

# **BNSSG Primary Care Commissioning Committee (PCCC)**

**Date:** 31<sup>st</sup> May 2022

**Time:** 9.30am – 11.20am

**Location:** Meeting to be held virtually, please email [bnssg.corporate@nhs.net](mailto:bnssg.corporate@nhs.net) if you would like to attend.

<b>Agenda Number :</b>	6
<b>Title:</b>	2022/23 Primary Care & Prescribing Budget
<b>Purpose: Discussion/For Information</b>	
<b>Key Points for Discussion:</b>	
<p><b>Primary Care Delegated &amp; Core</b></p> <p>The budget agreed for Delegated Primary Care had a planned deficit of £1.5m before mitigations. In the Delegated budget paper, there was also a £0.78m (0.5%) contingency funding that remains uncommitted. Leaving a residual requirement of £0.72m. This paper presents the budget for Core Primary Care, including a budget reserve of £0.72m. This reserve provides the funding necessary for a balanced budget across Primary Care.</p> <p>The requirement for Primary Care will be to manage any financial pressures, within the provided budget, that emerge during the financial year.</p> <p><b>Medicines Management</b></p> <p>The Medicines Management Budget has factored in; the outturn from 2021/22, adding growth from the five year plan, and applying an efficiency requirement of £4.4m (3.1% of plan).</p>	
<b>Recommendations:</b>	PCCC is asked to agree submission of a balanced plan for Primary Care as part of the CCGs overall financial plan for 2022/23, recognising delivery of this plan is dependent on uncommitted contingency & reserves, of equal value to the Delegated deficit

<b>Previously Considered By and feedback :</b>	Not previously considered
<b>Management of Declared Interest:</b>	Conflicts of Interest are managed at each meeting of the Committee.
<b>Risk and Assurance:</b>	The key financial risks are; <ul style="list-style-type: none"> <li>• Primary Care - emerging in-year pressures.</li> <li>• Medicines Management – achievement of the £4.4m savings target.</li> </ul>
<b>Financial / Resource Implications:</b>	See Key Points for Discussion
<b>Legal, Policy and Regulatory Requirements:</b>	Not Applicable
<b>How does this reduce Health Inequalities:</b>	Primary Care funding allocations are based on a needs formula at GP practice level, one aim of which is to target funding at areas of highest need which should therefore reduce health inequality.  The CCG will be investing a greater share of its resources in primary care, which is considered the most effective way to address health inequalities, as part of a population health management approach.
<b>How does this impact on Equality &amp; diversity</b>	No implications to note
<b>Patient and Public Involvement:</b>	No implications to note
<b>Communications and Engagement:</b>	No implications to note
<b>Author(s):</b>	Jamie Denton (Head of Finance – Primary, Community & Non Acute Services), BNSSG CCG and Jon Lund (Deputy Chief Finance Officer)
<b>Sponsoring Director / Clinical Lead / Lay Member:</b>	Sarah Truelove (Chief Finance Officer), BNSSG CCG

## Agenda item: 6

# 2022/23 Primary Care & Prescribing Budget

## 1. Purpose

The purpose of this paper is to present to the PCCC the budgets set for Primary Care Core Services & the Prescribing budget for the year 2022/23. The paper will also collectively report the net Primary Care (Delegated & Core/Non-Delegated) highlighting the risks requiring mitigation for this period.

## 2. Primary Care Budget 2022/23

### 2.1 Primary Care Delegated (Appendix 1)

The Delegated Primary Care Budget has previously been presented to the PCCC. The key outcome of this budget setting included the following;

- The confirmed Primary Care Medical revenue resource limit for 2022/23 of £156.17k, including expanded ARRS funding the total resources available will be £162.51m (c8.5% increase to 2021/22).
- Based on the national allocations formula, the CCG is 2.41% away from its target allocation, which represents a distance from target of £3.77m
- The CCGs registered population has increased during 2021/22 (approximately 1.5% each year) against the ONS projections on which allocations are based
- The financial planning assumptions as outlined above and the expenditure plan totaling £157.67m against an income allocation of £156.17m, equating to a planned deficit of £1.5m before mitigations.
- A balanced plan has been submitted based on the assumption; the Delegated Primary Care budget includes £0.72m of in-year savings that will be funded in the Non Delegated Primary Care budget, the £0.78 (0.5%) contingency funding remains uncommitted, and any in-year risks are mitigated during the financial year.

Since the presentation of the Delegated budget, we have received confirmation of additional allocations as follows;

Scheme	Confirmed Allocations £000's	Conditional Allocations £000's	Total Allocations £000's
Weight Management		176	176
Subject Access Requests	322		322
Additional PCN Leadership & Management Funding	693		693
Additional IIF Funding	558		558
<b>Funding Total</b>	<b>1,573</b>	<b>176</b>	<b>1,749</b>

This funding has been included in the presented budget appended to this paper.

## 2.2 Primary Care Core (Appendix 2)

The Primary Care Core budget is the CCG allocated budget to support Primary Care services additional to those that are Delegated by NHSE, this funding supports the enhancement of Primary Care services locally.

### Primary Care Transformation (Formerly GPFV)

Transformation funds are allocated annually based on a five year forward plan, the expected allocation for 22/23 is to receive c.£3.8m (annual) additional to a core allocation in support of improved access (£5.4m annual).

The funds that have been indicated for this financial year are as follows;

Scheme	2019/20 £000's	2020/21 £000's	2021/22 £000's	2022/23 £000's	2023/24 £000's
<b>Primary Care Network Development</b>					
- PCN Development Funding	718,000	720,000	482,000	0	
- PCN Leadership & Management				TBC	
<b>Core Funding Streams</b>					
- Practice Resilience	131,000	139,000	139,000	134,000	
- GP Retention	209,000	192,000	198,000	200,000	
- Reception & Clerical Training	170,000	164,000	0	0	
- Online Consultations	364,000	247,000	261,000	250,000	<-Year 5->
- Digital First Support			1,073,000	TBC	Allocations
- Flexible Pools			120,000	TBC	TBC
- Practice Nurse Measures			33,000	TBC	
<b>STP Funding</b>					
- Workforce Training Hubs	165,000	198,000	198,000	200,000	
- Fellowship Core Offer	148,000	197,000	0		
- Fellowship Aspiring Leaders	189,000		908,000	657,000	
- Supporting Mentors		92,000	283,000	140,000	
Other	367,000	420,000	452,000	604,000	
Transformational Support				1,386,000	
GPIT			215,000	217,000	
<b>Transformation Funding</b>	<b>2,461,000</b>	<b>2,369,000</b>	<b>4,362,000</b>	<b>3,788,000</b>	<b>3,027,000</b>

Whilst the values against each of the programmes has been issued, there is a further identification, which confirms the allocation for a proportion of the funding, but also notes there is an element of the funding that is considered conditional. These conditions are yet to be issued.

The table below indicates the confirmed & conditional values of each scheme.

Scheme	Confirmed Allocations £000's	Conditional Allocations £000's	Total Allocations £000's
Workforce: GP Retention- system allocations	50	150	200
Workforce: Training Hubs	200		200
Fellowships - aspiring leaders fellowship (GPs and nurses)	164	493	657
Supporting Mentors Scheme	35	105	140
Practice resilience programme - local	134		134
Online consultation systems	250		250
GP IT Infrastructure and Resilience (revenue) - central and systems	217		217
Improving Access	604		604
Transformational Support	347	1,039	1,386
<b>Funding Totals</b>	<b>2,001</b>	<b>1,787</b>	<b>3,788</b>

The budget has been set assuming full drawdown of the funding will be achieved.

### Locally Enhanced Services (LES)

The Locally Enhanced Services are a continuation of the schemes from 2021/22, budgets have been adjusted in line with the increase to the population, and to include an inflation to the LES fee.

There continues to be a LES Reserve, as activity levels have not returned to pre-pandemic level. A return to typical levels of activity this financial year are expected, a reserve has been created to fund these pressures.

### Clinical & Locality Leadership

The structure of this function was redesigned during 2021/22. The model for 2022/23 includes funding for 62.9 sessions (4.1 sessions funded from Cancer SDF funding), and Non-recurring funding for 13 sessions in support of PHM objectives.

The table below indicated the sessions by function;

Clinical Leads	2022/23 Sessions	2022/23 Budget
Employed	35.2	£555,523
Transformation	21.4	£338,128
SDF Funded Cancer Role	4.1	£65,000
Cancer (to be recruited)	2.2	£35,201
<b>Clinical Leads sub-total</b>	<b>62.9</b>	<b>£993,852</b>
<b>Non Recurrent - PHM Clinical Leads</b>		
Leadership Fellow - Value and PHM (FT 18mths)	3.0	£47,377
Clinical Lead - Value and PHM (FT 31.03.22)	4.0	£63,170
Clinical Lead - Value and PHM (FT 31.03.22)	4.0	£63,170
Clinical Lead – Analytics (FT 31.03.22)	2.0	£31,585
<b>Non Recurrent sub-total</b>	<b>13.0</b>	<b>£205,302</b>
<b>Totals</b>	<b>75.9</b>	<b>£1,199,154</b>

Note – SDF Funded Cancer Role is not in this draft of the budget

The Locality Leadership model continues to be managed through the localities via a Memorandum of Understanding with all of the funds *except* Governing Body. One Care are supporting the administration of the payments for the locality allocation.

### Primary Care Core Reserve

The reserve budget, £0.72m, has been set to provide a breakeven position inclusive of the Delegated Primary Care Contingency, across Delegated and Core Primary Care service.

### 2.3 Primary Care – Delegated & Core

The budget for Delegated Primary Care had a planned deficit of £1.5m before mitigations. In the Delegated budget paper, there was also a £0.78m (0.5%) contingency funding that remains uncommitted. Leaving a residual requirement of £0.72m.

This paper presents the budget for Core Primary Care, including a budget reserve of £0.72m. This reserve provides the funding necessary for a balanced budget across Primary Care.

The requirement for Primary Care will be to manage any financial pressures, within the provided budget, that emerge during the financial year.

### 3. Medicines Management Budget 2021/22 (Appendix 3)

The medicines management budget is predominately funding to support Prescribing costs, the key area of influence in the budget is the volume of drugs used and where different drugs that serve the same purpose, managing the use to ensure best outcome for the patient and the best use of allocated funding.

The medicines management budget has been set by taking the outturn of 2021/22 as the starting position, and adjusting this position for unusual events. The following schedule presents the high level 2022/23 budget and appendix 3, breaks this down into the detailed allocations;

	£000's	£000's
<b>Adjusted 21/22 Outturn</b>		<b>141,077</b>
Prescribing Cost Pressures	5,459	
Cost Savings Plan	-4,403	
CMDU - <i>New Service</i>	500	
<b>Net Inflation</b>		<b>1,556</b>
<b>2022/23 Full Year Budget</b>		<b>142,633</b>

The detailed cost pressures have been identified as follows;

Predicted Cost Pressures	£000's
New guidelines/TAGs/drugs	£3,460,286
Libre growth	£650,386
ADHD growth	£150,000
Population growth (0.9%)	£1,198,369
Category M growth *	£0
NCSO and related cost pressure	£0
Rebate reductions	£0
<b>Total</b>	<b>£5,459,041</b>

\*Predicted to remain the same for 2022/23. There is a risk that this could increase and become a cost pressure

Cost Savings Plan	£000's
Cost Savings Dashboard (2021/22 continued savings)	£168,000
Patent Expiries	£382,261
Specials (reduced prescribing)	£120,000
ScriptSwitch	£1,296,000
Low Value Meds	£60,000
Edoxaban DOAC switch	£189,048
New national DOAC rebate	£937,730
Additional medication switch/review projects	£1,250,642
<b>Total</b>	<b>£4,403,681</b>

## Covid Medicines Delivery Unit (CMDU)

Covid Medicine Delivery Units (CMDUs) are being deployed nationally to provide access to COVID treatments for non-hospitalised patients believed to be at greatest risk of disease progression, hospitalisation or death. A nationally set interim commissioning policy is in place <https://www.england.nhs.uk/coronavirus/publication/interim-clinical-commissioning-policy-neutralising-monoclonal-antibodies-or-antivirals-for-non-hospitalised-patients-with-covid-19/>

Every NHS region is required to provide a 7-day service including bank holidays to ensure all identified patients can receive treatment within the necessary treatment window. (5–6-day service with additional administrative and on-call clinical arrangements to enable patient contact, triage and treatment/ dispensing over the weekend to ensure patients do not miss the option of treatment within the confined treatment window). This must cover the entire CCG population aged 12 years and over. Treatments must be accessible to all including those in prison and mental health care units.

CMDU's were mobilised in BNSSG during quarter four of 2021/22, and have been budgeted to continue into 2022/23.

## 4. Summary & Recommendations

The committee is asked to note the following:

- Note the balanced budget provided to Primary Care, and the requirement to manage any financial pressures, within the provided budget, that emerge during the financial year.
- Note the Medicines Management Budget has factored in; the outturn from 2021/22, adding predicted cost pressures, and including a savings plan of £4.4m (3.1% of plan).



# Primary Care Co-Commissioning Committee

## Summary Finance Budget 22/23

	Annual Budget (£ '000)	Planned Expenditure (£ '000)	Plan Variance (£ '000)
<b>Primary Care Delegated - Appendix 1</b>			
GMS/PMS/APMS Contracts	100,526	100,526	0
Primary Care Networks DES	20,159	20,159	0
Designated Enhanced Services (DES)	3,402	3,402	0
Quality Outcomes Framework (QOF)	14,638	14,638	0
Premises Costs	14,994	14,994	0
Other GP Services	1,827	1,827	0
Locum Reimbursement Costs	1,821	1,821	0
Prescribing & Dispensing Fees	1,273	1,273	0
Delegated Primary Care Reserve	(719)	(719)	0
<b>Primary Care (Delegated) Total</b>	<b>157,920</b>	<b>157,920</b>	<b>0</b>
<b>Primary Care Core - Appendix 2</b>			
GP Forward View	9,168	9,168	0
PMS Premium Reinvestment	5,117	5,117	0
Local Enhanced Services	2,826	2,826	0
Clinical & Locality Leads	1,957	1,957	0
Other Primary Care	215	215	0
Primary Care Reserve	820	820	0
<b>Primary Care Total</b>	<b>20,104</b>	<b>20,104</b>	<b>0</b>
<b>Primary Care - Delegated &amp; Core</b>			
<b>Primary Care - Delegated &amp; Core Total</b>	<b>178,023</b>	<b>178,023</b>	<b>0</b>
<b>Medicines Management - Appendix 3</b>			
Primary Care Prescribing	131,196	131,196	0
Central Drugs Costs	6,469	6,469	0
Home Oxygen Service	2,330	2,330	0
Other Prescribing	2,518	2,518	0
Medicines Management - Clinical	120	120	0
<b>Medicines Management Total</b>	<b>142,633</b>	<b>142,633</b>	<b>0</b>
<b>Grand Total</b>	<b>320,657</b>	<b>320,657</b>	<b>0</b>



**Summary Finance Budget 22/23**  
**Delegated Co-Commissioning (Appendix 1)**

	<b>Annual Budget (£ '000)</b>	<b>Planned Expenditure (£ '000)</b>	<b>Plan Variance (£ '000)</b>
<b>GMS/PMS/APMS Contracts</b>			
PMS Contract Value	75,121	75,121	0
GMS Global Sum	20,297	20,297	0
APMS Contract	500	500	0
APMS Contract Premium	237	237	0
APMS Contract Support	322	322	0
PMS Premium	4,050	4,050	0
<b>GMS/PMS/APMS Contracts Total</b>	<b>100,526</b>	<b>100,526</b>	<b>0</b>
<b>Primary Care Networks DES</b>			
Additional Roles	10,218	10,218	0
PCN GP Clinical Leadership	778	778	0
PCN Participation Payment	1,749	1,749	0
Care Home Premium	968	968	0
Investment and Impact Funding (Inc Addn. Allocation)	4,167	4,167	0
Leadership & Management (Addn. Allocation)	693	693	0
PCN Support	1,586	1,586	0
<b>Primary Care Networks DES Total</b>	<b>20,159</b>	<b>20,159</b>	<b>0</b>
<b>Designated Enhanced Services (DES)</b>			
Extended Hours Access	761	761	0
Enhanced Access (Split pending further guidance)	761	761	0
Learning Disabilities	493	493	0
Minor Surgery	803	803	0
Subject Access Requests	322	322	0
Violent Patients	86	86	0
Weight Management	176	176	0
<b>Designated Enhanced Services (DES) Total</b>	<b>3,402</b>	<b>3,402</b>	<b>0</b>
<b>Quality Outcomes Framework (QOF)</b>			
QOF Aspiration & Achievement	14,638	14,638	0
<b>Quality Outcomes Framework (QOF) Total</b>	<b>14,638</b>	<b>14,638</b>	<b>0</b>
<b>Premises Costs</b>			
Notional Rent	7,164	7,164	0
Service Charges	2,741	2,741	0
Healthcentre Rent	1,976	1,976	0
Rates	1,540	1,540	0
Actual / Cost Rent	628	628	0
Void Costs	44	44	0

## Summary Finance Budget 22/23 Delegated Co-Commissioning (Appendix 1)

Clinical Waste	785	785	0
Water Rates	115	115	0
<b>Premises Costs Total</b>	<b>14,994</b>	<b>14,994</b>	<b>0</b>
<b>Other GP Services</b>			
CQC Fees Reimbursement	632	632	0
Connecting Care and LMC	210	210	0
Doctors Retainer Scheme	539	539	0
IUC Devices	178	178	0
Sterile Products	70	70	0
Translation Fees	156	156	0
Other Delegated Costs	42	42	0
<b>Other GP Services Total</b>	<b>1,827</b>	<b>1,827</b>	<b>0</b>
<b>Locum Reimbursement Costs</b>			
Locum Reimbursement Costs	1,821	1,821	0
<b>Locum Reimbursement Costs Total</b>	<b>1,821</b>	<b>1,821</b>	<b>0</b>
<b>Prescribing &amp; Dispensing Fees</b>			
Dispensing Fees	718	718	0
Dispensing Quality Scheme	41	41	0
Prescribing Fees	514	514	0
<b>Prescribing &amp; Dispensing Fees Total</b>	<b>1,273</b>	<b>1,273</b>	<b>0</b>
<b>Delegated Primary Care Reserve</b>			
Contingency	781	781	0
Section 96 Practice Support	0	0	0
Unidentified Savings Target 2022/23	(1,500)	(1,500)	0
<b>Delegated Primary Care Reserve Total</b>	<b>(719)</b>	<b>(719)</b>	<b>0</b>
<b>Grand Total</b>	<b>157,920</b>	<b>157,920</b>	<b>0</b>



## Summary Finance Budget 22/23 Other Primary Care (Appendix 2)

	Annual Budget (£ '000)	Planned Expenditure (£ '000)	Plan Variance (£ '000)
<b>GP Forward View</b>			
Improved Access	6,076	6,076	0
Walk in Centre	125	125	0
Practice Resilience	134	134	0
GP Retention	200	200	0
Online consultations	250	250	0
Workforce Training Hubs	200	200	0
Fellowships Core Offer	657	657	0
GP Mentoring Scheme	140	140	0
Transformational Support	1,386	1,386	0
<b>GP Forward View Total</b>	<b>9,168</b>	<b>9,168</b>	<b>0</b>
<b>PMS Premium Reinvestment</b>			
PMS review	5,074	5,074	0
Additional Basket of Procedures	43	43	0
<b>PMS Premium Reinvestment Total</b>	<b>5,117</b>	<b>5,117</b>	<b>0</b>
<b>Local Enhanced Services</b>			
Dementia LES	597	597	0
Near Patient Testing LES	526	526	0
Care Home LES	506	506	0
Phlebotomy LES	418	418	0
Anti-Coagulation LES	338	338	0
Care Home P3 bed support	67	67	0
DVT	66	66	0
ADHD LES	52	52	0
Diabetes Insulin LES	49	49	0
Care of Homeless LES	41	41	0
LES Reserve	167	167	0
<b>Local Enhanced Services Total</b>	<b>2,826</b>	<b>2,826</b>	<b>0</b>
<b>Clinical &amp; Locality Leads</b>			
Clinical Leads	994	994	0
PHM Clinical Leads	205	205	0
Place-based Clinical Leadership	758	758	0
<b>Clinical Leads &amp; Membership Engagement Total</b>	<b>1,957</b>	<b>1,957</b>	<b>0</b>



**Summary Finance Budget 22/23**  
**Other Primary Care (Appendix 2)**

**Other Primary Care**

Hartcliffe Chiro	24	24	0
Community Glaucoma	15	15	0
Rose Clinic	11	11	0
Wellspring Healthy Living Centre - Physical Therapy	24	24	0
Substance Misuse	142	142	0
<b>Other Primary Care Total</b>	<b>215</b>	<b>215</b>	<b>0</b>

**Primary Care Reserves**

PC Reserve	820	820	0
<b>Primary Care Reserves Total</b>	<b>820</b>	<b>820</b>	<b>0</b>

<b>Grand Total</b>	<b>20,104</b>	<b>20,104</b>	<b>0</b>
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**Summary Finance Budget 22/23**  
**Medicines Management (Appendix 3)**

	<b>Annual Budget (£ '000)</b>	<b>Planned Expenditure (£ '000)</b>	<b>Plan Variance (£ '000)</b>
<b>Primary Care Prescribing</b>			
Practice Prescribing	135,599	135,599	0
Prescribing Savings Target	(4,404)	(4,404)	0
<b>Primary Care Prescribing Total</b>	<b>131,196</b>	<b>131,196</b>	<b>0</b>
<b>Central Drugs Costs</b>			
Central Drugs Costs	4,435	4,435	0
Dressings	2,034	2,034	0
<b>Central Drugs Costs Total</b>	<b>6,469</b>	<b>6,469</b>	<b>0</b>
<b>Home Oxygen Service</b>			
Home Oxygen	2,330	2,330	0
<b>Home Oxygen Service Total</b>	<b>2,330</b>	<b>2,330</b>	<b>0</b>
<b>Other Prescribing</b>			
Brook	67	67	0
CMDU	500	500	0
Other Prescribing	343	343	0
Prescribing Incentive Schemes	1,167	1,167	0
Prescribing Software	346	346	0
Primary Care Dispensing	20	20	0
Stoma project	40	40	0
Trust Drugs	36	36	0
<b>Other Prescribing Total</b>	<b>2,518</b>	<b>2,518</b>	<b>0</b>
<b>Medicines Management - Clinical</b>			
Medicines Management - External Contractors	118	118	0
Medicines Management - Non Pay	3	3	0
<b>Medicines Management - Clinical Total</b>	<b>120</b>	<b>120</b>	<b>0</b>
<b>Grand Total</b>	<b>142,633</b>	<b>142,633</b>	<b>0</b>

