

Healthier **Together**



Improving health and care in Bristol,
North Somerset and South Gloucestershire

(Draft) BNSSG ICS System Finance Report - 2022/23 **(Month 5 – August 2022) v2**

Rob Ayerst, Healthier Together Finance Lead



BNSSG System Financial Report

August 2022/23 (Month 5)

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1a. Key Financial Performance Indicators (August)

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i) System Oversight Framework Metrics			SYSTEM TOTAL	Previous Month	UHBW	NBT	AWP	BNSSG ICB
Financial Stability (S118a) Assessment of organisational financial stability	Variance from plan (YTD)	A	(£0.9m)	(£2.5m) ▲	(£2.6m)	(£4.5m)	£0.0m	£6.3m
	Variance from plan (Forecast)		£0.0m	£0.0m ▬	£0.0m	£0.0m	£0.0m	£0.0m
	Net Risks & Mitigations to Forecast		(£5.5m)	(£5.5m) ▬	(£5.5m)	£0.0m	£0.0m	£0.0m
Financial Efficiency (S119a) Assessment of efficiency plan delivery	Year to Date Delivery (recurrent schemes)	R	54%	54% ▲	43%	58%	22%	80%
	In-Year Forecast Delivery (recurrent schemes)		70%	75% ▼	45%	78%	49%	103%
Agency Spend vs agency ceiling (S120a) Agency Staff Spend v Agency Spend Cap	Agency Spend in Excess of cap (YTD)	R	(£14.9m)	(£11.3m) ▼	(£1.3m)	(£8.2m)	(£5.4m)	n/a
	Agency Spend in Excess of cap (Forecast)		(£30.7m)	(£28.6m) ▼	£0.0m	(£19.3m)	(£11.4m)	n/a

ii) Other Financial KPIs

Efficiency Delivery (Full-Year Effect)	Forecast Delivery (recurrent schemes only) %	R	78%	82% ▼	55%	80%	91%	103%
	Forecast Shortfall (recurrent schemes only) £		(£11.8m)	(£9.7m) ▼	(£7.4m)	(£4.3m)	(£0.5m)	£0.3m
Capital Expenditure	Variance v Capital allocation (YTD)	G	£2.0m	(£0.6m) ▲	(£0.1m)	£0.6m	£1.5m	n/a
	Variance v Capital allocation (Forecast)		£0.0m	£0.0m ▲	£0.0m	£0.0m	£0.0m	n/a
Mental Health Investment Standard (MHIS)	Mental Health Investment Standard (YTD)	G	Yes	Yes ▬	-	-	-	Yes
	Mental Health Investment Standard (Forecast)		Yes	Yes ▬	-	-	-	Yes
Cash	Current Cash Balance	G	£293.1m	£286.0m	£157.2m	£103.7m	£32.2m	n/a
	Variance to Plan		£7.4m	(£4.3m)	(£2.7m)	(£1.1m)	£11.2m	n/a
	Movement v March 2021		£5.8m	£12.8m	£10.9m	£12.4m	(£17.6m)	n/a
Better Payment Practice Code (BPPC)	Better Payment Practice Code (by Value)	A	90%	89% ▲	74%	86%	98%	99%

1b. Key Messages

1. Overall Financial Position

- At the end of August, the system has reported an overall **deficit against plan of £0.9m** (YTD plan = £8.6m deficit, actual = £9.5m deficit). The ICB is expecting retrospective allocations relating to Primary Care Additional Roles, of £1.2m (currently held centrally by NHSE/I) to be released, which improves the YTD position to a £0.3m surplus v plan.
- All organisations are reporting delivery of **break-even financial position at year end**, although this is subject to the risks & mitigations outlined in this report (section 3), which has been assessed as an overall, **net unmitigated risk of £5.5m**.

2. Savings Delivery

- BNSSG has an annual savings plan for 2022/23 of £64m (an average of 2.3% across NHS organisations and Sirona). Failure to deliver this level of efficiency represents a significant risk to the systems ability to deliver a balanced financial plan in 2022/23.
- At the end of August, the system has delivered £14.9m of savings against a target of £21.9m (68%), a **year to date shortfall of £7.1m**
- Of the total savings delivered to date, £9.8m (66%) has been delivered recurrently, with the remaining £5m being found through non-recurrent measures.
- In order to maintain trajectories set out in the Systems Medium-term Financial Plan, and not worsen the underlying position, it is key that plans to deliver this years recurrent savings target of £61m (including Sirona) are in place by April next year. Current forecast suggests an **£11.8m shortfall in recurrent savings identification** (81% of target).

3. Elective Services Recovery Funding (ESRF)

- Due to the continued prevalence of Covid that was not anticipated at planning stage, the system has been notified that there will be no clawback of ESRF funding in first 6 months of this financial year.

1b. Key Messages (2)

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4. Capital Plan

- Providers are forecasting full delivery of their capital expenditure plans in line with the System Capital Expenditure Limit (CDEL) of £79.6m

5. Other Emerging Risks & Mitigation

- Non-availability of workforce, high turnover, continued high levels of sickness, and unplanned escalation capacity are driving premium workforce costs which will need to be mitigated by implementation of controls on agency expenditure
- BNSSG has been set a target to reduce premium agency usage by 21% from 2021/22 expenditure levels. At the end of August, **total agency expenditure, when compared to the same period last year is currently £9.8m higher (33%).**
- A full risks & mitigations schedule as reported to NHS England is included on [slide 9](#)



1c. Key Agreed Actions / Next Steps

Jointly Agreed by System Directors of Finance

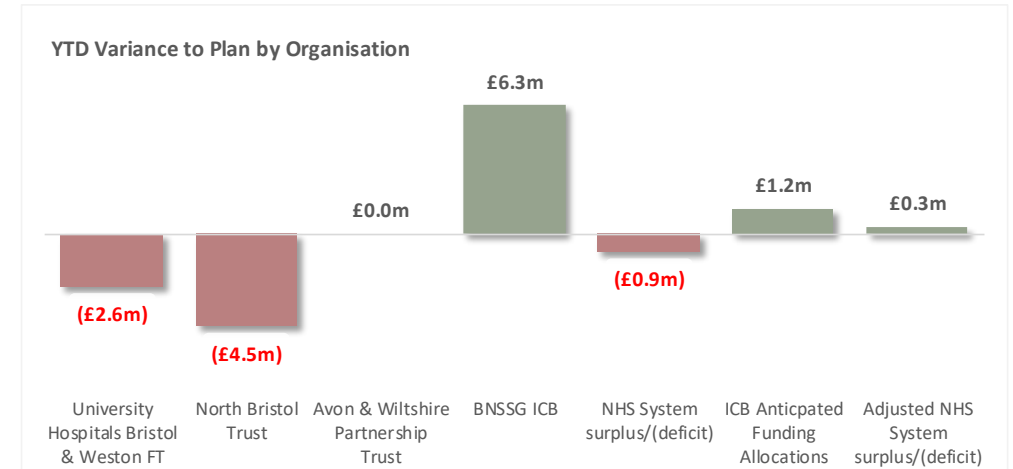
- Given the primary challenge driving the financial position is temporary workforce costs, a joint session was held between System Directors of Finance and Chief People Officers, following which, a number of actions were agreed
 - Task and finish group to review all workforce data and identify critical issues for resolution
 - Proposed establishment of Mental Health workforce task and finish group with clinical leadership
 - Finance support to key workforce workstreams to be identified
 - Incorporation of workforce metrics into project development gateway processes
- Savings delivery including continued review of governance arrangements and delivery assurance processes
- Programme of work being completed to agree assurance on delivery of system-wide transformation savings programmes, and subsequent reporting
- First deep dive (Mental Health) into savings delivery due to Finance, Estates and Digital committee in September
- UHBW agreed improvement plan to address BPPC performance, noting the improved position between Month 4 and Month 5

1d. ICS Financial Performance Overview (1)

i. Variance to Plan by Organisation

Variance = favourable / (adverse)	Year to Date (£m)			
	Plan	Actual	Variance	Variance (%)
University Hospitals Bristol & Weston FT	(3.6)	(6.2)	(2.6)	
North Bristol Trust	(5.0)	(9.6)	(4.5)	
Avon & Wiltshire Partnership Trust	0.0	0.0	0.0	
Total Provider	(8.6)	(15.7)	(7.1)	
BNSSG ICB	0.0	6.3	6.3	
NHS System surplus/(deficit)	(8.6)	(9.5)	(0.9)	0%
ICB Anticipated Funding Allocations	0.0	1.2	1.2	
Adjusted NHS System surplus/(deficit)	(8.6)	(8.3)	0.3	0%

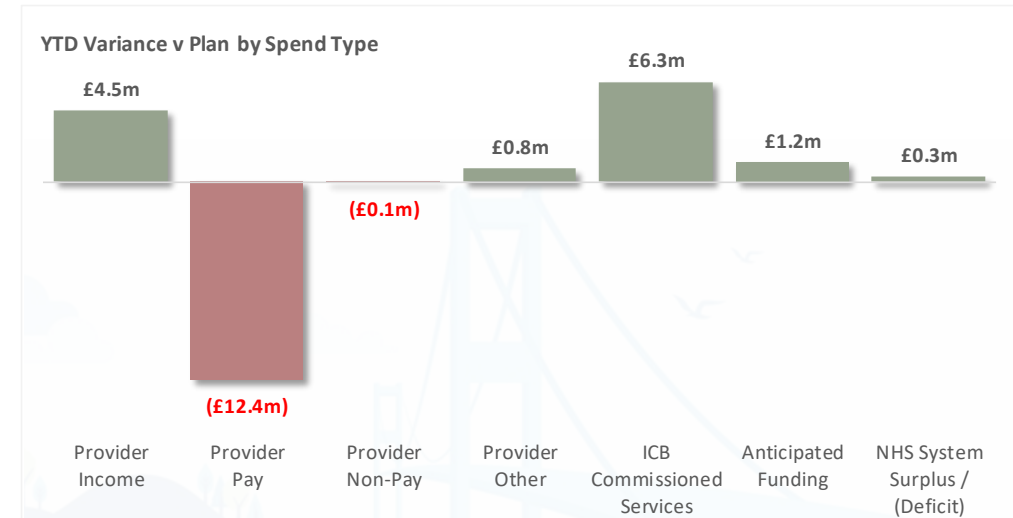
Forecast Out-turn (£m)			
Plan	Forecast	Variance	Variance (%)
0.0	(0.0)	(0.0)	
0.0	0.0	0.0	
0.0	0.0	0.0	
0.0	(0.0)	(0.0)	0%
0.0	0.0	0.0	
0.0	(0.0)	(0.0)	0%
0.0	0.0	0.0	
0.0	(0.0)	(0.0)	0%



ii. ICS Providers I&E - Adjusted Financial Performance

Variance = favourable / (adverse)	Year to Date (£m)			
	Plan	Actual	Variance	Variance (%)
Income	893.8	898.3	4.5	
Pay	(554.4)	(566.7)	(12.4)	
Non-Pay	(319.5)	(319.7)	(0.1)	
Non Operating Items	(28.5)	(27.6)	0.8	
TOTAL Provider	(8.6)	(15.7)	(7.1)	-1%
Total ICB Net Expenditure	(777.4)	(771.2)	6.3	
CCG/ICB Allocation	777.4	777.4	0.0	
TOTAL ICB	0.0	6.3	6.3	1%
ICB Anticipated Funding Allocations	0.0	1.2	1.2	
NHS System surplus/(deficit)	(8.6)	(8.3)	0.3	0%

Forecast Out-turn (£m)			
Plan	Forecast	Variance	Variance (%)
2,142.1	2,142.5	0.4	
(1,315.4)	(1,316.9)	(1.6)	
(758.4)	(757.9)	0.5	
(68.3)	(67.6)	0.7	
0.0	(0.0)	(0.0)	0%
(1,855.7)	(1,855.7)	0.0	
1,855.7	1,855.7	0.0	
0.0	0.0	0.0	0%
0.0	0.0	0.0	
0.0	(0.0)	(0.0)	0%



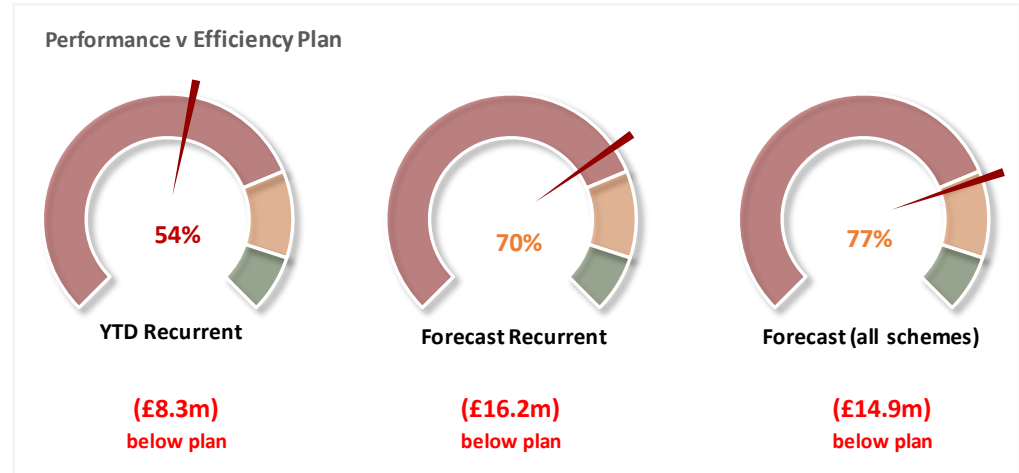
1d. ICS Financial Performance Overview (2)

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iii. System Efficiencies

Variance = favourable / (adverse)	Year to Date (£m)			
	Plan	Actual	Variance	% Delivery
Provider Recurrent	13.3	6.0	(7.3)	45%
Provider Non Recurrent	3.2	5.0	1.9	159%
Total Provider	16.5	11.0	(5.5)	67%
BNSSG ICB Recurrent	4.8	3.9	(1.0)	80%
BNSSG ICB Non-Recurrent	0.6	0.0	(0.6)	0%
Total ICB	5.5	3.9	(1.6)	70%
System Recurrent	18.1	9.8	(8.3)	54%
System Non-Recurrent	3.8	5.0	1.2	132%
Total System	21.9	14.9	(7.1)	68%

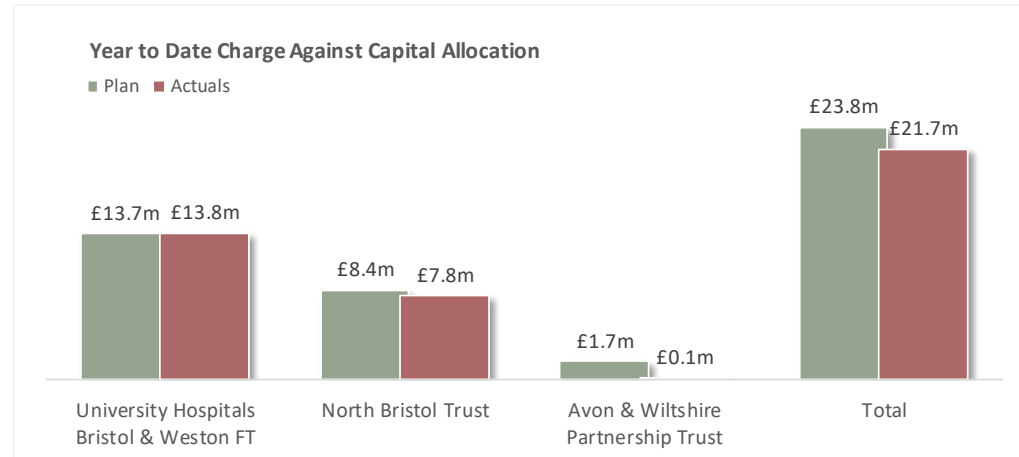
Forecast Out-turn (£m)			
Plan	Forecast	Variance	% Delivery
43.3	26.8	(16.5)	62%
7.7	10.4	2.7	136%
50.9	37.2	(13.8)	73%
11.6	11.9	0.3	103%
1.5	0.0	(1.5)	0%
13.1	11.9	(1.2)	91%
54.9	38.7	(16.2)	70%
9.2	10.4	1.2	114%
64.0	49.1	(14.9)	77%



iv. Provider - System Level Capital Envelope Analysis

Variance = favourable / (adverse)	Year to Date (£m)			
	Plan	Actual	Variance	Variance (%)
Charge against Capital Allocation	23.8	21.7	2.0	
IFRS16 impact capital allocation	(2.9)	(0.2)	(2.7)	
Charge against Capital Allocation (Plan) Incl. IF	20.9	21.6	(0.7)	
Other Items Charged to CDEL	4.4	4.3	0.1	
Capital DEL	29.4	26.2	3.1	
Performance against Capital Allocation				
- Excluding IFRS16	23.8	21.7	2.0	8.6%
- Including IFRS16	23.8	21.6	2.2	9.4%

Forecast Out-turn (£m)			
Plan	Forecast	Variance	Variance (%)
79.6	79.6	0.0	
(16.0)	(16.2)	0.2	
63.6	63.4	0.2	
10.6	10.6	0.0	
106.2	107.6	(1.4)	
79.6	79.6	0.0	0.0%
79.6	63.4	16.2	20.3%



2. ICS Financial Position Overview (Provider & ICB Revenue)

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Variance = favourable / (adverse)	Year to Date (£m)			
	Plan	Actual	Variance	Variance (%)
Operating income from patient care activities	810.6	819.7	9.1	
Other operating income	83.1	78.5	(4.6)	
Total Income	893.8	898.3	4.5	
Substantive staff including on-costs	(507.0)	(494.7)	12.4	
Bank staff including on-costs	(22.5)	(32.3)	(9.8)	
Agency / contract	(24.8)	(39.6)	(14.9)	
Other Staff Costs	(1.7)	(1.7)	(0.1)	
Total Pay	(556.0)	(568.3)	(12.3)	
Other Operating Expenditure	(319.5)	(319.7)	(0.1)	
Total Expenditure	(875.5)	(888.0)	(12.5)	
Non Operating Items (exc gains on disposal)	(28.5)	(27.6)	0.8	
NHS Provider surplus/(deficit)	(8.6)	(15.7)	(7.1)	(0.8%)

Forecast Out-turn (£m)			
Plan	Forecast	Variance	Variance (%)
1,949.5	1,948.4	(1.1)	
192.5	194.1	1.5	
2,142.1	2,142.5	0.4	
(1,202.7)	(1,151.2)	51.6	
(52.7)	(75.1)	(22.5)	
(59.9)	(90.6)	(30.7)	
(4.0)	(4.0)	(0.0)	
(1,319.3)	(1,320.9)	(1.6)	
(758.4)	(757.9)	0.5	
(2,077.7)	(2,078.8)	(1.1)	
(68.3)	(67.6)	0.7	
(0.0)	(0.0)	(0.0)	(0.0%)

Prior Month (£)	
FOT Variance	Movement
(0.7)	(0.4)
2.8	(1.2)
2.0	(1.6)
50.0	1.6
(22.1)	(0.4)
(28.6)	(2.1)
(0.0)	0.0
(0.7)	(0.9)
(1.6)	2.1
(2.4)	1.3
0.4	0.3
(0.0)	0.0

Acute Services	(403.4)	(405.3)	(1.9)	
Mental Health Services	(90.1)	(87.4)	2.6	
Community Health Services	(80.9)	(78.8)	2.1	
Continuing Care Services	(41.3)	(39.3)	2.0	
Primary Care Services	(72.7)	(72.5)	0.3	
Primary Care Co-Commissioning	(65.7)	(66.0)	(0.3)	
Other Programme Services	(15.9)	(13.8)	2.2	
Total Commissioning Services	(770.1)	(763.1)	7.0	
Running Costs	(7.3)	(8.1)	(0.8)	
Total CCG Net Expenditure	(777.4)	(771.2)	6.3	
In-Year Allocation	777.4	777.4	0.0	
ICB surplus/(deficit)	0.0	6.3	6.3	0.8%

(952.1)	(954.5)	(2.5)	
(215.1)	(211.7)	3.4	
(204.1)	(202.6)	1.5	
(99.5)	(97.0)	2.5	
(174.3)	(175.1)	(0.9)	
(157.9)	(155.8)	2.1	
(36.8)	(41.5)	(4.7)	
(1,839.7)	(1,838.2)	1.5	
(16.0)	(17.5)	(1.5)	
(1,855.7)	(1,855.7)	0.0	
1,855.7	1,855.7	0.0	
0.0	0.0	0.0	0.0%

0.0	(2.5)
0.0	3.4
0.0	1.5
0.0	2.5
0.0	(0.9)
0.0	2.1
0.0	(4.7)
0.0	1.5
0.0	(1.5)
0.0	0.0
0.0	0.0

SYSTEM FINANCIAL PERFORMANCE	(8.6)	(9.5)	(0.9)	-0.4%
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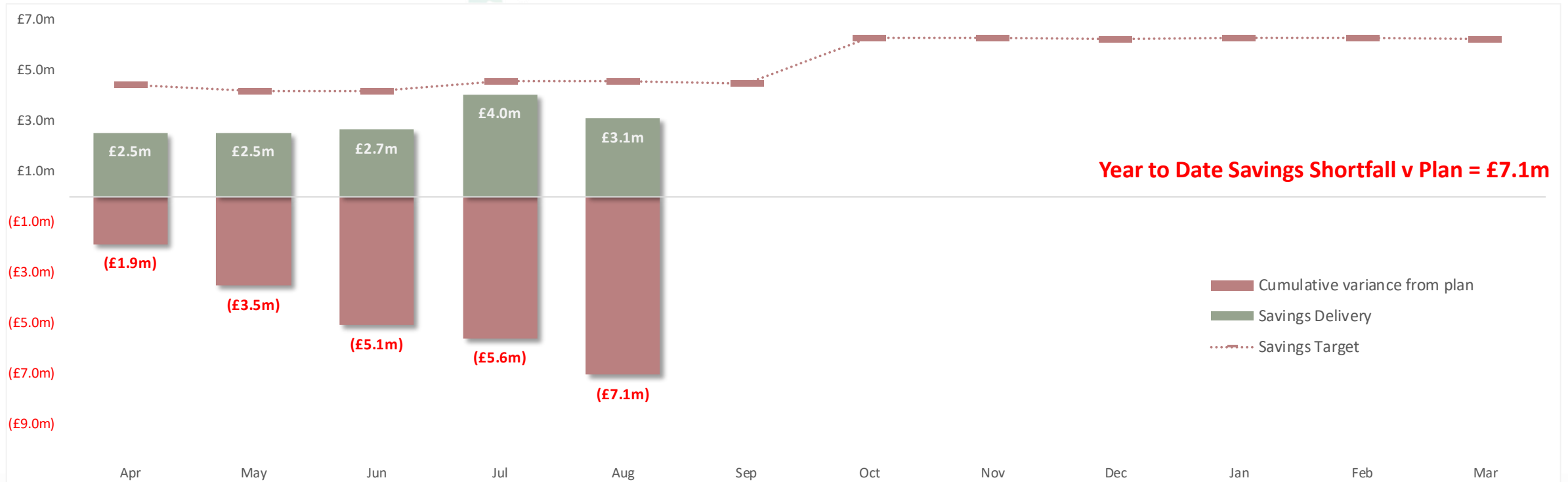
(0.0)	(0.0)	(0.0)	(0.0%)
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(0.0)	0.0
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3. Risks & Mitigations

	Area	Description	UHBW	NBT	AWP	ICB	NHS TOTAL	Sirona	System TOTAL
(Risks)/(Offsets to benefits)	Planning Risks	NR system ask of partners	(21.7)	(11.0)			(32.7)		(32.7)
		CIP Non-Delivery	(4.0)	(8.0)	(4.8)		(16.8)	(3.8)	(20.6)
		Inflationary Impact over & above funded levels	(3.4)	(2.9)	(0.6)	(1.0)	(7.9)		(7.9)
	Activity Risk	ESRF investment over Income	(7.0)	(2.8)			(9.8)		(9.8)
		Premium Pay Costs	(10.0)	(14.0)	(1.0)		(25.0)		(25.0)
	Pay Related Risks	International Nurse Recruitment	(4.0)				(4.0)		(4.0)
		HSW Band 2-3 rebanding	(1.4)	(0.5)			(1.9)	(0.4)	(2.3)
		Weston F1 posts	(1.5)				(1.5)		(1.5)
		Other pay related risks			(0.7)		(0.7)		(0.7)
	Other emerging In-Year Cost Pressures	Other emerging Cost Pressures			(1.7)		(1.7)	(2.3)	(4.0)
		Recurrent loss of prison contract			(0.8)		(0.8)		(0.8)
		14G Contract Income dispute			(1.4)		(1.4)		(1.4)
		Increase in MH OOA placements			(0.2)		(0.2)		(0.2)
		Ambulance handover delays				(1.2)	(1.2)		(1.2)
		Patient Transport Services				(1.0)	(1.0)		(1.0)
		Prescribing NCSO				(2.0)	(2.0)		(2.0)
		Running Costs				(0.9)	(0.9)		(0.9)
Total Risks			(53.0)	(39.2)	(11.1)	(6.1)	(109.4)	(6.5)	(115.9)
Mitigations/benefits:	Investment Budget Slippage	Reduce Planned growth to off-set inflationary risk	3.4				3.4		3.4
		Review of investments / Productivity Improvements	7.0	7.0			14.0		14.0
		Slippage on Investment / Other n/r measures		7.0			7.0		7.0
		Covid In-Year Underspends			1.3		1.3		1.3
		Other emerging In-Year Underspends	7.3	2.9	0.3	5.0	15.5	4.5	20.0
	In-year Financial Recovery	9.5	8.0			17.5		17.5	
	Technical Items	Non-Recurrent Flexibilities / Release of Reserves	14.4	11.0	1.2	1.0	27.6	2.0	29.6
		Balance Sheet Review	5.9		3.5	0.1	9.5		9.5
		Further Actions		3.3	4.9		8.2		8.2
	Total Mitigations / Benefits			47.5	39.2	11.1	6.1	103.9	6.5
Net Risk			(5.5)	0.0	0.0	0.0	(5.5)	0.0	(5.5)

4a. 2022/23 System Savings - Monthly Progress v Plan



Variance from Plan	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD Variance
System Transformational Savings Programme	(0.5)	(0.5)	(0.5)	(0.5)	(0.5)								(2.5)
Provider Internal Efficiency Programme	(1.7)	(1.5)	(1.2)	0.0	(0.5)								(4.9)
ICB Efficiency Programme	(0.1)	(0.1)	(0.3)	(0.2)	(0.8)								(1.6)
Non-recurrent efficiencies	0.4	0.4	0.5	0.2	0.4								1.9
TOTAL Variance from Plan	(1.9)	(1.7)	(1.6)	(0.5)	(1.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(7.1)

4b. 2022/23 System Savings - Thematic Analysis

	Year to Date (£m)				
	Plan	Actual	Variance	% delivery	Progress
System Transformational Savings Programme					
Discharge to Asses (Acute)	0.0	0.0	0.0	0%	
Frailty / Ageing Well Programme	1.0	0.5	(0.5)	50%	
Mental Health	0.5	0.3	(0.3)	50%	
Out-Patient Transformation & Demand management	1.6	0.0	(1.6)	0%	
One Trauma & Orthopaedics Project	0.9	0.0	(0.9)	0%	
Total System Wide Savings	4.0	0.8	(3.2)	19%	
ICB Efficiency Programme					
Evidence based interventions	0.8	0.8	(0.0)	100%	
Non-NHS Procurement	0.8	0.8	0.0	100%	
Mental Health - reducing out of area placements	0.7	0.2	(0.4)	33%	
Continuing Healthcare - cost per case review	0.6	0.6	(0.1)	90%	
Primary Care Prescribing	1.8	1.3	(0.5)	73%	
Running cost review	0.2	0.2	0.0	101%	
Total ICB Savings	4.8	3.9	(1.0)	80%	
Provider Internal Efficiency Programme (Recurrent)					
University Hospitals Bristol & Weston FT	4.1	2.3	(1.8)	56%	
North Bristol Trust	2.9	2.4	(0.5)	82%	
Avon & Wiltshire Partnership Trust	2.2	0.5	(1.7)	22%	
Total Provider Recurrent Efficiencies	9.3	5.2	(4.1)	56%	
Total Recurrent Efficiency (NHS)	18.1	9.8	(8.3)	54%	
Non-Recurrent Efficiency Programme					
University Hospitals Bristol & Weston FT	2.4	2.5	0.1	105%	
North Bristol Trust	0.0	0.0	0.0	0%	
Avon & Wiltshire Partnership Trust	0.8	2.5	1.7	331%	
BSSG ICB	0.6	0.0	(0.6)	0%	
Total Non-Recurrent Efficiencies	3.8	5.0	1.2	132%	
Total Savings Plan (NHS)	21.9	14.9	(7.1)	68%	

	Forecast Out-turn (£m)				
	Plan	Actual	Variance	% delivery	Progress
	3.8	0.9	(2.8)	25%	
	2.5	1.3	(1.3)	50%	
	1.3	0.6	(0.6)	50%	
	3.8	0.0	(3.8)	0%	
	2.1	0.0	(2.1)	0%	
Total	13.4	2.8	(10.6)	21%	
	1.9	1.9	0.0	100%	
	1.9	1.9	0.0	100%	
	1.6	1.2	(0.4)	78%	
	1.5	2.1	0.6	137%	
	4.4	4.5	0.1	102%	
	0.4	0.4	0.0	101%	
Total	11.6	11.9	0.3	103%	
	9.1	5.8	(3.3)	64%	
	15.5	15.6	0.1	100%	
	5.3	2.6	(2.7)	49%	
Total	29.9	23.9	(5.9)	80%	
Total	54.9	38.7	(16.2)	70%	
	5.9	5.9	0.1	101%	
	0.0	0.0	0.0	0%	
	1.8	4.5	2.7	250%	
	1.5	0.0	(1.5)	0%	
Total	9.2	10.4	1.2	114%	
Total	64.0	49.1	(14.9)	77%	

4c. 2022/23 System Savings - Organisational Analysis

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	Year to Date (£m)				
	Plan	Actual	Variance	% delivery	Progress
Recurrent Savings					
University Hospitals Bristol & Weston FT	6.3	2.7	(3.6)	43%	<div style="width: 43%;"></div>
North Bristol Trust	4.7	2.8	(2.0)	58%	<div style="width: 58%;"></div>
Avon & Wiltshire Partnership Trust	2.2	0.5	(1.7)	22%	<div style="width: 22%;"></div>
BNSSG ICB	4.8	3.9	(1.0)	80%	<div style="width: 80%;"></div>
Total Recurrent	18.1	9.8	(8.3)	54%	
Non-Recurrent Savings					
University Hospitals Bristol & Weston FT	2.4	2.5	0.1	105%	<div style="width: 105%;"></div>
North Bristol Trust	0.0	0.0	0.0	100%	<div style="width: 100%;"></div>
Avon & Wiltshire Partnership Trust	0.8	2.5	1.7	331%	<div style="width: 331%;"></div>
BNSSG ICB	0.6	0.0	(0.6)	0%	<div style="width: 0%;"></div>
Total non-Recurrent	3.8	5.0	1.2	132%	
Total In-Year Savings					
University Hospitals Bristol & Weston FT	8.8	5.3	(3.5)	60%	<div style="width: 60%;"></div>
North Bristol Trust	4.7	2.8	(2.0)	58%	<div style="width: 58%;"></div>
Avon & Wiltshire Partnership Trust	3.0	3.0	0.0	100%	<div style="width: 100%;"></div>
Total Provider	16.5	11.0	(5.5)	67%	
BNSSG ICB	5.5	3.9	(1.6)	70%	<div style="width: 70%;"></div>
Total Savings Plan (NHS)	21.9	14.9	(7.1)	68%	

	Forecast Out-turn (£m)				
	Plan	Forecast	Variance	% delivery	Progress
University Hospitals Bristol & Weston FT	16.5	7.3	(9.1)	45%	<div style="width: 45%;"></div>
North Bristol Trust	21.5	16.8	(4.7)	78%	<div style="width: 78%;"></div>
Avon & Wiltshire Partnership Trust	5.3	2.6	(2.7)	49%	<div style="width: 49%;"></div>
BNSSG ICB	11.6	11.9	0.3	103%	<div style="width: 103%;"></div>
Total	54.9	38.7	(16.2)	70%	
University Hospitals Bristol & Weston FT	5.9	5.9	0.1	101%	<div style="width: 101%;"></div>
North Bristol Trust	0.0	0.0	0.0	100%	<div style="width: 100%;"></div>
Avon & Wiltshire Partnership Trust	1.8	4.5	2.7	250%	<div style="width: 250%;"></div>
BNSSG ICB	1.5	0.0	(1.5)	0%	<div style="width: 0%;"></div>
Total	9.2	10.4	1.2	114%	
University Hospitals Bristol & Weston FT	22.3	13.3	(9.1)	59%	<div style="width: 59%;"></div>
North Bristol Trust	21.5	16.8	(4.7)	78%	<div style="width: 78%;"></div>
Avon & Wiltshire Partnership Trust	7.1	7.1	0.0	100%	<div style="width: 100%;"></div>
Total Provider	50.9	37.2	(13.8)	73%	
BNSSG ICB	13.1	11.9	(1.2)	91%	<div style="width: 91%;"></div>
Total Savings Plan (NHS + Sirona)	64.0	49.1	(14.9)	77%	

	Forecast Full-Year Effect			
	Plan	Forecast	Variance	% delivery
University Hospitals Bristol & Weston FT	16.5	9.1	(7.4)	55%
North Bristol Trust	21.5	17.2	(4.3)	80%
Avon & Wiltshire Partnership Trust	5.3	4.8	(0.5)	91%
BNSSG ICB	11.6	11.9	0.3	103%
Total	54.9	43.0	(11.8)	78%
University Hospitals Bristol & Weston FT	6.0	6.0	0.0	100%
North Bristol Trust	0.0	0.0	0.0	100%
Avon & Wiltshire Partnership Trust	6.0	6.0	0.0	100%
Total	6.0	6.0	0.0	100%
Total Savings Plan (NHS + Sirona)	60.9	49.0	(11.8)	81%

Memo - Sirona Efficiency Delivery				
Sirona Recurrent Savings	2.5	0.0	(2.5)	0%
Sirona Non-Recurrent Savings	0.0	2.5	2.5	100%
Total Savings Plan (Sirona)	2.5	2.5	0.0	100%

University Hospitals Bristol & Weston FT	6.0	0.0	(6.0)	0%
North Bristol Trust	0.0	6.0	6.0	100%
Total	6.0	6.0	0.0	100%

Total Savings Plan (NHS + Sirona)	24.4	17.4	(7.1)	71%
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Total	70.0	55.1	(14.9)	79%
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Total	60.9	49.0	(11.8)	81%
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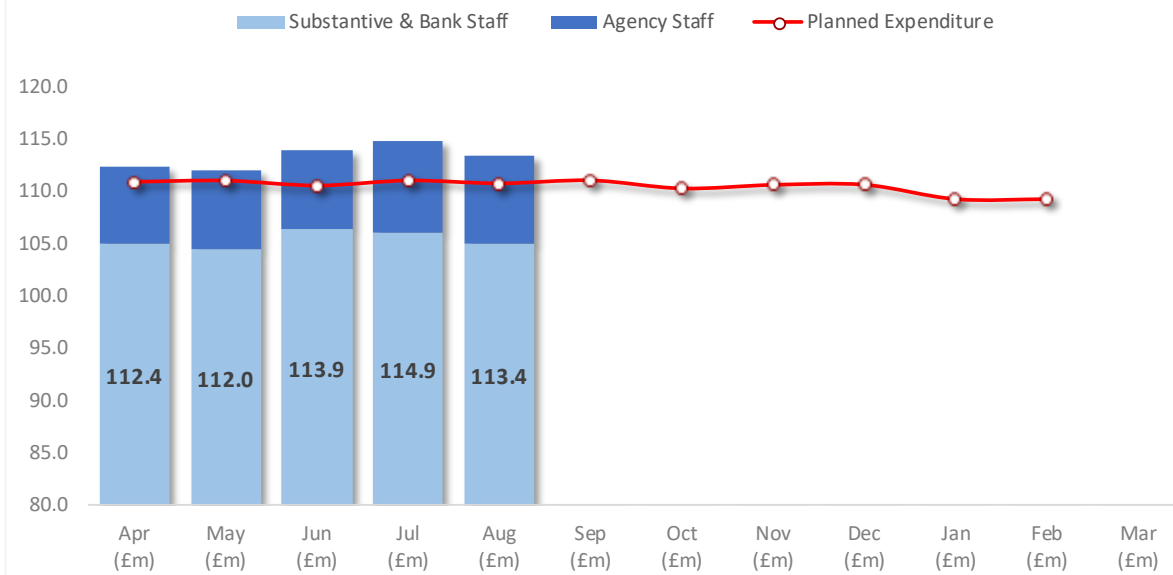
5. Elective Recovery – Financial Summary

To be updated from Month 7

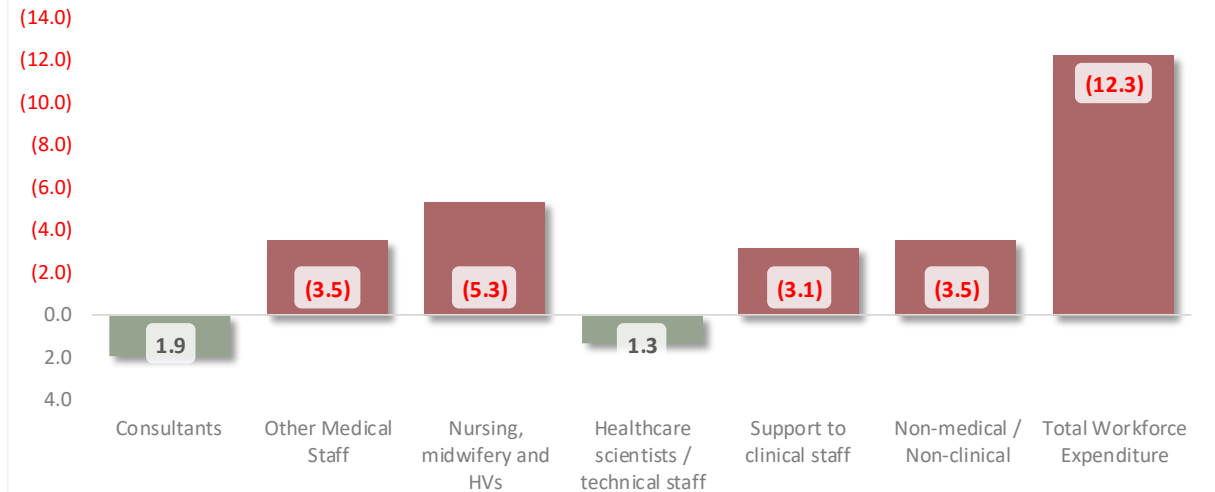


6a. Workforce – In-Year Variance by Staff Group

i. Monthly Total Workforce Expenditure v Plan



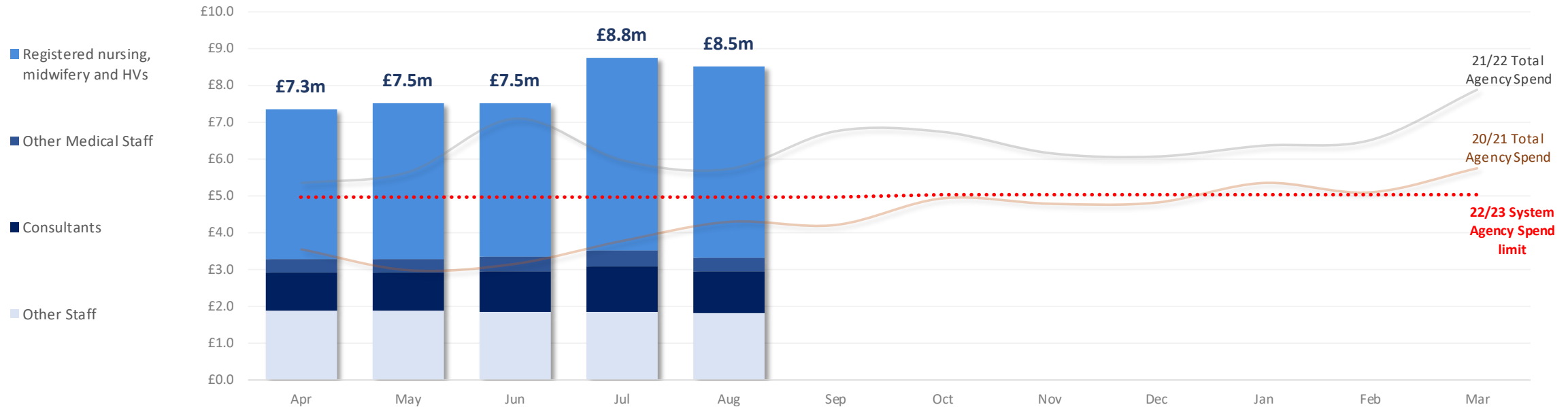
ii. YTD Variance by Staff Group



Staff Group	Substantive Staff			Bank Staff			Agency Staff			TOTAL		
	Plan	Actuals	Variance	Plan	Actuals	Variance	Plan	Actuals	Variance	Plan	Actuals	Variance
Consultants	91.8	88.0	3.8	0.2	1.4	(1.2)	4.9	5.5	(0.7)	96.8	94.9	1.9
Other Medical Staff	57.5	58.9	(1.5)	0.5	2.8	(2.3)	2.2	1.9	0.2	60.1	63.6	(3.5)
Registered nursing, midwifery and HVs	137.5	131.4	6.1	7.2	8.6	(1.4)	13.0	22.9	(10.0)	157.6	162.9	(5.3)
Healthcare scientists and technical staff	68.8	66.5	2.3	0.5	1.2	(0.7)	0.6	0.8	(0.2)	69.9	68.6	1.3
Qualified ambulance service staff	0.0	0.1	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1	(0.0)
Support to clinical staff	80.9	77.1	3.8	10.3	14.7	(4.3)	3.6	6.1	(2.6)	94.8	97.9	(3.1)
Non-medical / Non-clinical	70.6	72.6	(2.1)	3.8	3.6	0.2	0.6	2.3	(1.6)	75.0	78.5	(3.5)
Total Workforce Expenditure	507.0	494.7	12.4	22.5	32.3	(9.8)	24.8	39.6	(14.9)	554.3	566.6	(12.3)

6b. Workforce – Agency Expenditure by Staff Group

Agency Expenditure v Agency Cap (£m)



	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	TOTAL
Registered nursing, midwifery and HVs	£4.1	£4.2	£4.2	£5.2	£5.2								£22.9
Consultants	£1.0	£1.1	£1.1	£1.2	£1.1								£5.5
Other Medical Staff	£0.4	£0.4	£0.4	£0.4	£0.4								£1.9
Other Staff	£1.9	£1.9	£1.8	£1.8	£1.8								£9.3
22/23 Total Agency Spend	£7.3	£7.5	£7.5	£8.8	£8.5	£0.0	£0.0	£0.0	£0.0	£0.0	£0.0	£0.0	£39.6
22/23 System Agency Spend limit	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£5.0	£59.9
Variance to Plan / Agency Cap	(£2.4)	(£2.6)	(£2.6)	(£3.8)	(£3.6)								(£14.9)
20/21 Total Agency Spend	£3.5	£3.0	£3.1	£3.8	£4.3	£4.2	£4.9	£4.8	£4.8	£5.3	£5.1	£5.7	£52.5
21/22 Total Agency Spend	£5.4	£5.7	£7.1	£6.0	£5.7	£6.8	£6.7	£6.2	£6.1	£6.4	£6.5	£7.9	£76.3
% Increase v 21/22 Agency Spend	37%	33%	6%	47%	48%								33%

7. ICB 2022/23 Allocations

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Programme Area	CCG Final Allocation as at June 2022	Confirmed Initial ICB allocation	Prior Months Additional Allocations	Opening Budget	New Allocations	Internal Budget Adjustments	Baseline Allocation at Month 05
	£000	£000	£000	£000	£000	£000	£000
Acute Contracts	226.9	711.1	0.5	938.5	(0.1)	(0.1)	938.3
Mental Health	53.5	160.9	0.9	215.3	0.3	0.2	215.8
Continuing Care	23.9	74.1	0.0	98.1	0.0	0.7	98.8
Community Services	62.7	141.9	1.3	205.9	2.2	(0.0)	208.0
Childrens Services	4.7	14.1	0.1	18.9	0.0	0.0	18.9
Primary Care	4.7	31.2	0.0	35.9	0.2	1.9	38.1
Delegated Primary Care	39.4	118.5	0.0	157.9	0.0	0.0	157.9
Medicines Optimisation	35.7	108.3	0.0	143.9	0.0	0.0	144.0
Other Programmes	3.7	4.7	0.0	8.4	0.0	4.1	12.5
Reserves	1.1	6.4	0.1	7.6	4.1	0.0	11.7
Central allocation adjustment	(7.1)	7.1	0.0	0.0	0.0	0.0	0.0
Commissioning Budget	449.2	1,378.4	2.9	1,830.5	6.7	6.8	1,844.0
Running Costs	4.8	13.7	0.0	18.5	0.0	(6.8)	11.7
Total Allocation 2022-23	454.0	1,392.2	2.9	1,849.0	6.7	0.0	1,855.7

The ICB has received an additional £6.703m allocation in Month 05. The majority of this funding relates to Virtual Wards (£4.575m) and Cross-system border funding flows (£1.295m). The ICB also received £0.3m for LDA keyworkers and £0.2m for Covid vaccination programme whilst £0.2m was reclaimed centrally in relation to SWAG Cancer Alliance funding given in error last month.

The internal budget adjustments are largely in relation to a review of the coding of ICB payroll which has moved significant funding out of running costs and into programme areas in respect of staff whose roles are deemed to be outside of the ICB admin function.

Further funding is expected to be received during the financial year as national non recurring funding sources are approved.

8. 2022/23 Capital Plan (Year to Date & Forecast)

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Variance = favourable / (adverse)	Year to Date (£m)			Forecast Out-turn (£m)		
	Plan	Actual	Variance	Plan	Forecast	Variance
New build - Land, buildings and dwellings	3.0	0.5	2.5	7.4	6.8	0.6
New Build - Multiple areas/ Other	5.6	4.8	0.7	20.9	20.9	0.0
Routine maintenance (non-backlog) - Land & buildings	3.9	3.4	0.5	22.3	22.5	(0.2)
IT - Other Software	0.0	0.0	0.0	0.1	0.0	0.1
IT - Hardware	0.0	0.0	(0.0)	1.0	0.9	0.1
IT - Cybersecurity, Infrastructure/Networking	2.1	0.7	1.4	7.9	7.9	0.0
IT - Other	1.7	4.8	(3.0)	4.2	4.8	(0.6)
Fire Safety	0.8	0.3	0.6	3.4	3.4	0.0
Plant and machinery	4.9	1.4	3.5	16.2	16.3	(0.1)
Equipment - clinical Other	2.1	3.0	(0.9)	7.9	7.9	0.0
Fleet, Vehicles & Transport	0.0	0.0	(0.0)	0.0	0.2	(0.2)
Backlog Maintenance - Significant and high risk (CIR)	4.1	3.4	0.7	12.5	12.5	0.0
Gross capital expenditure	28.2	22.4	5.8	103.7	105.2	(1.5)
Non CDEL Funding Sources						
Grants / donations / peppercorn leases	(2.7)	(0.3)	(2.4)	(6.5)	(6.6)	0.1
Less PFI capital (IFRIC12)	(0.6)	(0.1)	(0.5)	(1.7)	(1.7)	0.0
Plus PFI capital charges	4.4	4.3	0.1	10.6	10.6	0.0
Total CDEL	29.4	26.2	3.1	106.2	107.6	(1.4)
Total impact of IFRS 16	2.9	0.2	2.7	16.0	16.2	(0.2)
PDC funded capital programme	0.0	0.0	0.0	0.0	1.2	(1.2)
National Programmes	(1.8)	0.0	(1.8)	0.0	0.0	(0.0)
Charge against Capital Allocation (excluding IFRS16)	23.8	21.7	2.0	79.6	79.6	0.0
Variance by Provider						
University Hospitals Bristol & Weston FT	13.7	13.8	(0.1)	53.5	53.5	0.0
North Bristol Trust	8.4	7.8	0.6	20.8	20.7	0.0
Avon & Wiltshire Partnership Trust	1.7	0.1	1.5	5.3	5.3	0.0
Total	23.8	21.7	2.0	79.6	79.6	0.0

9a. Statement of Financial Position Summary

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	UHBW			NBT			AWP			BNSSG ICB		
	March 2022	Current	Movement	March 2022	Current	Movement	March 2022	Current	Movement	March 2022	Current	Movement
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Non-Current Assets												
PFI / LIFT Assests	0.0	0.0	0.0	390.3	386.8	(3.5)	37.6	50.1	12.6	0.0	0.0	0.0
Other property, plant and equipment	554.4	556.0	1.6	214.7	213.0	(1.7)	95.4	80.5	(14.9)	0.0	0.0	0.0
Leased Assets	0.0	100.4	100.4	0.0	9.4	9.4	0.0	18.1	18.1	0.0	0.0	0.0
Receivables due	1.9	1.9	0.0	1.5	1.5	0.0	0.2	0.2	0.0	0.0	0.0	0.0
Other non-current assets	10.8	9.9	(0.9)	13.7	12.4	(1.4)	0.7	0.7	(0.0)	0.3	0.6	0.3
Total non-current assets	567.1	668.3	101.2	620.2	623.0	2.8	133.9	149.6	15.7	0.3	0.6	0.3
Current Assets												
Inventories	13.6	13.4	(0.1)	9.1	9.2	0.1	0.3	0.2	(0.0)	0.0	0.0	0.0
Receivables due	33.8	40.4	6.6	39.5	40.2	0.7	13.9	18.5	4.6	12.0	14.5	2.6
Cash and cash equivalents	168.1	157.2	(10.9)	116.2	103.7	(12.4)	14.6	32.2	17.6	0.0	0.0	(0.0)
Other current assets	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total current assets	215.6	211.1	(4.5)	164.8	153.1	(11.7)	28.7	50.9	22.1	12.0	14.5	2.5
Current Liabilities												
Trade and other payables	(139.9)	(127.3)	12.7	(109.8)	(102.9)	6.9	(27.0)	(47.5)	(20.5)	(117.9)	(103.8)	14.1
Borrowings	(6.8)	(12.8)	(6.1)	(17.3)	(19.7)	(2.4)	(1.6)	(2.8)	(1.2)	0.0	0.0	0.0
Provisions	(0.4)	(0.4)	(0.0)	(3.4)	(3.5)	(0.1)	(3.8)	(3.8)	0.0	(9.0)	(8.2)	0.8
Other liabilities	(8.9)	(28.0)	(19.1)	(16.4)	(20.4)	(4.0)	(0.0)	0.0	0.0	0.0	(0.4)	(0.4)
Total current liabilities	(156.0)	(168.5)	(12.5)	(147.0)	(146.6)	0.4	(32.4)	(54.1)	(21.7)	(126.9)	(112.5)	14.4
Total assets less current liabilities	626.6	710.8	84.2	638.1	629.6	(8.5)	130.2	146.4	16.2	(114.6)	(97.4)	17.2
Non-current liabilities												
Borrowings	(49.8)	(141.3)	(91.4)	(361.3)	(361.7)	(0.4)	(35.9)	(52.2)	(16.2)	0.0	0.0	0.0
Other non-current liabilities	(4.5)	(4.5)	0.1	(7.1)	(7.7)	(0.6)	(1.5)	(1.5)	0.1	0.0	0.0	0.0
Total net assets employed	572.3	565.1	(7.2)	269.7	260.1	(9.5)	92.8	92.8	(0.0)	(114.6)	(97.4)	17.2
Financed by												
Public dividend capital	323.2	323.2	0.0	456.9	456.9	0.0	140.3	140.3	0.0	0.0	0.0	0.0
Income and expenditure reserve	160.1	153.8	(6.3)	(371.3)	(380.9)	(9.5)	(82.2)	(81.8)	0.4	0.0	0.0	0.0
Revaluation reserve	88.9	88.0	(0.9)	184.1	184.1	0.0	34.6	34.2	(0.4)	0.0	0.0	0.0
I&E Reserve General Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(114.6)	(97.4)	17.2
Other reserves	0.1	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total taxpayers' and others' equity	572.3	565.1	(7.2)	269.7	260.1	(9.5)	92.8	92.8	(0.0)	(114.6)	(97.4)	17.2

9b. Statement of Financial Indicators

Better Payment Practice Code

	UHBW		NBT		AWP		BNSSG ICB	
	£'000	Number	£'000	Number	£'000	Number	£'000	Number
Non NHS								
Total bills paid in the year	£69,691	175,946	£35,596	201,994	£47,077	57,129	£94,975	4,137
Total bills paid within target	£57,271	138,175	£30,830	176,535	£45,669	56,205	£94,715	4,096
Percentage of bills paid within target	82.2%	78.5%	86.6%	87.4%	97.0%	98.4%	99.7%	99.0%
NHS								
Total bills paid in the year	£1,375	28,218	£898	8,703	£326	3,628	£192,980	245
Total bills paid within target	£989	13,865	£734	4,812	£323	3,620	£192,966	243
Percentage of bills paid within target	71.9%	49.1%	81.7%	55.3%	99.1%	99.8%	100.0%	99.2%
Total								
Total bills paid in the year	£71,066	204,164	£36,494	210,697	£47,403	60,757	£287,955	4,382
Total bills paid within target	£58,260	152,040	£31,564	181,347	£45,992	59,825	£287,681	4,339
Percentage of bills paid within target	82.0%	74.5%	86.5%	86.1%	97.0%	98.5%	99.9%	99.0%

Aged Debt Analysis

	UHBW	NBT	AWP	BNSSG ICB
0-30 days	33.7%	68.6%	90.6%	91.1%
31-60 days	13.4%	2.1%	2.8%	4.3%
61-90 days	15.1%	1.0%	1.5%	2.2%
Over 90 days	37.8%	28.2%	5.1%	2.4%
Trade receivables	£42,282	£41,689	£18,658	£0
Operating revenue	£430,405	£328,946	£139,269	n/a
Debtor days	15	19	20	n/a

Better Payment Practice Code (value of invoices paid)

