.0	0.0	0.0	0%
Total ICB Net Expenditure	(1,592.5)	(1,596.9)	(4.4)		(1,919.7)	(1,927.2)	(7.4)	
CCG/ICB Allocation	1,592.5	1,592.5	0.0		1,919.7	1,919.7	0.0	
TOTAL ICB	0.0	(4.4)	(4.4)	(0%)	0.0	(7.4)	(7.4)	(0%)
Allocation adjustment for reimbursable items	0.0	2.6	2.6		0.0	7.5	7.5	
NHS System surplus/(deficit)	(12.0)	(11.8)	0.2	0%	0.0	0.0	0.0	0%

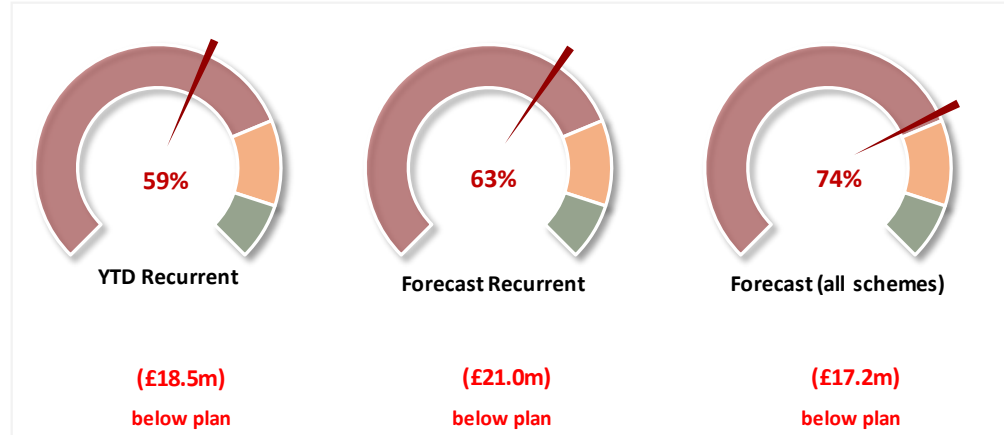


1c. ICS Financial Performance Overview (2)

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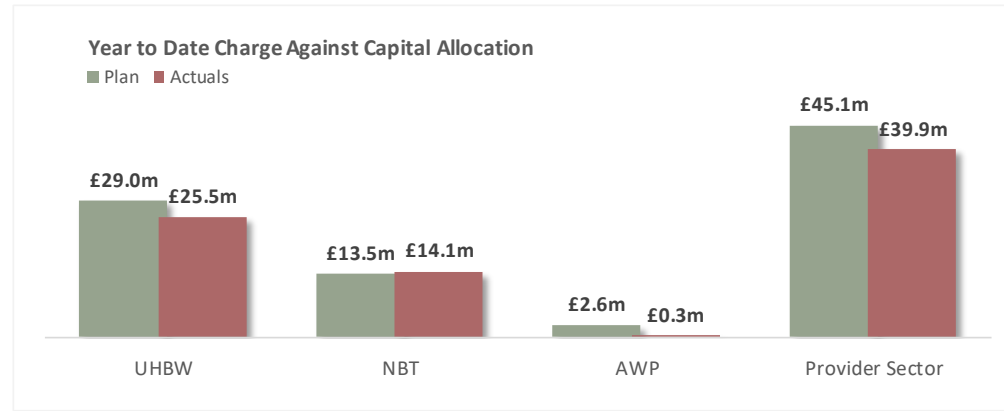
iii. System Efficiency Delivery

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	% Delivery	Plan	Forecast	Variance	% Delivery
Provider Recurrent	34.2	16.3	(17.9)		43.3	21.9	(21.4)	51%
Provider Non Recurrent	6.4	11.0	4.6		7.7	12.9	5.3	169%
Total Provider	40.6	27.3	(13.3)	67%	50.9	34.8	(16.1)	68%
BSSG ICB Recurrent	10.9	10.3	(0.6)	94%	13.1	13.5	0.4	103%
BSSG ICB Non-Recurrent	1.3	0.0	(1.3)	0%	1.5	0.0	(1.5)	0%
Total ICB	12.2	10.3	(1.9)	84%	14.6	13.5	(1.1)	93%
System Recurrent	45.1	26.6	(18.5)	59%	56.4	35.4	(21.0)	63%
System Non-Recurrent	7.6	11.0	3.3	144%	9.2	12.9	3.8	141%
Total System	52.7	37.5	(15.2)	71%	65.5	48.3	(17.2)	74%



iv. System Level Capital Envelope

	Year to Date (£m)				Forecast Out-turn (£m)			
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)
Charge against Capital Allocation	61.6	49.2	12.4		79.6	82.6	(3.0)	
IFRS16 impact capital allocation	(12.0)	(0.6)	11.4		(16.0)	(6.6)	9.4	
Charge against Capital Allocation Incl. IFRS16	49.6	48.6	23.8		95.6	89.2	(6.4)	
Other Items Charged to CDEL	8.9	8.6	(0.3)		10.6	10.6	0.0	
Capital CDEL	80.2	61.6	18.6		106.2	110.8	(4.5)	
Performance against Capital Allocation								
- Excluding IFRS16	61.6	49.2	12.4	20.1%	79.6	82.6	(3.0)	(3.8%)
- Including IFRS16	61.6	48.6	13.0	21.2%	79.6	76.0	3.6	4.6%



2. ICS Financial Position Overview (Provider & ICB Revenue)

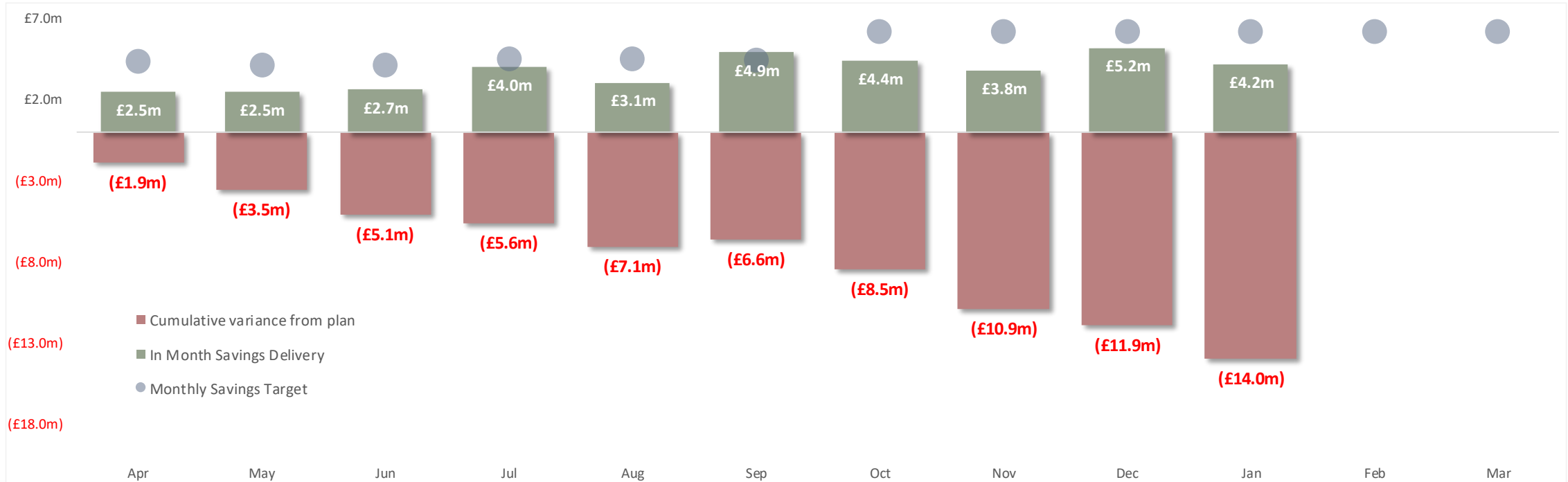
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Variance = favourable / (adverse)	Year to Date (£m)				Forecast Out-turn (£m)				Prior Month (£)	
	Plan	Actual	Variance	Variance (%)	Plan	Forecast	Variance	Variance (%)	FOT Variance	Movement
Operating income from patient care activities	1,623.4	1,684.5	61.2		1,949.5	2,027.7	78.2		77.2	1.0
Other operating income	161.7	166.5	4.8		192.5	195.3	2.7		3.3	(0.5)
Total Income	1,785.0	1,851.0	66.0		2,142.1	2,223.0	80.9		80.5	0.5
Substantive staff including on-costs	(1,012.4)	(1,011.5)	0.9		(1,202.7)	(1,214.0)	(11.3)		(11.6)	0.4
Bank staff including on-costs	(44.0)	(68.2)	(24.2)		(52.7)	(80.7)	(28.1)		(27.8)	(0.2)
Agency / contract	(49.8)	(76.8)	(27.0)		(59.9)	(90.6)	(30.8)		(30.8)	0.0
Other Staff Costs	(0.1)	(0.4)	0.4		(0.1)	(0.3)	0.2		(0.2)	0.4
Total Pay	(1,106.2)	(1,156.9)	(49.9)		(1,315.4)	(1,385.7)	(69.8)		(70.4)	0.6
Other Operating Expenditure	(633.8)	(650.1)	(16.3)		(758.4)	(772.4)	(14.1)		(13.3)	(0.7)
Total Expenditure	(1,740.1)	(1,807.0)	(66.2)		(2,073.7)	(2,158.1)	(83.9)		(83.8)	(0.1)
Non Operating Items (exc gains on disposal)	(56.9)	(54.0)	2.9		(68.3)	(64.9)	3.4		3.4	0.1
NHS Provider surplus/(deficit)	(12.0)	(10.0)	2.0	0.1%	(0.0)	0.0	0.0	0.0%	0.0	0.0 ▬
Acute Services	(834.6)	(837.2)	(2.6)		(998.8)	(1,003.3)	(4.5)		0.0	(4.5)
Mental Health Services	(182.3)	(177.9)	4.4		(219.2)	(216.1)	3.0		0.0	3.0
Community Health Services	(173.1)	(171.9)	1.3		(214.2)	(214.0)	0.2		0.0	0.2
Continuing Care Services	(82.9)	(87.9)	(4.9)		(99.6)	(104.9)	(5.3)		0.0	(5.3)
Primary Care Services	(146.6)	(148.5)	(1.9)		(175.7)	(178.9)	(3.2)		0.0	(3.2)
Primary Care Co-Commissioning	(135.4)	(137.0)	(1.6)		(161.3)	(166.1)	(4.9)		0.0	(4.9)
Other Programme Services	(22.3)	(20.3)	2.0		(33.2)	(24.8)	8.4		0.0	8.4
Total Commissioning Services	(1,577.3)	(1,580.5)	(3.2)		(1,902.0)	(1,908.2)	(6.3)		0.0	(6.3)
Running Costs	(15.2)	(16.4)	(1.2)		(17.8)	(18.9)	(1.2)		0.0	(1.2)
Total ICB Net Expenditure	(1,592.5)	(1,596.9)	(4.4)		(1,919.7)	(1,927.2)	(7.4)		(7.4)	(7.4)
In-Year Allocation	1,592.5	1,592.5	0.0		1,919.7	1,919.7	0.0			
Allocation adjustment for reimbursable items	0.0	2.6	2.6		0.0	7.5	7.5			
ICB surplus/(deficit)	0.0	(1.8)	(1.8)	(0.1%)	0.0	0.0	0.0	0.0%	0.0	0.0 ▬
SYSTEM FINANCIAL PERFORMANCE	(12.0)	(11.8)	0.2	0.0%	(0.0)	0.0	0.0	0.0%	0.0	0.0 ▬

3. Risks & Mitigations

	Area	Description	UHBW	NBT	AWP	ICB	NHS TOTAL	Sirona	System TOTAL
Risks / Off-sets to benefits	Planning Risks	CIP Non-Delivery			(1.4)		(1.4)	(3.8)	(5.2)
		Inflationary Impact over & above funded levels	(3.4)		(0.2)	(1.0)	(4.6)		(4.6)
	Pay Related Risks	Premium Pay Costs	(7.0)	(7.0)	(0.3)		(14.3)		(14.3)
		International Nurse Recruitment	(4.0)				(4.0)		(4.0)
		HSW Band 2-3 rebanding					0.0	(0.4)	(0.4)
		Weston F1 posts	(1.5)				(1.5)		(1.5)
		Other pay related risks					0.0		0.0
	Other emerging In-Year Cost Pressures	Other emerging Cost Pressures					0.0	(2.3)	(2.3)
		Recurrent loss of prison contract			(0.8)		(0.8)		(0.8)
		14G Contract Income dispute					0.0		0.0
		Increase in MH OOA placements					0.0		0.0
		Prescribing NCSO					(1.0)		(1.0)
		Running Costs					0.0		0.0
		Total Risks		(15.9)	(7.0)	(2.6)	(2.0)	(27.5)	(6.5)
Mitigations/benefits:	Investment Budget Slippage	Reduce Planned growth to off-set inflationary risk	3.4				3.4		3.4
		Review of investments / Productivity Improvements					0.0		0.0
		Slippage on Investment / Other n/r measures			4.0		4.0		4.0
		Covid In-Year Underspends					0.0		0.0
		Other emerging In-Year Underspends				0.3	0.3	4.5	4.8
	In-year Financial Recovery			3.0		3.0		3.0	
	Technical Items	Non-Recurrent Flexibilities / Release of Reserves			2.4	7.5	9.9	2.0	11.9
		Balance Sheet Review	7.0				7.0		7.0
		Further Actions					0.0		0.0
		Total Mitigations / Benefits		10.4	7.0	2.6	7.5	27.5	6.5
	Net Risk		(5.5)	0.0	0.0	5.5	0.0	0.0	0.0

4a. 2022/23 System Savings - Monthly Progress v Plan



Variance from Plan (£m)	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD Variance
System Transformational Savings Programme	(0.6)	(0.6)	(0.6)	(0.6)	(0.6)	(0.6)	(1.0)	(1.0)	(1.0)	(1.2)			(8.0)
Provider Internal Efficiency Programme	(1.5)	(1.3)	(1.0)	0.2	(0.4)	(0.9)	(1.3)	(1.7)	(0.6)	(1.3)			(9.9)
ICB Efficiency Programme	(0.1)	(0.1)	(0.3)	(0.2)	(0.8)	0.8	(0.0)	0.1	(0.0)	0.1			(0.6)
Non-recurrent efficiencies	0.4	0.4	0.5	0.2	0.4	1.2	0.4	0.2	0.6	0.4			4.6
TOTAL Variance from Plan	(1.9)	(1.7)	(1.6)	(0.5)	(1.5)	0.5	(1.9)	(2.4)	(1.0)	(2.0)	0.0	0.0	(14.0)

4b. 2022/23 System Savings - Thematic Analysis

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Variance = favourable / (adverse)	Year to Date (£m)					Forecast Out-turn (£m)					Prior Month (£)	
	Plan	Actual	Variance	% delivery	Progress	Plan	Forecast	Forecast Variance	% delivery	Progress	FOT Actuals	Movement
System Transformational Savings Programme												
Discharge to Asses (Acute)	2.5	0.5	(2.0)	19%	<div style="width: 19%;"></div>	3.8	1.2	(2.6)	32%	<div style="width: 32%;"></div>	1.9	(0.7)
Frailty / Ageing Well Programme	2.1	2.0	(0.1)	95%	<div style="width: 95%;"></div>	2.5	2.4	(0.1)	97%	<div style="width: 97%;"></div>	1.3	1.2
Mental Health	1.0	0.1	(1.0)	7%	<div style="width: 7%;"></div>	1.3	0.1	(1.2)	6%	<div style="width: 6%;"></div>	0.6	(0.5)
Out-Patient Transformation & Demand management	3.2	0.0	(3.2)	0%	<div style="width: 0%;"></div>	3.8	0.0	(3.8)	0%	<div style="width: 0%;"></div>	0.0	0.0
One Trauma & Orthopaedics Project	1.8	0.0	(1.8)	0%	<div style="width: 0%;"></div>	2.1	0.0	(2.1)	0%	<div style="width: 0%;"></div>	0.0	0.0
Total System Wide Savings	10.5	2.5	(8.0)	24%		13.4	3.7	(9.7)	28%		3.8	(0.1) ▼
ICB Efficiency Programme												
Evidence based interventions	1.5	1.5	(0.0)	100%	<div style="width: 100%;"></div>	1.9	1.8	(0.0)	100%	<div style="width: 100%;"></div>	1.8	0.0
Continuing Healthcare - cost per case review	2.5	1.8	(0.7)	70%	<div style="width: 70%;"></div>	3.0	2.8	(0.2)	92%	<div style="width: 92%;"></div>	2.8	(0.1)
Mental Health - reducing out of area placements	1.3	1.5	0.2	115%	<div style="width: 115%;"></div>	1.6	1.9	0.3	120%	<div style="width: 120%;"></div>	1.7	0.2
Primary Care Prescribing	3.7	3.6	(0.1)	97%	<div style="width: 97%;"></div>	4.4	4.7	0.3	107%	<div style="width: 107%;"></div>	4.8	(0.1)
Non-NHS Procurement	1.6	1.6	0.0	100%	<div style="width: 100%;"></div>	1.9	1.9	0.0	100%	<div style="width: 100%;"></div>	1.9	0.0
Running cost review	0.3	0.3	0.0	101%	<div style="width: 101%;"></div>	0.4	0.4	0.0	101%	<div style="width: 101%;"></div>	0.4	0.0
Total ICB Savings	10.9	10.3	(0.6)	94%		13.1	13.5	0.4	103%		13.5	0.0 ▲
Provider Internal Efficiency Programme (Recurrent)												
University Hospitals Bristol & Weston FT	7.6	5.3	(2.4)	69%	<div style="width: 69%;"></div>	9.1	6.4	(2.6)	71%	<div style="width: 71%;"></div>	6.5	(0.0)
North Bristol Trust	11.6	6.0	(5.6)	52%	<div style="width: 52%;"></div>	15.5	8.3	(7.2)	54%	<div style="width: 54%;"></div>	8.7	(0.4)
Avon & Wiltshire Partnership Trust	4.4	2.5	(2.0)	56%	<div style="width: 56%;"></div>	5.3	3.4	(1.9)	64%	<div style="width: 64%;"></div>	3.5	(0.0)
Total Provider Recurrent Efficiencies	23.6	13.8	(9.9)	58%		29.9	18.2	(11.7)	61%		18.7	(0.5) ▼
Total Recurrent Efficiency (NHS)	45.1	26.6	(18.5)	59%		56.4	35.4	(21.0)	63%		35.9	(0.5) ▼
Non-Recurrent Efficiency Programme												
University Hospitals Bristol & Weston FT	4.9	7.5	2.6	154%	<div style="width: 154%;"></div>	5.9	9.3	3.4	158%	<div style="width: 158%;"></div>	9.3	(0.0)
North Bristol Trust	0.0	0.0	0.0	0%	<div style="width: 0%;"></div>	0.0	0.0	0.0	0%	<div style="width: 0%;"></div>	0.0	0.0
Avon & Wiltshire Partnership Trust	1.5	3.5	2.0	230%	<div style="width: 230%;"></div>	1.8	3.7	1.9	205%	<div style="width: 205%;"></div>	3.6	0.0
BNSSG ICB	0.0	0.0	0.0	0%	<div style="width: 0%;"></div>	0.0	0.0	0.0	0%	<div style="width: 0%;"></div>	0.0	0.0
Total Non-Recurrent Efficiencies	6.4	11.0	4.6	172%		7.7	12.9	5.3	169%		12.9	0.0 ▲
Total Savings Plan (NHS)	51.5	37.5	(14.0)	73%		64.0	48.3	(15.7)	75%		48.8	(0.5) ▼

4c. 2022/23 System Savings - Organisational Analysis

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Year to Date (£m)

Variance = favourable / (adverse)	Plan	Actual	Variance	% delivery	Progress
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Recurrent Savings

University Hospitals Bristol & Weston FT	13.5	6.5	(6.9)	49%	<div style="width: 49%;"></div>
North Bristol Trust	16.3	7.3	(9.0)	45%	<div style="width: 45%;"></div>
Avon & Wiltshire Partnership Trust	4.4	2.5	(2.0)	56%	<div style="width: 56%;"></div>
BNSSG ICB	10.9	10.3	(0.6)	94%	<div style="width: 94%;"></div>
Total Recurrent	45.1	26.6	(18.5)	59%	

Non-Recurrent Savings

University Hospitals Bristol & Weston FT	4.9	7.5	2.6	154%	
North Bristol Trust	0.0	0.0	0.0	100%	
Avon & Wiltshire Partnership Trust	1.5	3.5	2.0	230%	
BNSSG ICB	0.0	0.0	0.0	0%	
Total non-Recurrent	6.4	11.0	4.6	172%	

Total In-Year Savings

University Hospitals Bristol & Weston FT	18.3	14.0	(4.3)	77%	<div style="width: 77%;"></div>
North Bristol Trust	16.3	7.3	(9.0)	45%	<div style="width: 45%;"></div>
Avon & Wiltshire Partnership Trust	5.9	5.9	0.0	100%	<div style="width: 100%;"></div>
Total Provider	40.6	27.3	(13.3)	67%	
BNSSG ICB	10.9	10.3	(0.6)	94%	<div style="width: 94%;"></div>
Total Savings Plan (NHS)	51.5	37.5	(14.0)	73%	

Memo - Sirona Efficiency Delivery

Sirona Recurrent Savings	5.0	0.0	(5.0)	0%	
Sirona Non-Recurrent Savings	0.0	5.0	5.0	100%	
Total Savings Plan (Sirona)	5.0	5.0	0.0	100%	

Total Savings Plan (NHS + Sirona)	56.5	42.5	(14.0)	75%	
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Forecast Out-turn (£m)

Plan	Forecast	Forecast Variance	% delivery	Progress
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16.5	8.3	(8.2)	50%	<div style="width: 50%;"></div>
21.5	10.2	(11.3)	47%	<div style="width: 47%;"></div>
5.3	3.4	(1.9)	64%	<div style="width: 64%;"></div>
13.1	13.5	0.4	103%	<div style="width: 103%;"></div>
56.4	35.4	(21.0)	63%	

5.9	9.3	3.4	158%	
0.0	0.0	0.0	100%	
1.8	3.7	1.9	205%	
0.0	0.0	0.0	0%	
7.7	12.9	5.3	169%	

22.3	17.5	(4.8)	79%	<div style="width: 79%;"></div>
21.5	10.2	(11.3)	47%	<div style="width: 47%;"></div>
7.1	7.1	0.0	100%	<div style="width: 100%;"></div>
50.9	34.8	(16.1)	68%	

13.1	13.5	0.4	103%	<div style="width: 103%;"></div>
64.0	48.3	(15.7)	75%	

6.0	0.0	(6.0)	0%	
0.0	6.0	6.0	100%	
6.0	6.0	0.0	100%	

70.0	54.3	(15.7)	78%	
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Forecast Full-Year Effect (£)

Plan	Forecast	Variance	% delivery
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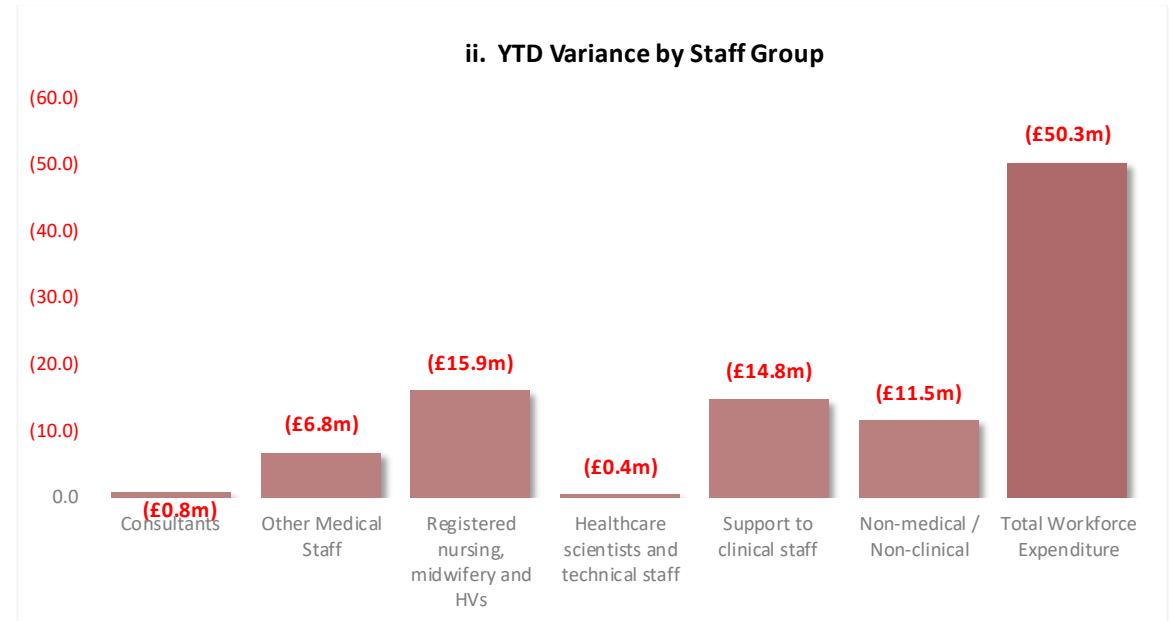
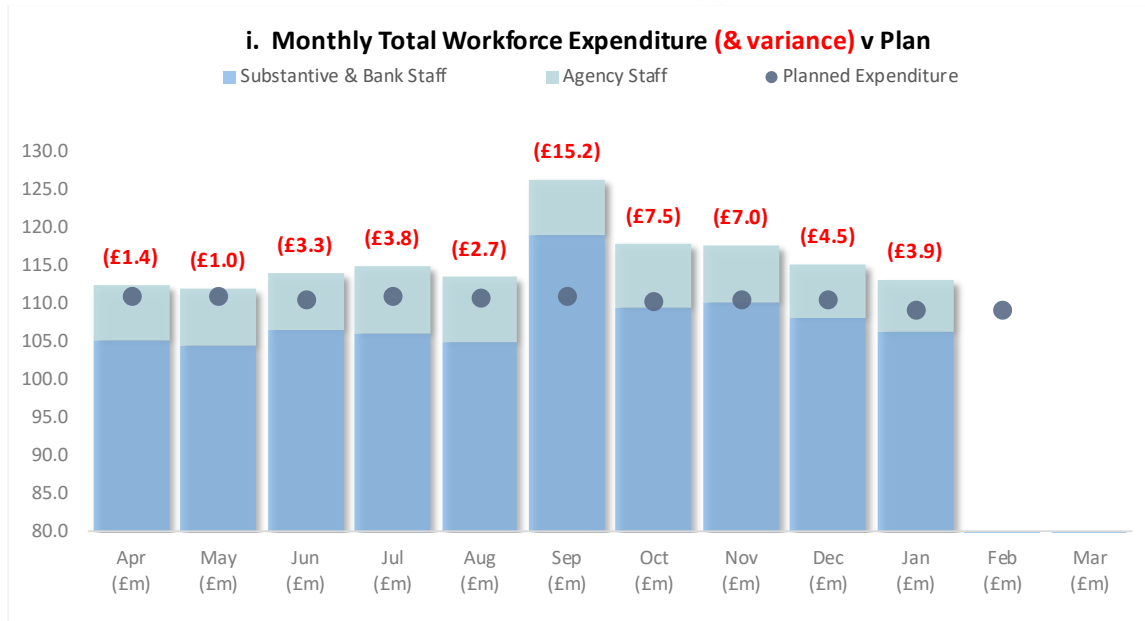
16.5	9.0	(7.5)	54%
21.5	14.0	(7.5)	65%
5.3	4.8	(0.5)	91%
13.1	13.5	0.4	103%
56.4	41.3	(15.1)	73%

56.4	41.3	(15.1)	73%
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6.0	6.0	0.0	100%
6.0	6.0	0.0	100%

62.4	47.3	(15.1)	76%
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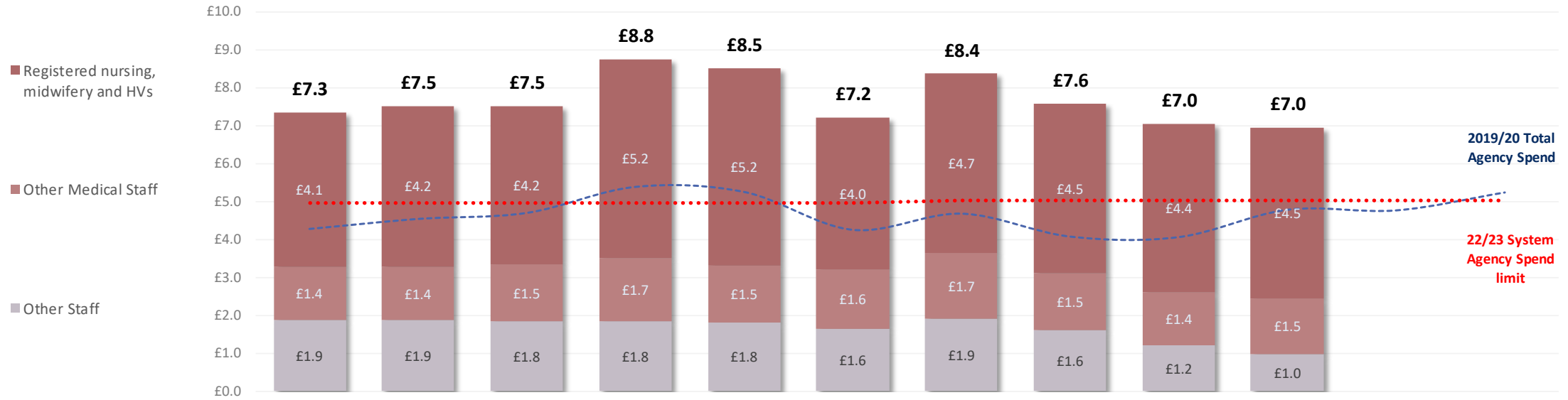
5a. Workforce – In-Year Variance by Staff Group



Staff Group	Substantive Staff			Bank Staff			Agency Staff			TOTAL			
	YTD Plan	YTD Actuals	YTD Variance	YTD Plan	YTD Actuals	YTD Variance	YTD Plan	YTD Actuals	YTD Variance	YTD Plan	YTD Actuals	YTD Variance	YTD Variance (%)
Consultants	182.4	179.4	3.0	0.4	2.9	(2.5)	10.0	11.3	(1.3)	192.8	193.6	(0.8)	(0%)
Other Medical Staff	114.9	118.0	(3.1)	1.5	5.9	(4.3)	4.4	3.8	0.6	120.8	127.6	(6.8)	(6%)
Registered nursing, midwifery and HVs	276.0	268.0	8.1	14.6	19.4	(4.8)	25.9	45.1	(19.2)	316.6	332.5	(15.9)	(5%)
Healthcare scientists and technical staff	137.9	135.5	2.3	1.0	2.6	(1.6)	1.2	2.3	(1.1)	140.1	140.4	(0.4)	(0%)
Support to clinical staff	162.0	164.4	(2.4)	20.6	29.7	(9.1)	7.1	10.4	(3.3)	189.7	204.5	(14.8)	(8%)
Non-medical / Non-clinical	139.0	146.0	(7.0)	5.8	7.7	(2.0)	1.3	3.9	(2.6)	146.1	157.6	(11.5)	(8%)
Total Workforce Expenditure	1,012.4	1,011.5	0.9	44.0	68.2	(24.2)	49.8	76.8	(27.0)	1,106.2	1,156.5	(50.3)	(5%)

5b. Workforce – Agency Expenditure by Staff Group

Agency Expenditure v Agency Cap (£m)



	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	TOTAL
Registered nursing, midwifery and HVs	£4.1	£4.2	£4.2	£5.2	£5.2	£4.0	£4.7	£4.5	£4.4	£4.5			£45.1
Other Medical Staff	£1.4	£1.4	£1.5	£1.7	£1.5	£1.6	£1.7	£1.5	£1.4	£1.5			£15.1
Other Staff	£1.9	£1.9	£1.8	£1.8	£1.8	£1.6	£1.9	£1.6	£1.2	£1.0			£16.6
22/23 Total Agency Spend	£7.3	£7.5	£7.5	£8.8	£8.5	£7.2	£8.4	£7.6	£7.0	£7.0	£0.0	£0.0	£76.8
22/23 System Agency Spend limit	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£59.9
Variance to Plan / Agency Cap	(£2.4)	(£2.6)	(£2.6)	(£3.8)	(£3.6)	(£2.3)	(£3.3)	(£2.5)	(£2.0)	(£1.9)			(£27.0)
2019/20 Total Agency Spend	£4.3	£4.5	£4.7	£5.4	£5.2	£4.2	£4.7	£4.1	£4.1	£4.8	£4.8	£5.2	£55.9
2020/21 Total Agency Spend	£3.5	£3.0	£3.1	£3.8	£4.3	£4.2	£4.9	£4.8	£4.8	£5.3	£5.1	£5.7	£52.5
2021/22 Total Agency Spend	£5.4	£5.7	£7.1	£6.0	£5.7	£6.8	£6.7	£6.2	£6.1	£6.4	£6.5	£7.9	£76.3
% Increase v 21/22 Agency Spend	37%	33%	6%	47%	48%	7%	24%	23%	16%	9%			24%

6. ICB 2022/23 Allocations

The ICB has received an additional £7.871m allocation in Month 10.

The in month allocation primarily relates to;

- Discharge funding, tranche 2 - £4.989m
- Independent sector elective recovery funds - £0.959m
- Additional pension contribution - £0.958m
- Primary care ARI hubs - £0.329m

Further funding is expected to be received during the financial year as national non-recurring funding sources are approved.

Programme Area	CCG Final Allocation as at June 2022 £000	Confirmed Initial ICB allocation £000	Prior Months Additional Allocations £000	Opening Budget £000	New Allocations £000	Internal Budget Adjustments £000	Baseline Allocation at Month 10 £000
Acute Contracts	226.9	711.1	48.4	986.5	1.2	0.0	987.6
Mental Health	53.5	160.9	5.2	219.6	0.1	0.1	219.8
Continuing Care	23.9	74.1	4.1	102.2	5.0	3.6	110.7
Community Services	62.7	141.9	3.0	207.6	0.3	0.0	208.0
Childrens Services	4.7	14.1	(0.6)	18.2	0.3	1.1	19.6
Primary Care	4.7	31.2	0.5	36.5	0.0	0.4	36.9
Delegated Primary Care	39.4	118.5	0.7	158.6	0.0	0.1	158.7
Medicines Optimisation	35.7	108.3	1.1	145.1	0.0	0.0	145.1
Other Programmes	3.7	4.7	6.3	14.7	0.0	(1.0)	13.7
Reserves	1.1	6.4	(1.3)	6.2	0.0	(4.3)	1.9
Central allocation adjustment	(7.1)	7.1	0.0	0.0	0.0	0.0	0.0
Commissioning Budget	449.2	1,378.4	67.5	1,895.2	6.9	0.0	1,902.1
Running Costs	4.8	13.7	(1.8)	16.7	1.0	0.0	17.7
Total Allocation 2022-23	454.0	1,392.2	65.7	1,911.9	7.9	0.0	1,919.7

7. 2022/23 Capital Plan (Year to Date & Forecast)

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	Year to Date (£m)			Forecast Out-turn (£m)		
	Plan	Actual	Variance	Plan	Forecast	Variance
Gross capital expenditure						
Property, land and buildings	49.4	32.2	17.1	66.5	73.3	(6.8)
Plant and equipment	18.8	9.4	9.4	24.1	20.0	4.1
IT	10.0	14.4	(4.4)	13.1	19.6	(6.4)
Other	0.0	0.1	(0.1)	0.0	1.3	(1.3)
Gross capital expenditure	78.1	56.1	22.0	103.7	114.2	(10.4)
Disposals / other deductions	0.0	(0.3)	0.3	0.0	(0.3)	0.3
Less grants, donations and peppercorn leases	(5.4)	(1.9)	(3.5)	(6.5)	(12.1)	5.6
Total charge against CRL including IFRS impact	72.7	54.0	18.8	97.3	101.8	(4.5)
Less PFI capital (IFRIC12)	(1.4)	(0.9)	(0.5)	(1.7)	(1.7)	0.0
Plus PFI capital charges on a UK GAAP basis (e.g. residual interest)	8.9	8.6	0.3	10.6	10.6	0.0
Total Capital Departmental Expenditure Limit (CDEL)	80.2	61.6	18.6	106.2	110.8	(4.5)

Funding sources of CDEL						
Self financed - Depreciation less PFI/finance lease payments	47.7	41.2	6.5	57.5	55.9	1.6
Self financed - Other internal capital cash	19.6	22.6	(2.9)	27.9	32.6	(4.6)
Capital loan repayments	(5.7)	(5.7)	0.0	(5.8)	(5.8)	0.0
Excess Sources		(8.8)	8.8			
Sub total: Net Internal Sources	61.6	49.2	12.4	79.6	82.6	(3.0)
Loan sources	12.0	0.6	11.4	16.0	6.6	9.4
National Sources	0.0	0.0	0.0	0.0	3.0	(3.0)
less Impact of IFRS 16	(12.0)	(0.6)	(11.4)	(16.0)	(6.6)	(9.4)
Charge against Capital Allocation (before impact of IFRS 16)	61.6	49.2	12.4	79.6	85.6	(6.0)

8a. Statement of Financial Position Summary

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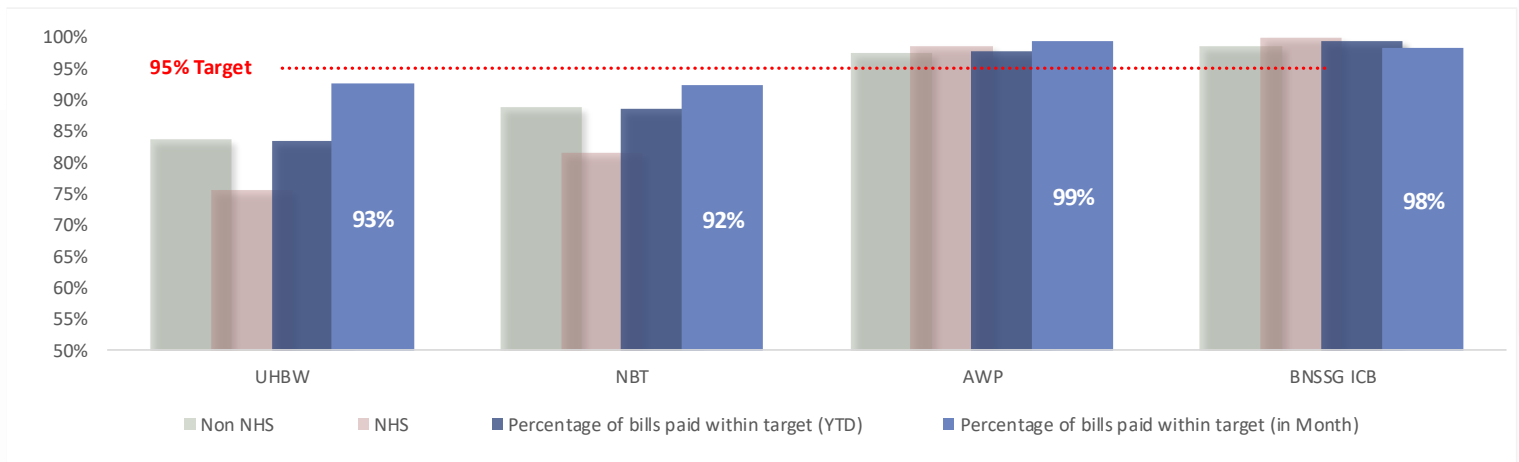
	UHBW			NBT			AWP			BNSSG ICB		
	March 2022	Current	Movement	March 2022	Current	Movement	March 2022	Current	Movement	March 2022	Current	Movement
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Non-Current Assets												
PFI / LIFT Assests	0.0	0.0	0.0	390.3	383.4	(7.0)	37.6	50.1	12.5	0.0	0.0	0.0
Other property, plant and equipment	554.4	555.1	0.7	214.7	214.4	(0.3)	95.4	79.8	(15.5)	0.0	0.0	0.0
Leased Assets	0.0	97.8	97.8	0.0	7.8	7.8	0.0	17.5	17.5	0.0	0.0	0.0
Receivables due	1.9	0.0	(1.9)	1.5	1.5	0.0	0.2	0.2	0.0	0.0	0.0	0.0
Other non-current assets	10.8	11.0	0.2	13.7	17.7	4.0	0.7	0.7	(0.1)	0.3	0.4	0.1
Total non-current assets	567.1	663.9	96.8	620.2	624.8	4.5	133.9	148.4	14.4	0.3	0.4	0.1
Current Assets												
Inventories	13.6	15.2	1.6	9.1	9.7	0.6	0.3	0.2	(0.1)	0.0	0.0	0.0
Receivables due	33.8	48.3	14.5	39.5	45.8	6.3	13.9	14.1	0.3	12.0	8.0	(3.9)
Cash and cash equivalents	168.1	133.2	(34.9)	116.2	100.6	(15.5)	14.6	35.6	21.0	0.0	7.7	7.7
Other current assets	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total current assets	215.6	196.8	(18.8)	164.8	156.2	(8.6)	28.7	49.9	21.2	12.0	15.7	3.7
Current Liabilities												
Trade and other payables	(139.9)	(130.9)	9.0	(109.8)	(105.0)	4.8	(27.0)	(46.6)	(19.6)	(117.9)	(104.1)	13.8
Borrowings	(6.8)	(12.4)	(5.7)	(17.3)	(17.3)	0.1	(1.6)	(2.8)	(1.2)	0.0	0.0	0.0
Provisions	(0.4)	(0.3)	0.0	(3.4)	(3.7)	(0.3)	(3.8)	(3.7)	0.1	(9.0)	(8.1)	0.9
Other liabilities	(8.9)	(15.7)	(6.8)	(16.4)	(25.1)	(8.6)	(0.0)	0.0	0.0	0.0	(0.2)	(0.2)
Total current liabilities	(156.0)	(159.4)	(3.4)	(147.0)	(151.1)	(4.1)	(32.4)	(53.1)	(20.7)	(126.9)	(112.4)	14.5
Total assets less current liabilities	626.6	701.3	74.7	638.1	629.9	(8.2)	130.2	145.2	15.0	(114.6)	(96.3)	18.3
Non-current liabilities												
Borrowings	(49.8)	(135.0)	(85.2)	(361.3)	(356.8)	4.5	(35.9)	(51.0)	(15.1)	0.0	0.0	0.0
Other non-current liabilities	(4.5)	(4.0)	0.6	(7.1)	(7.6)	(0.5)	(1.5)	(1.4)	0.1	0.0	0.0	0.0
Total net assets employed	572.3	562.3	(10.0)	269.7	265.5	(4.2)	92.8	92.8	(0.0)	(114.6)	(96.3)	18.3
Financed by												
Public dividend capital	323.2	323.2	(0.0)	456.9	459.4	2.5	140.3	140.3	0.0	0.0	0.0	0.0
Income and expenditure reserve	160.1	151.9	(8.2)	(371.3)	(378.0)	(6.6)	(82.2)	(81.5)	0.8	0.0	0.0	0.0
Revaluation reserve	88.9	87.1	(1.8)	184.1	184.1	0.0	34.6	33.9	(0.8)	0.0	0.0	0.0
I&E Reserve General Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(114.6)	(96.3)	18.3
Other reserves	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total taxpayers' and others' equity	572.3	562.3	(10.0)	269.7	265.5	(4.2)	92.8	92.8	(0.0)	(114.6)	(96.3)	18.3

8b. Statement of Financial Indicators

Better Payment Practice Code (Year to Date)

	UHBW		NBT		AWP		BNSSG ICB	
	£'000	Number	£'000	Number	£'000	Number	£'000	Number
Non NHS								
Total bills paid in the year	£144,351	340,456	£70,280	397,073	£87,103	109,198	£373,421	13,600
Total bills paid within target	£120,747	289,957	£62,435	359,847	£85,022	107,896	£368,166	13,367
Percentage of bills paid within target	84%	85%	89%	91%	98%	99%	99%	98%
NHS								
Total bills paid in the year	£2,860	59,850	£1,710	17,437	£685	7,099	£666,246	643
Total bills paid within target	£2,162	34,968	£1,395	11,654	£676	7,068	£666,217	638
Percentage of bills paid within target	76%	58%	82%	67%	99%	100%	100%	99%
Total								
Total bills paid in the year	£147,211	400,306	£71,990	414,511	£87,788	116,297	£1,039,667	14,243
Total bills paid within target	£122,909	324,925	£63,830	371,500	£85,698	114,964	£1,034,383	14,005
Percentage of bills paid within target (YTD)	83%	81%	89%	90%	98%	99%	99%	98%

Percentage of bills paid within target (in Month) **81%** **93%** **95%** **92%** **99%** **99%** **94%** **98%**



Aged Debt Analysis (receivables)

	UHBW	NBT	AWP	BNSSG ICB
0-30 days	32%	71%	82%	53%
31-60 days	15%	3%	4%	21%
61-90 days	17%	2%	4%	7%
Over 90 days	36%	24%	10%	19%
Trade receivables	£48,340	£47,318	£14,333	£0
Operating revenue	£896,805	£679,020	£277,197	n/a
Debtor days	16	21	16	n/a

Aged Debt Analysis (payables)

	UHBW	NBT	AWP	BNSSG ICB
0-30 days	27%	94%	96%	63%
31-60 days	16%	2%	2%	23%
61-90 days	11%	1%	1%	7%
Over 90 days	47%	3%	2%	7%
Trade payables	£-130,896	£-105,031	£-46,594	£0
Operating expenditure	£-323,730	£-214,198	£-53,043	n/a
Debtor days	124	150	269	n/a

Finance, Estates and Digital Committee Minutes Thursday 26th January 2023, 10:00-12:00 via teams

Members (Quoracy: 3 members required, including one of ICB Non-Executive members; and one of Chief Executive or Chief Finance Officer)		Initials
Steven West	Finance, Estates and Digital Committee Chair	SW
John Cappock	Audit Committee Chair	JC
Sarah Truelove	Deputy Chief Finance Officer and Chief Finance Officer	SaT
Deborah El-Sayed	Executive Director for Transformation and Digital	DES
Martin Sykes	Non-executive Director - UHBW	MS
Attending		
Jon Lund	Deputy Chief Finance Officer	JL
Sabrina Smithson	Exec PA (Note Taker)	SS
Dave Jarett	Executive Director Integrated and Primary Care	DJ
Jenny Bowker	Head of Primary Care Development – ICB	JB
Jamie Denton	Head of Finance – Primary, Community & Non Acute Services -ICB	JD
Philip Harfield	Shared Data and Planning Programme Manager Healthier Together	PH
Nicole Saunders	Associate Director System Planning, PMO & Assurance - ICB	NS
Rob Ayerst	Finance Lead - Healthier Together Office	RA
Apologies		
Shane Devlin	CEO ICB	
Richard Gaunt	Non-executive Director - UHBW	
Nina Philipiddis	S151 Officer (SGC)	
Joanne Medhurst	Medical Director BNSS ICB	
Brian Stables	Non-executive Director - AWP	
Christina Gray	Public Health	

Number	Item	Action
2.0	Declarations of Interest <i>To consider declarations of interest and conflicts of interest arising from this agenda</i>	
3.0	Minutes of the previous meeting The minutes were agreed to be true and accurate	
4.0	Actions from Previous Meeting The actions were reviewed and updated accordingly	
To Approve		
5.1	FED Committee Terms of Reference (ToR) The committee approved the proposed Terms of Reference to be submitted to the ICB Board for final approval.	
To Discuss		
6.1	Operational Planning 23/24 & 24/25 A paper was circulated to the committee prior to the meeting. ST highlighted the paper was a draft paper to be submitted to ICB Board on the 02 nd of February 2023. NS attended and highlighted areas of the paper and the following discussion took place: MS commended the governance element of the plan.	

	<p>MS raised concern on the Home first saving side of the equation and the option for this not being 'hard cash out' but growth in elective activity. ST advised we have updated the investment and savings profile whereby there is £12m reinvestment in occupancy, within the acute trust. ST explained we're seeing those savings as an opportunity to triangulate with the requirement to reduce agency spend. But if we expect that we should be able to get out of all the escalation capacity, then the savings should be able to take out the agency costs associated with staffing those areas so it's not reducing the core bed base. We've reinvested in having a lower level of occupancy to enable flow and elective recovery.</p> <p>DES added the planning days hosted by the ICB highlighted there was system ownership. In the planning sessions we spoke about digital and in the planning guidance there is more reference to digital than in previous years. We're ensuring there are some numbers associated with digital around the investments as flagged with the MTFP. NS advised that this feedback hadn't been received previously and it has been incorporated in the slides for Planning Day3 but would address it in the paper for Board.</p> <p>JC commended the work and observed interest in seeing the teams and if this would affect the membership with difference members undertaking different roles especially in terms of risks that we have not addressed. NS advised it was useful for risk management workshop, and this has resulted in retaining a draft risk register which focuses on system level risk to the delivery of the operational plan. We have had the opportunity to reflect those back to the various presenters and this gives us the advantage of having these iterative planning days we can develop conversations over a longer period rather than reacting. NS concluded this gives us a live risk management process to help the development, as well as looking ahead to the delivery of the operational plan.</p> <p>SW commended the paper and noted it felt more ahead and controlled than previous years, with better ownership. SW continued once the plan is concluded it would be beneficial to have an idea of the issues we are trying to resolve and how estates, digital and people come together to solve the difficulties, so when look at Capital there is more of a steer on how it could benefit the system. ST reported Capital is the most challenging element of the plan. There's a lot more that needs to be done in the acute trusts coming together as an acute sector to prioritise. There's work that's ongoing about the clinical strategy, but it's difficult at this stage to put together a view of the five years in the absence of that acute clinical strategy.</p> <p>MS added the cultural change is taking place and the work on the clinical strategy will accelerate soon in time for next year.</p> <p>The Committee recommended the paper to ICB Board.</p>	
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Finance Report

<p>7.0</p>	<p>Report on the financial performance ICB Savings Reports</p> <p>ST noted the deadlines for M9 have been delayed so it will be ready for Board but delayed being presented to the committee.</p> <p>JL highlighted areas of the Report of financial performance paper and the following discussion took place:</p> <p>DES asked regarding the acute section of the paper it states that the EPR roll-out is still impacting the data. DES reported this had been chased and was given assurance these issues were resolved. JL & DES to discuss offline.</p> <p>SW recommended a deep dive into Funded Care.</p>	
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For Committee to Note	
8.0	<p>Receive update from System DoFs Group JC asked following the capital workshop if there was a role for the chairs to meet and discuss the outputs.</p> <p>SW & ST agreed to meet to discuss.</p>
8.1	<p>Receive update from System Estates Group The committee noted the paper</p> <p>JL asked about investment in central Bristol and the need to review Primary Care requirements. ST advised Bristol is challenging as the cumulative impact of various small housing developments, we've now got such a clear understanding of the capacity requirements of each of our primary care from their existing site lists so we can have very good conversations about the impact of different developments.</p>
8.2	<p>Receive update from System Digital Delivery Group DES provided a verbal update</p> <ul style="list-style-type: none"> - January delivery board was stood down to review the editing of the SOC. - Digital delivery board will be looking at the advice and guidance capability. - We have concluded the procurement of Care Traffic Control
Any Other Business	
<p>Key messages for ICB Board</p> <ul style="list-style-type: none"> - SDPP & Operational plan will be presented at Board. - Funded Care required deep dive - Estates focus on the next Committee meeting - Committee noted the Operational 23/24 plan and commended the work - Confident in achieving overall savings. - POD work is on-going, and we understand our risks and mitigating them confidently. 	

