

BNSSG Primary Care Commissioning Committee (PCCC)

Date: 28th January 2020

Time: 9.00am – 11.35am

Location: The Vassall Centre, Gill Avenue, Bristol, BS16 2QQ

Agenda Number :	12
Title:	Finance Update and Month 9 (December) Reporting
Purpose: Discussion/For Information	
Key Points for Discussion:	
<p>An update on the reported financial position as at 31st December 2019, for all Primary Care Services, encompassing delegated commissioning (devolved Primary Medical Care allocation), 'other' Primary Care services and medicines management (as funded from the CCGs Core allocation).</p> <p>The forecast out-turn positions as reported at Month 9, and the updated key assumptions, risks and mitigations inherent in delivering this position.</p>	
Recommendations:	<ul style="list-style-type: none"> • Note that at Month 9, combined primary care budgets are reporting a year to date overspend of £3.9M • Note that a £4m forecast overspend relating to prescribing, that was previously held as a risk, has now been formally moved in to the forecast out-turn. • Note the overall forecast deficit across Primary Care budgets of £4M at Month 9 • Note a further £700K non-recurrent allocation from NHSE has been received to support the Delegated Primary Care budget • Note the forecast break-even position against the Delegated Primary Care allocation



Previously Considered By and feedback :	Financial Position reported through Primary Care Operational Group (PCOG) on a monthly basis, and as part of CCGs overall monthly reporting to Governing Body and NHS England.
Management of Declared Interest:	Conflicts of Interest are managed at each meeting of the Committee.
Risk and Assurance:	At month 9, identified risks and mitigations have been brought into the forecast position. Any emerging risks that may have further financial implications for delivering the revised forecast out-turn in 2019/20 will be highlighted in future Finance reports.
Financial / Resource Implications:	See Key Points for Discussion
Legal, Policy and Regulatory Requirements:	Not Applicable
How does this reduce Health Inequalities:	No implications to note
How does this impact on Equality & diversity	No implications to note
Patient and Public Involvement:	No implications to note
Communications and Engagement:	Not applicable
Author(s):	Rob Ayerst (Head of Finance Community & Primary Care), BNSSG CCG, Matt Barz (Assistant Head of Finance Community & Primary Care)
Sponsoring Director / Clinical Lead / Lay Member:	Sarah Truelove (Chief Finance Officer), BNSSG CCG

Agenda item: 12 Primary Care Commissioning Committee Finance Update and Month 9 (December) Reporting

1. Background

The purpose of this report is to update the Primary Care Commissioning Committee (PCCC) on the financial issues impacting Primary Care Services, encompassing delegated commissioning (devolved Primary Medical Care allocation), 'other' Primary Care services and medicines management (as funded from the CCGs Core allocation).

The report also provides an update as on the reported position as at 31st December 2019 as reported to the CCG Governing Body, and the emerging financial risks to delivery of the financial plan.

2. Headline Movements from previous month

In month 9, the CCGs overall financial position has been moved as follows: net risks totalling £6,550K (as previously reported at month 8), have been formally moved into the forecast out-turn, along with additional pressures of £2,600K. This results in a revised overall forecast deficit of £34M, and a variance from plan of £22M.

In line with agreed changes to the overall CCG forecast out-turn at month 9, identified risks and mitigations in primary care budgets have been brought into the forecast out-turn position.

The net change to the risk adjusted forecast out-turn is a £103k adverse movement. Key movements are set out in the table below:

Programme Area	Risk Adjusted FOT Variance Month 8	Risk Adjusted FOT Variance Month 9	Movement
Primary Care Prescribing	(£4,200K)	(£4,377K)	(£177K)
Primary Care (Delegated)	(£68K)	£0K	£68K
Other Primary Care	£401K	£407K	£6K
Total Risk Adjusted Forecast Deficit	(£3,867K)	(£3,970K)	(£103K)

2.1 Primary Care Prescribing

Drug price increases continue to impact on the Primary Care Prescribing budget. The factors behind this adverse variance are described in section 7 below.

2.2 Primary care (Delegated)

The CCG is now able to report a breakeven position on delegated budgets. The table in section 5 outlines how this position has been reached.

3. 2019/20 & 2020/21 Revenue Resource Limits

One adjustments has been made to primary care budgets in Month 9 - £700K non-recurrent allocation from NHS England.

The current budget for all Primary Care services is set out in the table below. Non-recurrent budget transfers and allocations are removed from the baseline funding at the end of the year to give a recurrent baseline budget carried forward to 2020/21.

The table has been extended to show the confirmed allocation growth the CCG will receive in 2020/21 to deliver delegated primary care functions. The CCG has also had confirmation through the Long-Term Plan (LTP) submission process, that funding received in 2019/20 to deliver GP Forward View (GPFV) streams will continue to be received by the CCG until 2023/24.

Table 3.1: Primary Care Revenue Resource Limits (current budget) 2019/20, and 2020/21 Opening Budget:

		Delegated Primary Care £ '000K	Medicines Mgmt. £ '000K	Other GP Provided Services £ '000K	TOTAL Allocation £ '000K
Opening Budget (as at Month 8)		£125,255	£130,327	£22,205	£277,981
Month 9 Allocations					
In-Year Support from NHSE	Non-Recurrent	£700			£700
Current Budget (as at Month 9)		£125,955	£130,327	£22,205	£278,487
Remove Non-Recurrent Funding					
Transfer of PMS Premium		£2,700		(£2,700)	£0
Non-Recurrent NHSE Support		(£700)			(£700)
Non-Recurrent GPFV Funding				(£2,461)	(£2,461)
Recurrent Baseline (19/20 exit)		£127,955	£130,237	£17,034	£275,326
2020/21 Allocation Growth		£6,292			£6,292
2020/21 PC Transformation Funding				£2,592	£2,592
2020/21 Opening Budget		£134,247	£130,237	£19,626	£284,210

The finance team are in the process of setting operational budgets for 2020/21 based on the recurrent baseline set out above. This will be presented to PCCC in February.

4. Month 9 Reported Position (as at 31st December 2019) Year to Date Overspend £3,863K

At month 9, BNSSG CCG is reporting a year to date overspend of £3.9M against Primary Care budgets. Narrative outlining the key drivers behind these in-year variances from plan can be found in the following sections.

Table 4.1: Summary Finance Report as at 31st December 2019:

Summary Finance Report as at 31st December 2019 (Month 9)

Underspend / (Overspend)	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)		Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigation (£'000K)	Risk Adjusted Forecast Out-turn (£'000K)
Primary Care (Delegated)										
GMS/PMS/APMS Contracts	65,828	66,184	(356)	●	87,770	88,188	(418)			(418)
Primary Care Networks DES	2,315	2,315	0	●	3,087	3,087	0			0
Designated Enhanced Services (DES)	2,034	2,034	(0)	●	2,712	2,712	0			0
Quality Outcomes Framework (QOF)	9,135	9,135	(0)	●	12,181	12,181	0			0
Premises Costs	10,794	11,311	(518)	●	14,392	14,720	(329)			(329)
Other GP Services	1,137	1,274	(137)	●	1,515	1,694	(179)			(179)
Locum Reimbursement Costs	1,350	1,350	(0)	●	1,800	1,800	0			0
Prescribing & Dispensing Fees	990	990	(0)	●	1,320	1,320	0			0
Delegated Primary Care Reserve	405	107	337	●	1,178	252	926			926
Primary Care (Delegated) Total	93,987	94,701	(673)	●	125,955	125,955	(0)	0	0	(0)
Medicines Management										
Primary Care Prescribing	89,504	92,624	(3,120)	●	119,695	123,796	(4,101)			(4,101)
Central Drugs Costs	4,635	4,912	(277)	●	6,180	6,492	(312)			(312)
Home Oxygen Service	1,757	1,776	(19)	●	2,343	2,368	(25)			(25)
Other Prescribing	1,421	1,434	(13)	●	1,895	1,805	90			90
Medicines Management - Clinical	160	165	(6)	●	213	241	(28)			(28)
Medicines Management Total	97,477	100,912	(3,435)	●	130,327	134,703	(4,377)	0	0	(4,377)
Primary Care										
GP Forward View	5,950	5,931	19	●	7,933	7,933	0			0
PMS Premium Reinvestment	5,898	5,769	128	●	7,864	7,761	103			103
Primary Care Networks DES	1,148	1,149	(0)	●	1,531	1,531	0			0
Local Enhanced Services	2,134	1,967	167	●	2,845	2,620	225			225
Clinical Leads & Membership Engagemt	981	978	3	●	1,308	1,237	71			71
Other Primary Care	71	149	(78)	●	95	95	0			0
Locality Leadership Groups	472	465	7	●	629	621	8			8
Primary Care Total	16,654	16,408	245	●	22,205	21,798	406	0	0	406
Grand Total	208,118	212,021	(3,863)	●	278,486	282,457	(3,970)	0	0	(3,970)

5. Primary Care (Delegated) Forecast Out-turn (Breakeven)

The key variances from the planned deficit that return the delegated budgets to a forecasted breakeven position are summarised as follows:

Surplus / (deficit)

Budget Line	Description	Month 9	Movement from previous month
1. Planned Deficit	The planned deficit against delegated budgets before assumed additional funding	(£1,665K)	-
2. n/r allocation	A non-recurrent allocation to fully fund improved access at £6/head (remainder of allocation already in CCG baseline)	£369K	-
3. Population growth	Benefit of actual list size growth being lower than budgeted levels	£246K	£126K
4. Seniority Payments	Benefit of lower than planned seniority payments	£185K	£27K
5. List Dispersals	The net cost of premiums and list size growth paid to practices taking on new patients on the back of list dispersals	(£249K)	(£4K)
6. Transitional Funding	Non-recurrent funding agreed to support safe transition of services to new providers post contract handbacks.	(£450K)	-
7. 0.5% Contingency	Uncommitted budget at the start of the year that has now been released to off-set in year cost pressures	£638K	-
8. Section 96	Additional award of section 96 funding	(£82K)	(£82K)
9. Other	Other Net variance from plan	£8K	£1K
10. Recurrent allocation	£300K increase in recurrent allocation received from NHSE, and representing BNSSGs share of regional cost pressures relating to locum costs	£300K	-
11. Non-recurrent allocation	Additional non-recurrent resource confirmed by NHS England	£700K	-
12. 2019/20 Forecast	Revised Forecast out-turn variance	(£0K)	£68K

6. Primary Care Medical (Delegated) Year to Date Variance (£673K deficit)



The table below outlines how the key variances described above are reflected in the delegated primary care position as reported at Month 9. Detailed narrative describing the variances outlined in the table can be found in the following section.

Table 6.0: Key Variances and Forecast Out-turn as reported at Month 9

	Year to Date (Month 9)	Forecast Outturn	Notes
Planned Deficit before Funding	-£1,249	-£1,665	
Recurrent resource increase (NHSE)	£225	£300	Allocation Received Month 7
Non-recurrent resource increase (NHSE)	£525	£700	Allocation Received Month 8
GPFV Uplift (non-recurrent funding received)	£277	£369	Non-recurrent allocation received
Release of 0.5% Contingency	£0	£638	To be released in full in Month 12
Population Growth lower than planned	£128	£246	
Reduced 2019/20 Seniority Payments	£139	£185	
APMS Contract Premium Release	£107	£142	
Other Budget Benefits	£0	£53	
List Dispersal Premiums	-£262	-£262	
Global Sum Premiums	-£129	-£129	Increased populations for list dispersals
APMS Transitional Funding	-£113	-£150	Graham Road / Clarence Park
APMS Emergency Transfer Support	-£225	-£300	Graham Road / Clarence Park
Other Procurement Costs	-£34	-£45	
Section 96 Funding	-£62	-£82	Additional Section 96 Award
Revised 2019/20 Forecast Out-turn	-£673	£0	

6.1 GMS/PMS/APMS Contracts

- Practice List Size Growth** – Contractual payments to practices are updated quarterly based on the latest weighted list sizes. As part of the annual planning, an average of 0.23% list size growth per quarter was factored into budgets. Actual weighted list sizes have grown marginally less than this, resulting in a YTD underspend of £128K.
- Seniority Payments** – 2019/20 represents the final year of the phasing out of seniority payments to eligible GPs. The total amount of funding is cut by approximately 15% each year, to include the impact of attrition (retirement, and closing entrants to the scheme), and an annual reduction to seniority pay scales. This is resulting in a YTD underspend of £139K.
- Section 96 Funding** – The section 96 funding panel has authorised additional practice support, which results in a YTD overspend of £62K.

- Additional, non-recurrent costs have been incurred support has been put in place to ensure smooth transition of service provision for contracts picked up new providers after contract handbacks and list dispersals. This is resulting in year to date costs of £622K at the end of December.

The net impact of the issues described above result in a net year to date adverse variance against plan of £417K.

6.2 Premises Costs

As set out in previous PCCC Finance papers, the CCG had assumed additional income (over and above the notified revenue resource allocation) of £665K in 2019/20 planning assumptions, based on non-recurrent allocations being received in the previous two years.

It has now been confirmed by the national allocations team that this allocation has been built into the CCGs notified primary medical care recurrent allocation. The year to date impact of this is an overspend of £499K.

6.3 Delegated Primary Care Reserve

As part of the annual planning round, the CCG had budgeted for the additional cost (over and above that within the CCG core allocation) of the £6/head Improved Access scheme. This has now been received by the CCG as a non-recurrent allocation from NHSE, and therefore results in an uncommitted budget of £369K. The year to date impact of this is a £277K underspend.

7. Medicines Management

(£3,435K) overspend Year to Date, Forecast Deficit (£4,377K)

As part of the CCGs overall financial planning process, growth in prescribing expenditure was planned to be fully mitigated by a number of medicines optimisation schemes totalling approximately £8.5m as part of the 2019/20 organisational QIPP programme. The prescribing budget was therefore set at 2018/19 out-turn levels.

Whilst the Medicines Optimisation team is successfully managing to control growth in the numbers of items prescribed (1% decrease compared to previous year), there are a number of pricing impacts leading to an overall cost increase of £4.4M compared to prior year spend.

7.1 Category M drugs



Category M drugs are those, which are readily available as generic, and the reimbursement price is updated quarterly (as set by the Secretary of State). In 2019/20, in addition to the normal quarterly price adjustments, there has been an extraordinary adjustment to prices to ensure that the retained margin for community pharmacies is maintained at an appropriate level. This has resulted in a national increase of £15 million per month from August 2019.

Based on the BNSSG CCG share of national spend (approximately 1.6%), there is an anticipated additional monthly cost of £250K over and above planned expenditure levels. The full year impact of this (August 2019 to March 2020) is forecast to be £2 million. 5 months of this cost are included in the year to date position (£1,250K).

7.2 Category A drugs

Category A drugs are those, which are readily available as generic, and the reimbursement price is updated monthly (as set by the Secretary of State).

The CCG is forecasting to spend £1.3m more on these drugs in 2019/20 compared to the previous year.

The finance team are working closely with the medicines management team to understand the drivers behind this, although it is likely to be part influenced by shortages in generic drug supplies, which means standard drug tariffs are replaced on a temporary basis under No Cheaper Stock Obtainable (NCSO) concessions.

7.3 Personally Administered Items (PAdm)

There is a forecast overspend relating to the cost of personally administered items of approximately £400K. This overspend can be attributed to backdated claims related to previous financial years, as well as a drive by practices to ensure they are maximising their entitlement to reimbursement. Work is ongoing to establish the element of overspend that is to be considered recurrent.

The net impact of the above pricing issues, along with forecast growth in the numbers of items prescribed, is resulting in a year to date overspend of £3.4M against prescribing budgets and a forecast out-turn overspend of £4.4M.

7.4 Central Drugs Costs & Dressings

The £277K net year to date overspend is a result of a change in the charging process for spend on dressings (formeo/solo), with costs having transferred from FP10 spend in the primary care prescribing budget without the necessary budget following. Some of the additional spend is attributed to practices ensuring dressings supplies are available in practices and initially ordering above usual quantities in order to stock treatment rooms. There is also a continued increase use in dressings that the Medicines Optimisation team will be exploring further.

8. Other CCG commissioned Primary Care services £245K underspend (year to date), Forecast Surplus £406K

8.1 Local Enhanced Services

The enhanced services were budgeted for based on the maximum sign up for each service. Actual activity for the first half of the year has been below this budgeted level, creating a YTD underspend of £167K.

The Anti-Coagulation LES continues to show a decreasing trend in activity, resulting in a YTD underspend of £88K. The activity for the Near Patient Testing LES is also £75K below the YTD budgeted level.

9. Risks and mitigations as reported at Month 9

At month 9, all risks and mitigations have been brought into the forecast position. There are therefore no additional risks or mitigations to report at month 9.

10. Other emerging risks and mitigations

Contingency

The CCG has assumed full release of the 0.5% contingency which budget, which represents 0.5% of total delegated funding (£638K) and was uncommitted at planning stage. This will be released in full in Month 12, and is not factored into the year to date position.

11. Financial resource implications

As set out above

12. Legal implications

There are no legal implications arising from this paper.

13. Risk implications

The risks set out in the narrative above (sections 8 and 9) highlight the key risks inherent in the Primary Care financial position in 2019/20. Any emerging risks that may have further financial implications for delivering the revised forecast out-turn in 2019/20 will be highlighted in future Finance reports.

14. How does this reduce health inequalities

No implications to note

15. How does this impact on Equality and Diversity?

No implications to note

16. Consultation and Communication including Public Involvement

Commissioners will work with practices to ensure communications to patients are robust, ensuring patients are aware of where, and when they can access services across a PCN.

Appendices

- a. Appendix 1a - BNSSG Primary Care Medical Finance Report as at 31st December 2019
- b. Appendix 1b - BNSSG 'Other' Primary Care Finance Report as at 31st December 2019
- c. Appendix 1c - BNSSG Medicines Management Finance Report as at 31st December 2019

Summary Finance Report as at 31st December 2019 (Month 9)
Delegated Co-Commissioning (Appendix 1a)

	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigations (£'000K)	Net Risk (£'000K)
GMS/PMS/APMS Contracts									
PMS Contract Value	50,593	50,978	(385)	67,457	67,929	(472)			
GMS Global Sum	12,783	12,716	67	17,043	16,918	125			
PMS Premium	1,256	1,256	0	1,675	1,675	0			
Seniority Payments	621	483	139	828	670	158			
APMS Contract Premium	549	725	(176)	732	657	75			
Minimum Practice Income Guarantee (MPIG)	26	26	0	34	34	0			
List Dispersal Premium	0	0	0	0	304	(304)			
GMS/PMS/APMS Contracts Total	65,828	66,184	(356)	87,770	88,188	(418)			
Primary Care Networks DES									
PCN Participation Payment	1,272	1,272	0	1,696	1,696	0			
Additional Roles - Clinical Pharmacist	683	616	67	910	910	0			
Additional Roles - Social Prescribing Link Worker	616	683	(67)	821	821	0			
PCN GP Clinical Leadership	394	394	0	525	525	0			
Additional Roles - Slippage	(649)	(649)	0	(866)	(866)	0			
Primary Care Networks DES Total	2,315	2,315	0	3,087	3,087	0			
Designated Enhanced Services (DES)									
Extended Hours Access	1,125	1,125	0	1,500	1,500	0			
Minor Surgery	602	602	0	803	803	0			
Learning Disabilities	251	251	0	334	334	0			
Violent Patients	56	56	0	75	75	0			
Designated Enhanced Services (DES) Total	2,034	2,034	0	2,712	2,712	0			
Quality Outcomes Framework (QOF)									
QOF Aspiration & Achievement	9,135	9,135	0	12,181	12,181	0			
Quality Outcomes Framework (QOF) Total	9,135	9,135	0	12,181	12,181	0			
Premises Costs									
Notional Rent	5,081	5,100	(19)	6,775	6,775	0			
Service Charges	1,881	1,881	0	2,508	2,508	0			
Healthcentre Rent	1,332	1,332	0	1,776	1,776	0			
Rates	1,055	1,055	0	1,406	1,406	0			
Actual / Cost Rent	650	650	0	866	866	0			
Void Costs	635	635	0	847	511	336			
Clinical Waste	573	573	0	764	764	0			
Water Rates	85	85	0	113	113	0			
Anticipated Market Rent Funding	(499)	0	(499)	(665)	0	(665)			
Premises Costs Total	10,794	11,311	(518)	14,392	14,720	(329)			
Other GP Services									
CQC Fees Reimbursement	375	375	0	500	617	(117)			
Connecting Care and LMC	263	263	0	351	351	0			
Doctors Retainer Scheme	165	165	0	220	220	0			
IUC Devices	133	133	0	178	178	0			
Sterile Products	131	131	0	175	175	0			
Translation Fees	69	151	(82)	92	92	0			
Other Delegated Costs	0	55	(55)	0	62	(62)			
Other GP Services Total	1,137	1,274	(137)	1,515	1,694	(179)			
Locum Reimbursement Costs									
Locum Costs (Sickness Cover)	959	152	808	1,279	1,279	0			
Locum Costs (Adoption / Maternity / Paternity Leave)	391	1,198	(808)	521	521	0			
Locum Reimbursement Costs Total	1,350	1,350	0	1,800	1,800	0			
Prescribing & Dispensing Fees									
Dispensing Fees	542	542	0	723	723	0			
Prescribing Fees	416	416	0	554	554	0			
Dispensing Quality Scheme	32	32	0	43	43	0			
Prescribing & Dispensing Fees Total	990	990	0	1,320	1,320	0			
Delegated Primary Care Reserve									
Contingency	0	0	0	638	0	638			
Other Reserves	277	0	277	369	0	369			
Section 96 Practice Support	127	67	60	170	252	(82)			
Anticipated Funding	0	0	0	0	0	0			
Delegated Primary Care Reserve Total	405	67	(337)	1,178	252	926			
Grand Total	93,987	94,661	(673)	125,955	125,955	0	0	0	0

Summary Finance Report as at 31st December 2019 (Month 9)

Other Primary Care (Appendix 1b)

	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigations (£'000K)	Net Risk (£'000K)
GP Forward View									
Improved Access	4,379	4,381	(2)	5,839	5,839	0			
PCN Organisational Development	538	538	0	718	718	0			
Online consultations	273	273	0	364	364	0			
GP Retention	157	0	157	209	209	0			
Fellowships Aspiring Leaders	142	142	0	189	189	0			
Reception and Clerical Training	128	128	0	170	170	0			
Workforce Training Hubs	124	124	0	165	165	0			
Fellowships Core Offer	111	111	0	148	148	0			
Practice Resilience	98	255	(157)	131	131	0			
GPRISS	0	(21)	21	0	0	0			
GP Forward View Total	5,950	5,931	19	7,933	7,933	0			
PMS Premium Reinvestment									
PMS review	5,532	5,403	128	7,375	7,273	103			
Primary Care Offer	152	152	0	203	203	0			
Treatment Rooms	143	143	0	191	191	0			
BCH Admin Staff	34	34	(0)	46	46	0			
Additional Basket of Procedures	33	33	0	44	44	0			
Counselling	4	4	0	5	5	0			
PMS Premium Reinvestment Total	5,898	5,769	128	7,864	7,761	103			
Primary Care Networks DES									
£1.50 Core PCN Payment	1,148	1,149	(0)	1,531	1,531	0			
Primary Care Networks DES Total	1,148	1,149	(0)	1,531	1,531	0			
Local Enhanced Services									
Care Home LES	790	790	(0)	1,054	1,054	0			
Near Patient Testing LES	506	431	75	675	575	100			
Anti-Coagulation LES	450	362	88	600	482	118			
Dementia LES	306	306	(0)	408	408	0			
Diabetes Insulin LES	47	46	0	62	55	7			
DVT	35	31	4	46	46	0			
Local Enhanced Services Total	2,134	1,965	168	2,845	2,620	225			
Clinical Leads & Membership Engagement									
Clinical Leads	807	800	8	1,076	998	78			
GP Forums	155	155	(0)	207	207	0			
Practice Manager Forums	18	18	0	25	16	9			
Locality Leadership Group (non-pay)	0	0	0	0	2	(2)			
Clinical Leads non pay	0	1	(1)	0	0	0			
NHSE Secondment	0	(8)	8	0	0	0			
Workforce Lead Practice Nurse	0	12	(12)	0	16	(16)			
Clinical Leads & Membership Engagement Total	981	978	3	1,308	1,239	69			
Locality Leadership Groups									
North Somerset	152	123	29	202	197	6			
North & West	94	95	(1)	125	120	5			
Inner City & East	71	68	3	95	78	17			
South Bristol	71	77	(6)	95	98	(3)			
South Gloucestershire	47	57	(10)	63	74	(12)			
LLG Practice Nurse	37	44	(7)	50	53	(3)			
Locality Leadership Groups Total	472	465	7	629	619	10			
Other Primary Care									
Hartcliffe Chiro	18	17	1	24	24	0			
Community Glaucoma	46	61	(15)	61	61	0			
Ophthalmology	0	9	(9)	0	0	0			
Vaccines	0	1	(1)	0	0	0			
Other	0	35	(35)	0	0	0			
CEPN	0	19	(19)	0	0	0			
CEPN GPN	7	7	0	10	10	0			
Other Primary Care Total	71	149	(78)	95	95	0			
Grand Total	16,654	16,407	247	22,205	21,798	406	0	0	0

Summary Finance Report as at 31st December 2019 (Month 9)
Medicines Management (Appendix 1c)

	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigations (£'000K)	Net Risk (£'000K)
Primary Care Prescribing									
Practice Prescribing	92,676	94,415	(1,739)	123,925	128,924	(4,999)			
Rebate Income	(564)	(452)	(112)	(752)	(603)	(150)			
Local Authority income	(2,608)	(1,338)	(1,269)	(3,477)	(4,524)	1,047			
Primary Care Prescribing Total	89,504	92,624	(3,120)	119,695	123,796	(4,101)	0	0	0
Central Drugs Costs									
Central Drugs Costs	2,971	2,947	24	3,961	3,913	48			
Dressings	1,620	1,920	(301)	2,159	2,519	(360)			
OOH Stock	45	45	(0)	60	60	0			
Central Drugs Costs Total	4,635	4,912	(277)	6,180	6,492	(312)	0	0	0
Home Oxygen Service									
Home Oxygen	1,757	1,776	(19)	2,343	2,368	(25)			
Home Oxygen Service Total	1,757	1,776	(19)	2,343	2,368	(25)	0	0	0
Other Prescribing									
Prescribing Incentive Schemes	767	767	(0)	1,022	1,022	0			
Prescribing Software	255	322	(67)	340	340	0			
Other Prescribing	171	171	(0)	228	228	0			
St Peters	68	0	68	90	0	90			
Primary Care Dispensing	63	76	(13)	84	84	0			
Brook	50	50	0	66	66	0			
Trust Drugs	49	49	(0)	65	65	0			
Other Prescribing Total	1,421	1,434	(13)	1,895	1,805	90	0	0	0
Medicines Management - Clinical									
Medicines Management - External Contractors	160	160	0	213	218	(5)			
Meds Man programme mileage	0	(1)	1	0	0	0			
Medicines Management - Non Pay	0	6	(6)	0	24	(24)			
Medicines Management - Clinical Total	160	165	(6)	213	241	(28)	0	0	0
Grand Total	97,477	100,912	(3,435)	130,327	134,703	(4,377)	0	0	0