

BNSSG Primary Care Commissioning Committee (PCCC)

Date: 26th November 2019

Time: 9.00am – 10:50am

Location: Clevedon Hall, Elton Road, Clevedon, North Somerset, BS21 7RQ

Agenda Number :	8
Title:	Finance Update and Month 7 (October) Reporting
Purpose: Discussion/For Information	
Key Points for Discussion:	
<p>An update on the reported financial position as at 31st October 2019, for all Primary Care Services, encompassing delegated commissioning (devolved Primary Medical Care allocation), 'other' Primary Care services and medicines management (as funded from the CCGs Core allocation).</p> <p>The forecast out-turn positions as reported at Month 7, and the updated key assumptions, risks and mitigations inherent in delivering this position.</p>	
Recommendations:	<ul style="list-style-type: none"> • Note that at Month 7, combined primary care budgets are reporting a year to date overspend of £3.2M • Note the forecast out-turn (£133K surplus) remains the same as Month 6 • Note additional net risk of £4M, resulting in a risk adjusted forecast out-turn £3.9M deficit • Note formal confirmation from NHS England of a further £700K non-recurrent allocation (to be received in Month 8) • Note the risks to delivery of this plan as outlined in Sections 2 & 9 of the main report
Previously Considered By and feedback :	Financial Position reported through Primary Care Operational Group (PCOG) on a monthly basis, and as part of CCGs overall monthly reporting to Governing Body and NHS England.
Management of Declared Interest:	Conflicts of Interest are managed at each meeting of the Committee.



<p>Risk and Assurance:</p>	<p>The risks set out in the main report (sections 2, 9 and 10) highlight the key risks inherent in the Primary Care financial position in 2019/20.</p> <ul style="list-style-type: none"> • Removal of £700K additional funding for Delegated Primary Care (confirmed by NHSE) • Medicines Management risk adjusted forecast out-turn includes £2M risk relating to overspend on Category M drugs (national cost pressure) • Further £2M net risk relating to prescribing volume and drug pricing issues added in Month 7 <p>Any emerging risks that may have further financial implications for delivering the revised forecast out-turn in 2019/20 will be highlighted in future Finance reports.</p>
<p>Financial / Resource Implications:</p>	<p>See Key Points for Discussion</p>
<p>Legal, Policy and Regulatory Requirements:</p>	<p>Not Applicable</p>
<p>How does this reduce Health Inequalities:</p>	<p>No implications to note</p>
<p>How does this impact on Equality & diversity</p>	<p>No implications to note</p>
<p>Patient and Public Involvement:</p>	<p>No implications to note</p>
<p>Communications and Engagement:</p>	<p>Not applicable</p>
<p>Author(s):</p>	<p>Rob Ayerst (Head of Finance Community & Primary Care), BNSSG CCG, Matt Barz (Assistant Head of Finance Community & Primary Care)</p>
<p>Sponsoring Director / Clinical Lead / Lay Member:</p>	<p>Sarah Truelove (Chief Finance Officer), BNSSG CCG</p>



Agenda item: 8

Primary Care Commissioning Committee Finance Update and Month 7 (October) Reporting

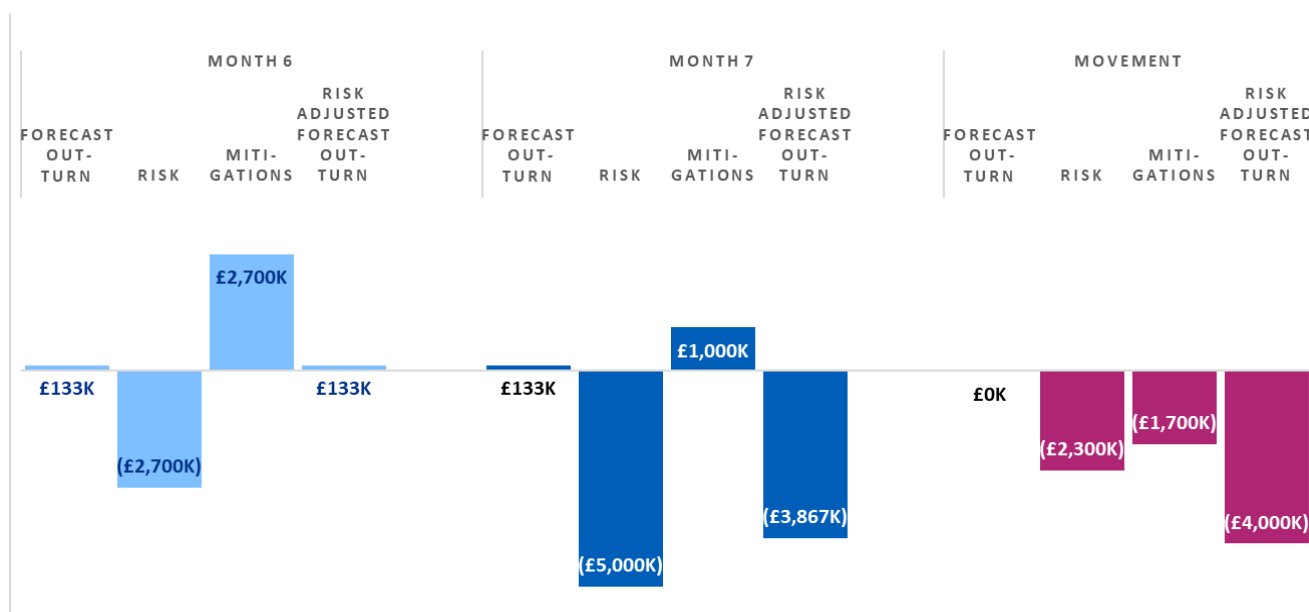
1. Background

The purpose of this report is to update the Primary Care Commissioning Committee (PCCC) on the financial issues impacting Primary Care Services, encompassing delegated commissioning (devolved Primary Medical Care allocation), 'other' Primary Care services and medicines management (as funded from the CCGs Core allocation).

The report also provides an update as on the reported position as at 31st October 2019 as reported to the CCG Governing Body, and the emerging financial risks to delivery of the financial plan.

2. Headline Movements from previous month

Forecast Out-turns have been maintained at the same level as in Month 6 (£133K surplus to plan), and as previously reported to PCCC. Net unmitigated risks have increased by £4M in Month 7, which results in a revised, risk-adjusted forecast out-turn variance of £3.87M deficit to plan. Key movements are set out in the table below:



Risk Description	Net Risk Month 6	Net Risk Month 7	Movement
Locum Costs	(£700K)	-	£700K
Category M Prescribing	(£2,000K)	(£2,000K)	-
Additional In-Year Allocations	£2,700K	-	(£2,700K)

Other Prescribing Costs		(£2,000K)	(£2,000K)
Total Net Risk	£0K	(£4,000K)	(£4,000K)

2.1 Locum Costs

The CCG has received formal confirmation that it will be allocated a further £700K non-recurrently, to support delegated primary care budgets in 2019/2. This is in addition to the £300K recurrent allocation reflected in Month 7 reporting. The risk and associated mitigation are now removed from the latest risk submission to NHS England.

2.2 Category M Prescribing Costs

The CCG continues to recognise a risk of £2m, over and above the reported forecast out-turn, and relating to increased costs of nationally set prices for Category M products. The assumed additional funding to mitigate this cost is no longer presented as a mitigation, resulting in a £2m worsening in the overall net risk.

2.3 Other Prescribing Costs

The CCG receives prescribing data two months in arrears, and is therefore in receipt of data up to the end of August 2019. Based on a detailed analysis of actual activity and costs, a further net risk of £2m has been submitted to NHSE. Detailed analysis is presented in Section 7 of this report.

3. 2019/20 Revenue Resource Limits

Two adjustments have been made to primary care budgets in Month 7:

- i) A neutral transfer of budget from Delegated Primary Care to Core Primary Care budgets to ensure PMS Premium reimbursements costs are aligned with budget.
- ii) £300K recurrent allocation from NHS England to reflect the CCGS share of national cist increases related to reimbursement of locum costs.

The total Primary Care resource limits are set out in the table below:

Table 3.1: Primary Care Revenue Resource Limits (current budget) 2019/20:

		Delegated Primary Care £ '000K	Medicines Mgmt. £ '000K	Other GP Provided Services £ '000K	TOTAL Allocation £ '000K
Opening Budget (as at Month 6)		£127,655	£130,327	£19,699	£277,681
Month 7 Allocations					
Transfer PMS Premium to Core	Non-Recurrent	(£2,700)		£2,700	£0
Support for Locums post delegation	Recurrent	£300			£300

Current Budget (as at Month 7)		£125,255	£130,327	£22,399	£277,981
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4. Month 7 Reported Position (as at 31st October 2019) Year to Date Overspend £3,182K

At month 7, BNSSG CCG is reporting a year to date overspend of £3.2M, narrative outlining the key drivers behind these in-year variances from plan can be found in the following sections.

Table 4.1: Summary Finance Report as at 31st October 2019:

Underspend / (Overspend)	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigation (£'000K)	Risk Adjusted Forecast Outturn (£'000K)
Primary Care (Delegated)									
GMS/PMS/APMS Contracts	51,199	51,488	(288)	87,770	88,188	(418)			(418)
Primary Care Networks DES	1,801	1,801	0	3,087	3,087	0			0
Designated Enhanced Services (DES)	1,582	1,582	0	2,712	2,712	0			0
Quality Outcomes Framework (QOF)	7,105	7,105	0	12,181	12,181	0			0
Premises Costs	8,395	8,768	(373)	14,392	15,057	(665)			(665)
Other GP Services	884	902	(18)	1,515	1,526	(11)			(11)
Locum Reimbursement Costs	1,050	1,050	0	1,800	1,800	0			0
Prescribing & Dispensing Fees	770	770	0	1,320	1,320	0			0
Delegated Primary Care Reserve	(94)	(342)	249	478	(548)	1,026			1,026
Primary Care (Delegated) Total	72,693	73,124	(431)	125,255	125,323	(68)	0	0	(68)
Medicines Management									
Primary Care Prescribing	69,455	72,320	(2,866)	119,695	119,695	0	(5,000)	1,000	(4,000)
Central Drugs Costs	3,605	3,707	(102)	6,180	6,356	(176)			(176)
Home Oxygen Service	1,367	1,367	0	2,343	2,343	0			0
Other Prescribing	1,106	1,106	0	1,895	1,895	0			0
Medicines Management - Clinical	124	128	(3)	213	237	(24)			(24)
Medicines Management Total	75,656	78,627	(2,971)	130,327	130,527	(200)	(5,000)	1,000	(4,200)
Primary Care									
GP Forward View	4,628	4,629	(1)	7,933	7,933	0			0
PMS Premium Reinvestment	4,587	4,574	13	7,864	7,864	0			0
Primary Care Networks DES	893	893	0	1,531	1,531	0			0
Local Enhanced Services	1,660	1,463	197	2,845	2,517	328			328
Clinical Leads & Membership Engagement	763	751	12	1,308	1,232	76			76
Other Primary Care	169	169	0	290	290	0			0
Locality Leadership Groups	367	367	0	629	632	(2)			(2)
Primary Care Total	13,066	12,846	221	22,399	21,998	401	0	0	401
Grand Total	161,415	164,597	(3,182)	277,981	277,848	133	(5,000)	1,000	(3,867)

5. Primary Care (Delegated) Forecast Out-turn (£68K deficit)

The key variances from plan that result in a revised forecast out-turn deficit of £68K against delegated budgets are summarised as follows:

1. Planned Deficit	The planned deficit against delegated budgets before assumed additional funding	(£1,665K)
2. n/r allocation	A non-recurrent allocation to fully fund improved access at £6/head (remainder of allocation already in CCG baseline)	£369K
3. Population growth	Benefit of actual list size growth being lower than budgeted levels	£120K
4. Seniority Payments	Benefit of lower than planned seniority payments	£158K
5. List Dispersals	The net cost of premiums and list size growth paid to practices taking on new patients on the back of list dispersals	(£245K)
6. Transitional Funding	Non-recurrent funding agreed to support safe transition of services to new providers post contract handbacks.	(£450K)
7. 0.5% Contingency	Uncommitted budget at the start of the year that has now been released to off-set in year cost pressures	£638K
8. Other	Other Net variance from plan	£7K
9. Recurrent allocation	£300K increase in recurrent allocation received from NHSE, and representing BNSSGs share of regional cost pressures relating to locum costs	£300K
10. Non-recurrent allocation	Additional non-recurrent resource confirmed by NHS England	£700K
11. 2019/20 Forecast	Revised Forecast out-turn variance	(£68K)

6. Primary Care Medical (Delegated) Year to Date Variance (£431K deficit)

The table below outlines how the key variances described above are reflected in the delegated primary care position as reported at Month 7. Detailed narrative describing the variances outlined in the table can be found in the following section.



Table 6.0: Key Variances and Forecast Out-turn as reported at Month 7

	Year to Date (Month 7)	Forecast Out-turn	Notes
Planned Deficit before funding	(£971K)	(£1,665K)	
Recurrent resource increase (NHSE)	£175K	£300K	Allocation received Month 7
Non-recurrent resource increase (NHSE)	£408K	£700K	Allocation confirmed Month 7
GPFV Uplift (non-recurrent funding received)	£215K	£369K	Non-recurrent allocation received
Release of 0.5% Contingency	0K	£638K	To be released in full Month 12
Population growth lower than planned	£70K	£120K	
Section 96 Uncommitted Funding	£33K	£18K	
Reduced 2019/20 Seniority Payments	£92K	£158K	
APMS Contract Premium Release	£93K	£159K	
List Dispersal Premiums	(£223K)	(£304K)	
Global Sum Premiums	(£34K)	(£100K)	Increased populations for list dispersals
APMS Transitional Funding	(£50K)	(£150K)	Graham Road / Clarence Park
APMS Emergency Transfer Support	(£234K)	(£300K)	Graham Road / Clarence Park
Other Procurement Costs	(£6K)	(£11K)	
Revised 2019/20 Forecast Out-turn	(£431K)	(£68K)	

6.1 GMS/PMS/APMS Contracts

- **Practice List Size Growth** – Contractual payments to practices are updated quarterly based on the latest weighted list sizes. As part of the annual planning, an average of 0.23% list size growth per quarter was factored into budgets. Actual weighted list sizes have grown marginally less than this, resulting in a YTD underspend of £70K.
- **Seniority Payments** – 2019/20 represents the final year of the phasing out of seniority payments to eligible GPs. The total amount of funding is cut by approximately 15% each year, to include the impact of attrition (retirement, and closing entrants to the scheme), and an annual reduction to seniority pay scales. This is resulting in a YTD underspend of £92K.
- Additional, non-recurrent costs have been incurred support has been put in place to ensure smooth transition of service provision for contracts picked up new providers after contract handbacks and list dispersals. This is resulting in year to date costs of £448K at the end of September.

The net impact of the issues described above result in a net year to date adverse variance against plan of £286K.



6.2 Premises Costs

As set out in previous PCCC Finance papers, the CCG had assumed additional income (over and above the notified revenue resource allocation) of £665K in 2019/20 planning assumptions, based on non-recurrent allocations being received in the previous two years.

It has now been confirmed by the national allocations team that this allocation has been built into the CCGs notified primary medical care recurrent allocation. The year to date impact of this is an overspend of £388K.

6.3 Delegated Primary Care Reserve

As part of the annual planning round, the CCG had budgeted for the additional cost (over and above that within the CCG core allocation) of the £6/head Improved Access scheme. This has now been received by the CCG as a non-recurrent allocation from NHSE, and therefore results in an uncommitted budget of £369K. The year to date impact of this is a £215K underspend.

7. Medicines Management

(£2,971K) overspend Year to Date, Forecast Deficit (£200K), Risk adjusted Forecast deficit (£4,000K)

As part of the CCGs overall financial planning process, growth in prescribing expenditure was planned to be fully mitigated by a number of medicines optimisation schemes totalling approximately £8.5m as part of the 2019/20 organisational QIPP programme. The prescribing budget was therefore set at 2018/19 out-turn levels.

Whilst the Medicines Optimisation team is successfully managing to contain growth in the numbers of items prescribed to approximately 1%, there are a number of pricing impacts leading to an overall cost increase of approximately £5M compared to prior year spend.

7.1 Category M drugs

Category M drugs are those, which are readily available as generic, and the reimbursement price is updated quarterly (as set by the Secretary of State). In 2019/20, in addition to the normal quarterly price adjustments, there has been an extraordinary adjustment to prices to ensure that the retained margin for community pharmacies is maintained at an appropriate level. This has resulted in a national increase of £15 million per month from August 2019.

Based on the BNSSG CCG share of national spend (approximately 1.6%), there is an anticipated additional cost of £250K over and above planned expenditure levels. The full year impact of this (August 2019 to March 2020) is forecast to be £2 million. 3 months of this cost are included in the year to date position (£750K).



7.2 Category A drugs

Category A drugs are those, which are readily available as generic, and the reimbursement price is updated monthly (as set by the Secretary of State).

The CCG has seen an increase in cost of approximately £510K relating to Category A price increases when compared to the same period last year.

The finance team are working closely with the medicines management team to understand the drivers behind this, although it is likely to be part influenced by shortages in generic drug supplies, which means standard drug tariffs are replaced on a temporary basis under No Cheaper Stock Obtainable (NCSO) concessions. Further work is also on going to understand how much of this increased cost is due to successful switches from Category C (not readily available as generic) drugs.

7.3 Personally Administered Items (PAdm)

There is a forecast overspend relating to the cost of personally administered items of approximately £440K. Work is on-going within the finance and medicines management teams to understand the drivers behind this increase.

The net impact of the above pricing issues, along with forecast growth in the numbers of items prescribed, is resulting in a year to date overspend of £2.9M against prescribing budgets.

The total risk to the reported forecast out-turn is £5M, mitigated by a reduced prescribing incentive scheme payments of £1M. This net risk as set out in Section 9 of this report has been formally reported to NHS England as part of the CCGs statutory financial reporting.

7.4 Central Drugs Costs & Dressings

The £102K net year to date overspend is a result of a change in the charging process for spend on dressings (formeo), with costs having transferred from the primary care prescribing budget without the necessary budget following (£209K year to date variance).

This is partly mitigated by an underspend (£107K year to date) against central drug charges which represent the CCGs nationally apportioned share of community pharmacy fees, dentist prescribing, and costs that cannot be allocated to a particular area.

8. Other CCG commissioned Primary Care services



£220K underspend (year to date), Forecast Surplus £401K

8.1 Local Enhanced Services

The enhanced services were budgeted for based on the maximum sign up for each service. Actual activity for the first quarter has been below this budgeted level, creating a YTD underspend of £220K.

The Anti-Coagulation LES continues to show a decreasing trend in activity, resulting in a YTD underspend of £69K. The activity for the Near Patient Testing LES is also £58K below the YTD budgeted level.

9. Risks and mitigations as reported at Month 7

As part of the CCGs monthly submission to NHSE, the following risks and mitigations specific to primary care have been reported as part of the CCGs overall financial risks and mitigations:

Table 9.1: Risks & Mitigations (month 7)

Description	MDT	Risk	Mitigation	Net
Category M Price Changes from August	Medicines Management	(£2,000K)		(£2,000K)
Other increased prescribing costs	Medicines Management	(£3,000K)	£1,000K	(£2,000K)
Total Risks & Mitigations		(£5,000K)	£1,000K	(£4,000K)

10. Other emerging risks and mitigations

Contingency

The CCG has assumed full release of the 0.5% contingency which budget, which represents 0.5% of total delegated funding (£638K) and was uncommitted at planning stage. This will be released in full in Month 12, and is not factored into the year to date position.

11. Financial resource implications

As set out above

12. Legal implications

There are no legal implications arising from this paper.

13. Risk implications

The risks set out in the narrative above (sections 8 and 9) highlight the key risks inherent in the Primary Care financial position in 2019/20. Any emerging risks that may have further financial implications for delivering the revised forecast out-turn in 2019/20 will be highlighted in future Finance reports.

14. How does this reduce health inequalities

No implications to note

15. How does this impact on Equality and Diversity?

No implications to note

16. Consultation and Communication including Public Involvement

Commissioners will work with practices to ensure communications to patients are robust, ensuring patients are aware of where, and when they can access services across a PCN.

Appendices

- a. Appendix 1a - BNSSG Primary Care Medical Finance Report as at 31st October 2019
- b. Appendix 1b - BNSSG 'Other' Primary Care Finance Report as at 31st October 2019
- c. Appendix 1c - BNSSG Medicines Management Finance Report as at 31st October 2019



Summary Finance Report as at 31st October 2019 (Month 7)
Delegated Co-Commissioning (Appendix 1a)

	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigations (£'000K)	Net Risk (£'000K)
GMS/PMS/APMS Contracts									
PMS Contract Value	39,350	39,728	(378)	67,457	67,929	(472)			
GMS Global Sum	9,942	9,869	73	17,043	16,918	125			
PMS Premium	977	977	0	1,675	1,675	0			
Seniority Payments	483	391	92	828	670	158			
APMS Contract Premium	427	502	(75)	732	657	75			
Minimum Practice Income Guarantee (MPIG)	20	20	0	34	34	0			
List Dispersal Premium	0	0	0	0	304	(304)			
GMS/PMS/APMS Contracts Total	90,470	45,235	(288)	87,770	90,888	(418)			
Primary Care Networks DES									
PCN Participation Payment	989	1,062	(73)	1,696	1,696	0			
Additional Roles - Clinical Pharmacist	531	531	0	910	910	0			
Additional Roles - Social Prescribing Link Worker	479	479	0	821	821	0			
PCN GP Clinical Leadership	306	233	73	525	525	0			
Additional Roles - Slippage	(505)	(505)	0	(866)	(866)	0			
Primary Care Networks DES Total	3,087	1,543	0	3,087	3,087	0			
Designated Enhanced Services (DES)									
Extended Hours Access	875	875	0	1,500	1,500	0			
Minor Surgery	469	469	0	803	803	0			
Learning Disabilities	195	195	0	334	334	0			
Violent Patients	44	44	0	75	75	0			
Designated Enhanced Services (DES) Total	1,582	1,582	0	2,712	2,712	0			
Quality Outcomes Framework (QOF)									
QOF Aspiration & Achievement	7,105	7,105	0	12,181	12,181	0			
Quality Outcomes Framework (QOF) Total	7,105	7,105	0	12,181	12,181	0			
Premises Costs									
Notional Rent	3,952	3,963	(11)	6,775	6,775	0			
Service Charges	1,463	1,463	0	2,508	2,508	0			
Healthcentre Rent	1,036	1,036	0	1,776	1,776	0			
Rates	820	820	0	1,406	1,406	0			
Actual / Cost Rent	505	505	0	866	866	0			
Void Costs	494	494	0	847	847	0			
Clinical Waste	446	420	25	764	764	0			
Water Rates	66	66	0	113	113	0			
Anticipated Market Rent Funding	(388)	0	(388)	(665)	0	(665)			
Premises Costs Total	8,395	8,768	(373)	14,392	15,057	(665)			
Other GP Services									
CQC Fees Reimbursement	292	292	0	500	500	0			
Connecting Care and LMC	205	205	0	351	351	0			
Doctors Retainer Scheme	128	128	0	220	220	0			
IUC Devices	104	104	0	178	178	0			
Sterile Products	102	102	0	175	175	0			
Translation Fees	54	72	(18)	92	92	0			
Other Delegated Costs	0	0	0	0	11	(11)			
Other GP Services Total	884	902	(18)	1,515	1,526	(11)			
Locum Reimbursement Costs									
Locum Costs (Sickness Cover)	746	135	612	1,279	1,279	0			
Locum Costs (Adoption / Maternity / Paternity Leave)	304	916	(612)	521	521	0			
Locum Reimbursement Costs Total	1,050	1,050	0	1,800	1,800	0			
Prescribing & Dispensing Fees									
Dispensing Fees	422	422	0	723	723	0			
Prescribing Fees	323	323	0	554	554	0			
Dispensing Quality Scheme	25	25	0	43	43	0			
Prescribing & Dispensing Fees Total	770	770	0	1,320	1,320	0			
Delegated Primary Care Reserve									
Contingency	0	0	0	638	0	638			
Other Reserves	215	0	215	369	0	369			
Section 96 Practice Support	99	66	33	170	(152)	18			
Anticipated Funding	(408)	(408)	0	(700)	(700)	0			
Delegated Primary Care Reserve Total	178	(230)	249	478	(848)	1,026			
Grand Total	127,655	63,508	(431)	125,255	127,723	(68)	0	0	0

Summary Finance Report as at 31st October 2019 (Month 7)
Other Primary Care (Appendix 1b)

	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigations (£'000K)	Net Risk (£'000K)
GP Forward View									
Improved Access	3,406	3,407	(1)	5,839	5,839	0			
PCN Organisational Development	419	419	0	718	718	0			
Online consultations	212	212	0	364	364	0			
GP Retention	122	122	0	209	209	0			
Fellowships Aspiring Leaders	110	110	0	189	189	0			
Reception and Clerical Training	99	99	0	170	170	0			
Workforce Training Hubs	96	96	0	165	165	0			
Fellowships Core Offer	86	86	0	148	148	0			
Practice Resilience	76	76	0	131	131	0			
GPRISS	0	0	0	0	0	0			
GP Forward View Total	4,628	4,629	(1)	7,933	7,933	0			
GP Forward View Total	4,628	4,629	(1)	7,933	7,933	0			
PMS Premium Reinvestment									
PMS review	4,302	4,302	(0)	7,375	7,375	0			
Primary Care Offer	119	109	9	203	203	0			
Treatment Rooms	111	111	0	191	191	0			
BCH Admin Staff	27	27	(0)	46	46	0			
Additional Basket of Procedures	25	22	4	44	44	0			
Counselling	3	3	0	5	5	0			
PMS Premium Reinvestment Total	4,587	4,574	(13)	7,864	7,864	0			
Primary Care Networks DES									
£1.50 Core PCN Payment	893	893	(0)	1,531	1,531	0			
Primary Care Networks DES Total	893	893	0	1,531	1,531	0			
Local Enhanced Services									
Care Home LES	615	609	6	1,054	1,054	0			
Near Patient Testing LES	394	335	58	675	575	100			
Anti-Coagulation LES	350	281	69	600	482	118			
Dementia LES	238	178	60	408	305	103			
Diabetes Insulin LES	36	32	4	62	55	7			
DVT	27	27	0	46	46	0			
Local Enhanced Services Total	1,660	1,463	197	2,845	2,517	328			
Clinical Leads & Membership Engagement									
Clinical Leads	628	611	17	1,076	980	97			
GP Forums	121	103	17	207	207	0			
Practice Manager Forums	14	5	9	25	16	9			
Locality Leadership Group (non-pay)	0	1	(1)	0	2	(2)			
Clinical Leads non pay	0	1	(1)	0	0	0			
NHSE Secondment	0	10	(10)	0	0	0			
Workforce Lead Practice Nurse	0	19	(19)	0	28	(28)			
Clinical Leads & Membership Engagement Total	763	751	12	1,308	1,232	76			
Locality Leadership Groups									
North Somerset	118	94	24	202	198	4			
North & West	73	76	(3)	125	127	(2)			
Inner City & East	55	50	5	95	84	11			
South Bristol	55	62	(7)	95	104	(10)			
South Gloucestershire	37	46	(9)	63	(74)	(11)			
LLG Practice Nurse	29	38	(9)	50	44	5			
Locality Leadership Groups Total	367	367	0	629	632	(2)			
Other Primary Care									
Connecting Care	155	155	0	266	266	0			
Hartcliffe Chiro	14	14	0	24	24	0			
Vaccines	0	1	(1)	0	0	0			
CEPN	0	5	(5)	0	0	0			
Other Primary Care Total	169	175	(6)	290	290	0			
Grand Total	13,066	12,851	215	22,399	21,998	401	0	0	0

Summary Finance Report as at 31st October 2019 (Month 7)
Medicines Management (Appendix 1c)

	YTD Budget (£'000K)	YTD Expenditure (£'000K)	YTD Variance (£'000K)	Annual Budget (£'000K)	Forecast Outturn (£'000K)	Forecast Variance (£'000K)	Risk (£'000K)	Mitigations (£'000K)	Net Risk (£'000K)
Primary Care Prescribing									
Practice Prescribing	71,922	74,654	(2,732)	123,925	123,925	0	(5,000)	1,000	(4,000)
Rebate Income	(439)	(352)	(87)	(752)	(752)	0			
Local Authority income	(2,028)	(1,982)	(46)	(3,477)	(3,477)	0			
Primary Care Prescribing Total	69,455	72,320	(2,866)	119,695	119,695	0	(5,000)	1,000	(4,000)
Central Drugs Costs									
Central Drugs Costs	2,310	2,203	107	3,961	3,777	184			
Dressings	1,260	1,469	(209)	2,159	2,519	(360)			
OOH Stock	35	35	0	60	60	0			
Central Drugs Costs Total	3,605	3,707	(102)	6,180	6,356	(176)	0	0	0
Home Oxygen Service									
Home Oxygen	1,367	1,367	0	2,343	2,343	0			
Home Oxygen Service Total	1,367	1,367	0	2,343	2,343	0	0	0	0
Other Prescribing									
Prescribing Incentive Schemes	596	596	0	1,022	1,022	0			
Prescribing Software	198	198	0	340	340	0			
Other Prescribing	133	133	0	228	228	0			
St Peters	53	53	0	90	90	0			
Primary Care Dispensing	49	49	0	84	84	0			
Brook	39	39	0	66	66	0			
Trust Drugs	38	38	0	65	65	0			
Other Prescribing Total	1,106	1,106	0	1,895	1,895	0	0	0	0
Medicines Management - Clinical									
Medicines Management - External Contractors	124	124	0	213	213	0			
Meds Man programme mileage	0	(3)	3	0	0	0			
Medicines Management - Non Pay	0	6	(6)	0	24	(24)			
Medicines Management - Clinical Total	124	128	3	213	237	24	0	0	0
Grand Total	75,656	78,627	(2,971)	130,327	130,527	(200)	(5,000)	1,000	(4,000)