

BNSSG Primary Care Commissioning Committee (PCCC)

Date: 25th January 2022

Time: 9:30 – 11:45

Location: MS Teams

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| Agenda Number : | 12 |
| Title: | Primary Care Commissioning Committee Finance Update and Month 9 (December 2021) Reporting |
| Purpose: For Information | |
| Key Points for Discussion: | |
| <ul style="list-style-type: none"> • An update on the 2021/22 financial position for all Primary Care Services, encompassing delegated commissioning (devolved Primary Medical Care allocation), 'Other' Primary Care services and medicines management (as funded from the CCGs Core allocation). • Updated key assumptions, risks and mitigations inherent in delivering this position • COVID-19 Expenditure • Year to date financial position as at 31st December 2021 | |
| Recommendations: | <p>Primary Care Co-Commissioning Committee is asked to:</p> <ul style="list-style-type: none"> • Note the summary financial plan. • Note the key risks and mitigations to delivering the financial plan. • Note that at Month 9 (December), combined Primary Care budgets are reporting a £201k overspend before considering the risk pool. After applying the Risk Pool the net position is a £160k underspend. |
| Previously Considered By and feedback: | Financial Position reported through Primary Care Operational Group (PCOG) on a monthly basis, and as part of CCGs overall monthly reporting to Governing Body and NHS England. |
| Management of Declared Interest: | Conflicts of Interest are managed at each meeting of the Committee. |
| Risk and Assurance: | The risks set out in the main report highlight the key risks inherent in the Primary Care financial position in 2021/22, and the emerging in-year risks to delivering a break-even position. |



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|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | <ul style="list-style-type: none"> Financial pressures within Primary Care Prescribing have contributed to an overspend of £201k year to date (October 2021, £731k), and a current forecast to the year-end of £276k (October 2021, £1,309k). A 'risk pool' has been created in the wider CCG budget to fund the Primary Care Prescribing pressure whilst a better understanding of the recurrent costs is investigated, this essentially funds a breakeven position. Additional funding of £2.15m (H1 - £1.98m, Oct - £0.17m) has been provided to support expanded capacity within General Practice. Additional funding of up to £4.13m (Nov 21 – Mar 22) has been made available to support Winter Access.. PCNs continue to support the Covid vaccination program, supported financially through an Item of Service payment. |
| Financial / Resource Implications: | See Key Points for Discussion |
| Legal, Policy and Regulatory Requirements: | Not Applicable |
| How does this reduce Health Inequalities: | No implications to note |
| How does this impact on Equality & diversity | No implications to note |
| Patient and Public Involvement: | No implications to note |
| Communications and Engagement: | Not Applicable |
| Author(s): | Jamie Denton (Head of Finance – Primary, Community & Non-Acute Services), BNSSG CCG |
| Sponsoring Director / Clinical Lead / Lay Member: | Sarah Truelove (Deputy Chief Executive / Director of Finance), BNSSG CCG |

Agenda item: 12 - Primary Care Commissioning Committee Finance Update and Month 9 (December 2021) Reporting

1. Background

The purpose of this report is to update the Primary Care Commissioning Committee (PCCC) on the financial issues impacting Primary Care Services, encompassing delegated commissioning (devolved Primary Medical Care allocation), 'Other' Primary Care services and Medicines Management (as funded from the CCGs Core allocation). The report also provides an update on the position as at 31st December 2021, and the emerging financial risks to delivery of the financial plan.

2. Summary Financial Position as at 31st December 2021

2.1 2021/22 Summary Financial Position

The reported position at Month 9 is a year to date overspend of £201k year to date (October 2021, £731k), forecast to be £276k overspent (October 2021, £1,309k) at the end of the financial year. After taking account of the risk pool noted above the forecast position present a c.£206k underspend.

The key variance is within the Primary Care Prescribing budget, £361k overspent, an improvement of £447k from the reported variance last month as result of the October invoice being c£1m lower than estimated. The improved position is reflected in the forecast which now presents an overspent of £482k by the end of the financial year (Section 6 and appendix 2 of this report illustrate the challenge in more detail).

As noted in previous reporting, a Risk Pool held within the wider CCG budgets, will provide the financial support necessary to achieve breakeven position for Primary Care Prescribing.

The table below (2.3) outlines the high-level financial plan for all Primary Care budgets in 2021/22, reflecting the budget setting paper as presented to PCCC in April & May 2021, and any additional allocations received in the year.

2.2 In month Developments

In late November 2021, the government accepted advice from the Joint Committee on Vaccination and Immunisation (JCVI) following the emergence of the Omicron variant.



The JCVI advise an acceleration of COVID-19 vaccination to increase protection ahead of any wave of infection and to help reduce the impact of the Omicron variant of COVID-19.

As a result of this advice two packages of financials support were indicated for Primary Care including; Increase vaccination capacity through revenue protection, and financial support to help attract and retain staff during unsociable parts of the week.

- **Revenue Protection**

- If participating in the vaccination programme, income protection for the Minor Surgery DES will apply from 1 December 2021 until 31 March 2022. Based on December 2018 to 31 March 2019.
- From 1 December 2021 until 31 March 2022, where clinically appropriate, routine health checks over 75 and for new patients may be deferred.
- QOF payments have been adjusted as follows:
 - vaccination, cervical screening, register indicators and those related to optimal prescribing will remain paid based on performance
 - Other measures will be subject to income protection based on historical practice.
 - QOF will recommence in April 2022
- IIF payments have been adjusted as follows:
 - Only flu immunisations and the completed work on appointment recording & categorisation indicators will be paid as normal.
 - The majority of this funding will be allocated to PCNs via a PCN support payment on a weighted basis to support services or workforce (£1.029 per weighted patient).
 - The remaining funding will be allocated to a new “IIF incentive” to support PCNs fully participating in the vaccination programme.
- The Dispensing Services Quality Scheme will be amended to reduce the requirement for medication reviews from a minimum of 10% of dispensing patients to a minimum of 7.5% for 2021/22

- **Financial Support**

- An increase to the Item of Service (IoS) fee to £15 per jab administered on weekdays and Saturdays from 1 December 2021 to 31 January 2022 (exclusive of days designated as a Bank Holiday) and an increase to the IoS fee to £20 per jab administered on Sundays or Bank Holidays over the same period.
- An increase in the supplement for third dose and booster vaccination of house-bound patients to £30 from £20 until 31 December, backdated for those already carried out
- A temporary supplement of £10 for the administration of COVID-19 vaccinations to severely immunosuppressed people from 1 December 2021 to 31 January 2022



- An enhanced payment to support Clinical Director and management leadership of PCN sites to 1 WTE for the period 1 December 2021 to the end of March 2022

Further information regarding these incentives can be found in the publication - [JCVI advice in response to the emergence of the Omicron Variant](#)

2.3 2021/22 Budget Summary – Sources & Application of Funding

The following table illustrates the in-year budget adjustments, with year-to-date performance against this plan summarised in section 2.6, and described in detail in the Section 6 narrative and Appendix 1.



| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) | Annual Budget (£ '000) | Forecast Outturn (£ '000) | Forecast Variance (£ '000) |
|--------------------------------------------------------|------------------------------------|-----------------------------------------|--------------------------------------|------------------------------|---------------------------------|----------------------------------|
| Primary Care (Delegated) - Appendix 1a | | | | | | |
| GMS/PMS/APMS Contracts | 72,476 | 72,385 | 91 | 96,509 | 96,222 | 287 |
| Primary Care Networks DES | 9,898 | 9,915 | (17) | 13,437 | 13,460 | (22) |
| Designated Enhanced Services (DES) | 2,379 | 2,386 | (7) | 3,229 | 3,398 | (169) |
| Quality Outcomes Framework (QOF) | 9,095 | 9,095 | 0 | 13,643 | 13,643 | 0 |
| Premises Costs | 11,388 | 11,388 | 0 | 15,184 | 15,184 | 0 |
| Other GP Services | 1,310 | 1,352 | (42) | 1,746 | 1,802 | (56) |
| Locum Reimbursement Costs | 1,545 | 1,545 | 0 | 2,060 | 2,060 | 0 |
| Winter access fund | 496 | 496 | 0 | 1,157 | 1,157 | 0 |
| Prescribing & Dispensing Fees | 955 | 955 | 0 | 1,273 | 1,273 | 0 |
| Delegated Primary Care Reserve | (888) | (888) | 0 | (1,185) | (1,185) | 0 |
| Primary Care (Delegated) Total | 108,653 | 108,628 | 25 | 147,054 | 147,014 | 40 |
| Primary Care (Core) - Appendix 1b | | | | | | |
| GP Forward View | 6,112 | 6,084 | 27 | 8,336 | 8,309 | 27 |
| PMS Premium Reinvestment | 3,756 | 3,756 | (0) | 5,008 | 5,008 | 0 |
| Primary Care Networks DES | 1,173 | 1,173 | 0 | 1,563 | 1,563 | 0 |
| Local Enhanced Services | 2,072 | 2,039 | 32 | 2,762 | 2,702 | 60 |
| Clinical Leads & Membership Engagement | 735 | 702 | 33 | 953 | 909 | 43 |
| Other Primary Care | 458 | 455 | 3 | 508 | 522 | (14) |
| Locality Leadership Funds | 560 | 560 | 0 | 746 | 746 | 0 |
| Primary Care Reserve | 3,455 | 3,415 | 40 | 3,937 | 3,888 | 49 |
| Primary Care Core Total | 18,319 | 18,184 | 136 | 23,814 | 23,647 | 166 |
| Primary Care (Delegated & Core) - Sub Total | | | | | | |
| Primary Care - Sub Total | 126,972 | 126,811 | 160 | 170,868 | 170,662 | 206 |
| Medicines Management - Appendix 1c | | | | | | |
| Primary Care Prescribing | 97,709 | 98,070 | (361) | 130,279 | 130,761 | (482) |
| Central Drugs Costs | 4,828 | 4,828 | 0 | 6,437 | 6,437 | 0 |
| Home Oxygen Service | 1,594 | 1,594 | 0 | 2,125 | 2,125 | 0 |
| Other Prescribing | 1,396 | 1,396 | 0 | 1,862 | 1,862 | 0 |
| Medicines Management - Clinical | 168 | 168 | 0 | 224 | 224 | 0 |
| Medicines Management Total | 105,695 | 106,056 | (361) | 140,927 | 141,409 | (482) |
| Grand Total | 232,667 | 232,868 | (201) | 311,795 | 312,070 | (276) |

| | | | | | | |
|------------------------------------|----------------|----------------|------------|----------------|----------------|------------|
| Risk Pool - CCG Reserve | | | | | | |
| Risk Pool | 361 | 0 | 361 | 482 | 0 | 482 |
| Grand Total (inc Risk Pool) | 233,028 | 232,868 | 160 | 312,276 | 312,070 | 206 |

2.4 Key Risks & Mitigations

Key risks to be noted within the Primary Care financial position are summarised as follows:

| Risks | Mitigations |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| The on-going Covid-19 crises is having an adverse effect on the identified medicines management savings schemes | The growth funding applied to the 21/22 budget included all pressures from 20/21. Any emerging pressures in the year will be monitored for additional mitigation |
| There is a risk that the level of APMS contract premium over and above Global Sum funding is in excess of the budgeted amount | Minimising the use of discretionary spend, contract premiums and contract transition support funding that isn't committed to existing contracts. |
| Primary Care Prescribing cost & volume pressures are impacting the ability to achieve the required savings target of £4.6m (H1, £2.3m) | There are some mitigations emerging in second half of the year, the indication is that this benefit will not be sufficient to cover pressures, as such a 'risk pool' has been created within the wider CCG budget to support the forecast overspend |

2.5 Implications of Changes to NHS Financial Framework

The NHS has continued to operate an alternative financial framework for 2021/22 as it continues to respond to the Covid pandemic;

- Funding has now been issued for the full year in line with the original budget setting for the 2021/22 financial year.
- Covid funding continues to be made available supporting the system to respond to pressures.
- Additional funding continues to recognise where additional resource is required to deliver increased activity/capacity.

The financial framework for the committee reported budgets had been set to achieve a breakeven position for the year. Prescribing cost pressures have resulted in the introduction of a risk pool. Overall a breakeven position continues to be supported for the financial year.

2.6 Summary Financial Position as at 31st December 2021 (Month 9)



| | 2020/21 Annual Budget (£ '000) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | COVID-19 Costs (£ '000) | TOTAL Expenditure (£ '000) | Year to Date Variance (£ '000) |
|----------------------------------|--------------------------------------|------------------------------------|-----------------------------------------|-------------------------------|----------------------------------|--------------------------------------|
| Primary Care (Delegated) | £147,054 | £108,653 | £108,533 | £95 | £108,628 | £25 |
| Other Primary Care | £23,814 | £18,319 | £15,119 | £3,065 | £18,184 | £135 |
| Medicines Management | £140,927 | £105,695 | £106,056 | £0 | £106,056 | (£361) |
| Totals | £311,795 | £232,667 | £229,708 | £3,160 | £232,868 | (£201) |
| Risk Pool - CCG Reserve | £1,355 | £361 | £0 | £0 | £0 | £361 |
| Totals (inc risk Reserve) | £313,150 | £233,028 | £229,708 | £3,160 | £232,868 | £160 |

3. Covid-19 Financial Support

3.1 Primary Care Delegated

In line with national guidance, all GP practices in 2021/22 continue to receive all revenues that had been planned in the five year forward view. The following adjustments have been noted for the 2021/22;

- Locally Enhanced Services received revenue protection for Quarter 1
- Directed Enhanced Services have for the most part reverted to activity-based payments for 21/22
- Practices participating in the vaccination programme, income protection for the Minor Surgery DES will apply from 1 December 2021 until 31 March 2022. Based on December 2018 to 31 March 2019.
- QOF has reverted to the traditional calculated payment to November 2021, for the period 1 December 2021 until 31 March 2022, payment has been adjusted as follows;
 - vaccination, cervical screening, register indicators and those related to optimal prescribing will remain paid based on performance
 - Other measures will be subject to income protection based on historical practice.
 - QOF will recommence in April 2022
- Investment & Impact Funding payments have been revised as a result of communication received on 3 December 2021 for 2021/22. The revision is to protecting revenue to support additional vaccination capacity (see 4.2.1)

3.2 Covid Expansion Fund

In line with national guidance (March 2021), the 21/22 COVID Capacity Expansion Fund (CEF), £1.98m, was allocated to CCGs to support General Practice to expand capacity to; return



capacity to at least prior year levels and to support the seven priority goals. MOUs are in the process of being agreed with Practices to deliver the funding as follows;

- 1st Tranche, £1.32m,
- 2nd Tranche, £0.66m

A further tranche to extent the CEF to cover October 2021 has been made available to General Practice, £0.17m.

3.3 PCN Clinical Director Enhancements

The additional PCN clinical director funding, up to c.£1,917k, has been provided to increase Clinical Director time per PCN to fund, and is subject to, continued support of the vaccination programme;

- April 2021 – September 2021, increasing Clinical Director time from 0.25 WTE to 1 WTE, £1,150k.
- October 2021 – November 2021, increasing Clinical Director time from 0.25WTE to 0.75WTE, £256k.
- December 2021 – March 2022, increasing Clinical Director time from 0.25 WTE to 1 WTE, £767k.

3.4 Vaccination Programme

The Primary Care element of the vaccination programme, started early December 2020, has been supported through an additional source of revenue delivered directly by NHSE to the Lead PCNs identified as a part of the vaccination programme;

- Item of Service Fee, £12.58 / vaccination, to support Primary Care to deliver the vaccination, with specific variation to appropriately fund 'hard to reach' population (e.g. Care Homes)
- Nationally purchased/provided equipment & consumables, to support Primary Care to deliver the vaccination.
- Additional Funding to support those costs not covered via the nationally purchased/provided route above. The funding made available is £20m nationally, applied on a 'drawdown' method locally.

During the latest phase of the vaccination programme (Guidance issued on 3 December 2021) the following support payments have been introduced to help attract and retain staff during unsociable parts of the week;

- An increase to the Item of Service (IoS) fee to £15 per jab administered on weekdays and Saturdays from 1 December 2021 to 31 January 2022 (exclusive of days



designated as a Bank Holiday) and an increase to the IoS fee to £20 per jab administered on Sundays or Bank Holidays over the same period.

- An increase in the supplement for third dose and booster vaccination of house-bound patients to £30 from £20 until 31 December, backdated for those already carried out
- A temporary supplement of £10 for the administration of COVID-19 vaccinations to severely immunosuppressed people from 1 December 2021 to 31 January 2022

3.5 Winter Access Fund

The Winter Access Fund is to support the five months November to March, a new £250m Winter Access Fund will help patients with urgent care needs to get seen when they need to, on the same day, taking account of their preferences, instead of going to hospital. For our system this represents up to £4,125k, subject to a national application process.

4. 2021/22 Primary Care Network DES Update

4.1 Sources & Application of funding

The maximum funding available to all BNSSG PCNs in 2021/22 is £22.4m. (Increased by £1,237k, new schemes have been indicated in the table below with a “*”) £11.9m of this funding is included within the CCGs Primary Medical Care allocation, and funding for the £1.50/head Core PCN funding is included within the CCGs Core Programme allocation.

The average weighted population size of the 19 PCNs within BNSSG is 51,512, which equates to average maximum network funding per PCN of £1,177k (Increase from £1,112k as a result of schemes introduced in year) in 2021/22.

The CCG has received an adjustment to the Primary Medical Care Allocation for the Care Home Premium to be paid at £120 per CQC-registered care home bed per year. Introduced in 2020/21 based on 7,887 beds, this funding has increased from £473k to £946k for 2021/22.

Investment & Impact Fund (IIF) funding - an incentive scheme which will pay out to PCNs based on performance metrics set out in GP Contract. The funding available will be £2.47 per registered patient, the equivalent to £2,579k per annum for full achievement.

- £50.7m introduced in April 2020, held by the CCG
- £99.3m increase to funding for 21/22 – Not currently allocated to the CCG

There is one additional source of funding that is only **part held** by the CCG:

The original Additional Roles Reimbursement Scheme (ARRS) funding (£6.7m), is included in Primary Medical Care allocations, and represents around 60% of the total maximum reimbursable sum to PCNs. Funding for the expansion of the ARRS to cover a wider range of roles with 100% reimbursement has not been added to the revised Primary Care Medical Allocations.

The additional ARRS funding (£5.4m), will be held by NHSE&I and not added to the revised local Primary Care Medical allocations. Once the funding within the baseline allocation has been claimed by PCNs, CCGs will be able to draw down additional allocations - on the basis of need, from the centrally-held additional funding.

| Financial Entitlement | Basis | Funding Stream (£'000) | | | | Average PCN Funding |
|----------------------------------|-----------------------------|---------------------------------|---------------------|------------------------------|-----------------------|---------------------|
| | | Primary Care Medical Allocation | CCG Core Allocation | Centrally Held by NHSE&I (B) | TOTAL Funding 2020/21 | |
| Clinical Director | £0.74 (registered patient) | £767 | | | £767 | £40.4 |
| Additional Roles Reimbursement | £12.31 (weighted patient) | £6,701 | | £5,351 | £12,052 | £634.3 |
| Network Participation Payment | £1.76 (weighted patient) | £1,724 | | | £1,724 | £90.7 |
| Extended Hours Access | £1.44 (registered patient) | £1,501 | | | £1,501 | £79.0 |
| Investment & Impact Fund | £2.47 (registered patient) | | £2,579 | | £2,579 | £135.8 |
| Care Home Premium | £120 per bed (annually) | | £946 | | £946 | £49.8 |
| Core PCN Payment | £1.50 (registered patient) | | £1,563 | | £1,563 | £82.3 |
| Long COVID* | £0.495 (registered patient) | £516 | | | £516 | £27.2 |
| Leadership & Management* | £0.707 (PCN Adjusted Pop) | £721 | | | £721 | £37.9 |
| Network DES Total Funding | | £11,929 | £5,089 | £5,351 | £22,369 | £1,177.3 |

*Added in year as a result of national communication/allocation

4.2 Investment & Impact Fund (IIF)

The Investment and Impact Fund (IIF) forms part of the Network Contract Directed Enhanced Service (DES). In 2021/22, the IIF will run for 12 months, from 1 April 2021 until 31 March 2022. It will support primary care networks (PCNs) to deliver high quality care to their population, and the delivery of the priority objectives articulated in the NHS Long Term Plan.

In 2021/22, the initial phase of the IIF is divided into two domains: (i) prevention and tackling health inequalities and (ii) providing high quality care. Both contain areas and these in turn contain indicators. An initial six indicators are included in 2021/22.

The domains, areas and indicators for the initial phase of the IIF in 2021/22 are set out in the summary table below:

| Domain | Area | Indicators |
|---------------------------------------------|------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Prevention and tackling health inequalities | Prevention | VI-01: Percentage of patients aged 65 or over who received a seasonal influenza vaccination between 1 September and 31 March |
| | | VI-02: Percentage of patients aged 18 to 64 years and in a clinical at-risk group who received a seasonal influenza vaccination between 1 September and 31 March |
| | | VI-03: Percentage of children aged 2 to 3 who received a seasonal influenza vaccination between 1 September and 31 March |
| | Tackling health inequalities | HI-01: Percentage of patients on the Learning Disability register aged 14 or over, who received an annual Learning Disability Health Check and a completed Health Action Plan |
| Providing high quality care | Personalised care | PC-01: Percentage of patients referred to social prescribing |
| | Access | ACC-01: Confirmation that, by 30 June, all practices in the PCN have mapped all active appointment slot types to the new set of national appointment categories, and are complying with the August 2020 guidance on recording of appointments |

In January 2021, NHS England and the BMA England General Practitioners Committee (GPC England) agreed to defer the introduction of new PCN service requirements and the majority of new Investment and Impact Fund (IIF) incentives until at least October 2021, recognising the significant workload challenges being experienced

A NHSE plan for the gradual introduction of new service requirements for PCNs and confirming how PCNs will access the significant funding available for their activities through the IIF across the second half of 2021/22 and 2022/23. As previously set out, the IIF will be worth £150m for PCNs for 2021/22 and £225m for 2022/23.

The detailed guidance on the full set of measures can be found [Primary Care Networks Plans for 2021-22 and 2022-23](#), Appendix B indicating the year of introduction, further, detailing the indicator, threshold, valuation and data source for each measure.

4.2.1 Investment & Impact Fund – Vaccination support

IIF payments have been revised as a result of communication received on 3 December 2021 for 2021/22. The revision is to protecting revenue to support additional vaccination capacity, this scheme has been adjusted as follows;

- Only flu immunisations and the completed work on appointment recording & categorisation indicators will be paid as normal.
- The majority of this funding will be allocated to PCNs via a PCN support payment on a weighted basis to support services or workforce (£1.029 per weighted patient).
- The remaining funding will be allocated to a new “IIF incentive” to support PCNs fully participating in the vaccination programme.

4.3 Care Home Premium

PCNs are entitled to a payment to facilitate delivery of services to patients in care homes. The payment is calculated on the basis of £120 per bed from April 2021.

The number of beds will be based on Care Quality Commission (CQC) data on beds within services that are registered as care home services with nursing (CHN) and care home services without nursing (CHS) in England

The CCGs allocation of £946k is based on 7,883 beds in 776 active locations as at March 2020. There has been no adjustment to this allocation for 2021/22 to recognise the increase in beds.

4.4 Weight Management (PbR)

In line with the government policy to tackle obesity it has been recognised often General Practice is the first 'port of call' when patients need health advice & support. To recognise the key role, NHS England have provided up to £20m nationally to support general practice from 1 July 2021 until March 2022.

Locally, the payment mechanism will be £11.50 per referral to one of the designated services ([Weight mgmt ES specification](#)). In total this will provide c.£300k of additional funding to General Practice.

4.5 Long COVID (Allocated)

To recognise the key role and additional requirement from general practice in managing this new on complex condition, NHS England have provided up to £30m nationally to support Long Covid from 1 July 2021 to 31 March 2022.

Locally this will be distributed via two payments; £0.371 per registered patient (paid monthly), and £0.124 based on achieving the objectives required of the DES. In total this will provide up to £516k of additional funding to General Practice.

4.6 PCN Leadership & Management

The updated [2021/22 Network Contract DES](#) includes a new payment for PCN leadership and management, which starts from 01 October, and will be split into 6 monthly instalments (for the period 01 October 2021 to 31 March 2022). This represents £721k for the BNSSG system.

The payment to PCNs is calculated as £0.707 multiplied by the PCN Adjusted Population (equating to £0.118 multiplied by the PCN Adjusted Population per month) as at 1 September 2021. The PCN Adjusted Population figure is derived from practice level populations which are adjusted by the 2019-20 to 2023-24 CCG primary medical care allocation formula. These



adjusted populations have been calculated based on the registered lists at 1 September published by NHSD. For the avoidance of doubt, please note that the adjustment applied to the populations is different from the Carr-Hill weighting.

5. Transformation (SDF) & Resilience Funding

The Primary Care system development funding (SDF) for 2021/22 provided the CCG with the opportunity to utilise up to £3,148k during the financial year, this has increased by £182k this month (December 2021), recognising the increased funding to support the mentorship scheme £150k, and the introduction of the Practice Nurse Measures, £33k. The revised SDF funding allocation now totals £3,330k.

The table below indicates the allocations that the CCG has received to date for 21/22 (£2,764k). We anticipate the full £3,074k will be made available subject to the commitment of funds during the financial year.

| Scheme | National (£000's) | Allocations Received | | | Allocations Not Rec'd | | Total H1 & H2 SDF |
|------------------------------------------------------------|-------------------|--------------------------|--------------------------|----------------------------|----------------------------|---------------------------|-------------------|
| | | Confirmed Allocations H1 | Confirmed Allocations H2 | 21/22 Allocations Received | Conditional Allocations Q2 | H2 Indicative Allocations | |
| Workforce: Training Hubs | 12,000 | 99 | 99 | 198 | | | 198 |
| Workforce: GP Retention- system allocations | 12,000 | 100 | 98 | 198 | | | 198 |
| Fellowships - aspiring leaders fellowship (GPs and nurses) | 55,000 | 347 | 281 | 628 | | 280 | 908 |
| Supporting Mentors Scheme | 8,100 | 118 | 165 | 283 | | | 283 |
| Primary Care Networks - development and support systems | 29,200 | 241 | 241 | 482 | | | 482 |
| Practice resilience programme - local | 8,500 | 70 | 70 | 139 | | | 139 |
| Online consultation software systems (local) | 16,000 | 131 | 131 | 261 | | | 261 |
| Improving Access | | 226 | 226 | 452 | | | 452 |
| Flexible Pools | | 60 | 30 | 90 | | 30 | 120 |
| Practice Nurse Measures | | | 33 | 33 | | | 33 |
| Sub Total | 140,800 | 1,391 | 1,373 | 2,764 | 0 | 310 | 3,074 |

The table below contains the SDF allocations that have been announced in formal documentation, but will be held and distributed by NHSE/I direct to practices.

| Scheme | National (£000's) | Anticipate d Full Year Conditional Allocation |
|----------------------------------------------------|-------------------|-----------------------------------------------|
| International Recruitment: | 5,000 | |
| New to Partnership Payments ("Accession payments") | 15,500 | 256 |
| Sub Total | 290,100 | 256 |

6. Key Month End Variances by Area

The reported position at Month 9 is a year to date overspend of £201k, forecast to be £276k overspent at the end of the financial year.

- The key driver of the overspend is the Primary Care Prescribing budget, £361k overspent, an improvement of £447k from the reported variance last month. The improved position is reflected in the forecast which now presents an overspent of £482k by the end of the financial year.

At the previous PCCC meeting the introduction of a 'risk pool' to provide financial support for the Primary Care Prescribing deficit was discussed. The risk pool will be held within the wider CCG budget and is intended to support a balanced financial position. The committee will continue to receive the variance reported in the Prescribing budget so that the committee are sighted on the financial pressures.

- The Primary Care, Core & Delegated budgets present an underspend of £160k year to date, forecast to be £207k underspent by the end of the financial year.

6.1 Primary Care Medical (Delegated) - Year to Date Variance

| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) |
|---------------------------------------|------------------------------|-----------------------------------|--------------------------------|
| GMS/PMS/APMS Contracts | £72,476 | £72,385 | £91 |
| Primary Care Networks DES | £9,898 | £9,915 | (£17) |
| Designated Enhanced Services (DES) | £2,379 | £2,386 | (£7) |
| Quality Outcomes Framework (QOF) | £9,095 | £9,095 | (£0) |
| Premises Costs | £11,388 | £11,388 | £0 |
| Other GP Services | £1,310 | £1,352 | (£42) |
| Locum Reimbursement Costs | £1,545 | £1,545 | £0 |
| Winter access fund | £496 | £496 | £0 |
| Prescribing & Dispensing Fees | £955 | £955 | £0 |
| Delegated Primary Care Reserve | -£888 | -£888 | £0 |
| Primary Care (Delegated) Total | £108,653 | £108,628 | £25 |



The position presented for Primary Care Medical (Delegated) is an underspend of £25k, representing small variances to contract payment as a result of variation to forecast population growth.

This position recognises full utilisation of the Delegated and Core Reserve. Any emerging pressures that arise in the year will need to be mitigated through underspending within this financial year.

There are underlying pressure in Primary Care as a result of APMS contract support. These unresolved pressures will continue to be reviewed throughout the financial reporting for 2021/22.

Primary Care Networks DES

The expansion of the Impact and Investment Fund (IIF), represents an opportunity to generate additional revenue to provide enhanced service provision to the patient. Additional measures have been noted in section 4.2 of this report.

The introduction of new DES schemes this financial year have provided an additional £1.5m funding to support; Weight Management (4.4), Long Covid (4.5) and PCN Leadership & Management (4.6).

Quality Outcomes Framework (QOF)

The QOF payments revert to the calculation method for 2021/22. This recognises the NHSE desire to return pre-pandemic operation of financial flows.

There have been further enhancement to the funding this financial year with both the value and number of QOF points increasing as follows;

| | | | | |
|----------------------------|---------|---------|-------|-------|
| Value of QOF point | £194.83 | £201.16 | £6.33 | 3.2% |
| Total number of QOF points | 567 | 635 | | 12.0% |

Delegated Primary Care Reserve

The Primary Care Medical budgets had forecast expenditure of £1,910 in excess of the 21/22 allocation. The Reserve budgets set for Delegated & Core have been set to fund this deficit at; £724k, and £1,186k respectively (£1,910k).

6.2 Medicines Management - Year to Date Variance



| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) |
|-----------------------------------|------------------------------|-----------------------------------|--------------------------------|
| Primary Care Prescribing | £97,709 | £98,070 | (£361) |
| Central Drugs Costs | £4,828 | £4,828 | £0 |
| Home Oxygen Service | £1,594 | £1,594 | £0 |
| Other Prescribing | £1,396 | £1,396 | £0 |
| Medicines Management - Clinical | £168 | £168 | £0 |
| Medicines Management Total | £105,695 | £106,056 | (£361) |

The budget set for 2021/22 had been set to fund all of the financial pressures of 2020/21, and 0.68% growth as per the national guidance.

The current position presented for Primary Care Prescribing is an overspent of £361k. This result reflects a significant improvement to both the year to date and forecast position as a result of an exceptionally low invoice for October 2021, c.£1m lower than the seasonally adjusted, typical charge.

The key driver of the continuing variance is the price, and not the volume of products as presented at the November PCOG/PCCC.

There are mitigations emerging in second half of the year (included in the forecast), particularly with regards to Category M drug prices, however, the indication is that this benefit is insufficient to cover the cost pressures and as such a risk pool held within the CCG will support a balanced financial position.

6.3 Other CCG Commissioned Primary Care Services – Year to Variance

| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) |
|----------------------------------------|------------------------------|-----------------------------------|--------------------------------|
| GP Forward View | £6,112 | £6,084 | £27 |
| PMS Premium Reinvestment | £3,756 | £3,756 | (£0) |
| Primary Care Networks DES | £1,173 | £1,173 | £0 |
| Local Enhanced Services | £2,072 | £2,039 | £32 |
| Clinical Leads & Membership Engagement | £735 | £702 | £33 |
| Other Primary Care | £458 | £455 | £3 |
| Locality Leadership Groups | £560 | £560 | £0 |
| Primary Care Reserve | £3,455 | £3,415 | £40 |
| Primary Care Total | £18,319 | £18,184 | £136 |

Primary Care System Development funding (SDF)



The CCG has received £2,764k of allocations to date, at this stage in the year these scheme have been accounted as though costs are committed, and as such no underspend has been reported.

Local Enhanced Services (LES)

The Locally Enhanced Services represented protected GP practice income during the first quarter of 2020/21 via block payments, these payments have reverted to payment based on activity measures from quarter two.

Health & Wellbeing

The NHS People Plan 2020/21, published in July 2020, outlines a strong emphasis on 'Looking after our people' – including 23 commitments related to health and wellbeing. A pilot has been agreed for our ICS for the period 21/22 and funding of £320k has been allocated to support this pilot.

7. Appendices

- Appendix 1 – Summary Primary Care Medical Finance Report as at 31st December 2021
 - 1a - BNSSG Primary Care Medical Finance Report as at 31st December 2021
 - 1b - BNSSG Primary Care Core Finance Report as at 31st December 2021
 - 1c - BNSSG Primary Care Prescribing Finance Report as at 31st December 2021



Primary Care Co-Commissioning Committee

Summary Finance Report as at 31st December 2021 (Month 9)

| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) | Annual Budget (£ '000) | Forecast Outturn (£ '000) | Forecast Variance (£ '000) |
|--------------------------------------------------------|------------------------------------|-----------------------------------------|--------------------------------------|------------------------------|---------------------------------|----------------------------------|
| Primary Care (Delegated) - Appendix 1a | | | | | | |
| GMS/PMS/APMS Contracts | 72,476 | 72,385 | 91 | 96,509 | 96,222 | 287 |
| Primary Care Networks DES | 9,898 | 9,915 | (17) | 13,437 | 13,460 | (22) |
| Designated Enhanced Services (DES) | 2,379 | 2,386 | (7) | 3,229 | 3,398 | (169) |
| Quality Outcomes Framework (QOF) | 9,095 | 9,095 | 0 | 13,643 | 13,643 | 0 |
| Premises Costs | 11,388 | 11,388 | 0 | 15,184 | 15,184 | 0 |
| Other GP Services | 1,310 | 1,352 | (42) | 1,746 | 1,802 | (56) |
| Locum Reimbursement Costs | 1,545 | 1,545 | 0 | 2,060 | 2,060 | 0 |
| Winter access fund | 496 | 496 | 0 | 1,157 | 1,157 | 0 |
| Prescribing & Dispensing Fees | 955 | 955 | 0 | 1,273 | 1,273 | 0 |
| Delegated Primary Care Reserve | (888) | (888) | 0 | (1,185) | (1,185) | 0 |
| Primary Care (Delegated) Total | 108,653 | 108,628 | 25 | 147,054 | 147,014 | 40 |
| Primary Care (Core) - Appendix 1b | | | | | | |
| GP Forward View | 6,112 | 6,084 | 27 | 8,336 | 8,309 | 27 |
| PMS Premium Reinvestment | 3,756 | 3,756 | (0) | 5,008 | 5,008 | 0 |
| Primary Care Networks DES | 1,173 | 1,173 | 0 | 1,563 | 1,563 | 0 |
| Local Enhanced Services | 2,072 | 2,039 | 32 | 2,762 | 2,702 | 60 |
| Clinical Leads & Membership Engagement | 735 | 702 | 33 | 953 | 909 | 43 |
| Other Primary Care | 458 | 455 | 3 | 508 | 522 | (14) |
| Locality Leadership Funds | 560 | 560 | 0 | 746 | 746 | 0 |
| Primary Care Reserve | 3,455 | 3,415 | 40 | 3,937 | 3,888 | 49 |
| Primary Care Core Total | 18,319 | 18,184 | 136 | 23,814 | 23,647 | 166 |
| Primary Care (Delegated & Core) - Sub Total | | | | | | |
| Primary Care - Sub Total | 126,972 | 126,811 | 160 | 170,868 | 170,662 | 206 |
| Medicines Management - Appendix 1c | | | | | | |
| Primary Care Prescribing | 97,709 | 98,070 | (361) | 130,279 | 130,761 | (482) |
| Central Drugs Costs | 4,828 | 4,828 | 0 | 6,437 | 6,437 | 0 |
| Home Oxygen Service | 1,594 | 1,594 | 0 | 2,125 | 2,125 | 0 |
| Other Prescribing | 1,396 | 1,396 | 0 | 1,862 | 1,862 | 0 |
| Medicines Management - Clinical | 168 | 168 | 0 | 224 | 224 | 0 |
| Medicines Management Total | 105,695 | 106,056 | (361) | 140,927 | 141,409 | (482) |
| Grand Total | 232,667 | 232,868 | (201) | 311,795 | 312,070 | (276) |

Risk Pool - CCG Reserve

| | | | | | | |
|------------------------------------|----------------|----------------|------------|----------------|----------------|------------|
| Risk Pool | 361 | 0 | 361 | 482 | 0 | 482 |
| Grand Total (inc Risk Pool) | 233,028 | 232,868 | 160 | 312,276 | 312,070 | 206 |

Summary Finance Report as at 31st December 2021 (Month 9)

Delegated Co-Commissioning (Appendix 1a)

| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) | Annual Budget (£ '000) | Forecast Outturn (£ '000) | Forecast Variance (£ '000) |
|-------------------------------------------------|------------------------------------|-----------------------------------------|--------------------------------------|---------------------------|---------------------------------|----------------------------------|
| GMS/PMS/APMS Contracts | | | | | | |
| PMS Contract Value | 54,452 | 54,277 | 175 | 72,603 | 72,203 | 400 |
| GMS Global Sum | 14,162 | 14,199 | (37) | 18,883 | 18,932 | (49) |
| APMS Contract | 328 | 375 | (47) | 438 | 500 | (63) |
| PMS Premium | 3,038 | 3,038 | (1) | 4,050 | 4,051 | (1) |
| APMS Contract Premium | 89 | 89 | 0 | 119 | 119 | 0 |
| APMS Contract Support | 313 | 313 | 0 | 417 | 417 | 0 |
| Equalities funding | (0) | (0) | 0 | 0 | 0 | 0 |
| Maximising uptake SBAR | (0) | (0) | 0 | 0 | 0 | 0 |
| PCN Vaccination Costs | 94 | 94 | 0 | 0 | 0 | 0 |
| GMS/PMS/APMS Contracts Total | 72,476 | 72,385 | 91 | 96,509 | 96,222 | 287 |
| Primary Care Networks DES | | | | | | |
| PCN Participation Payment | 1,293 | 1,293 | 0 | 1,724 | 1,724 | 0 |
| Additional Roles | 5,026 | 5,026 | 0 | 6,701 | 6,701 | 0 |
| PCN GP Clinical Leadership | 575 | 575 | 0 | 767 | 767 | 0 |
| Care Home DES | 710 | 726 | (17) | 946 | 968 | (22) |
| Other Practice Funding | 0 | 0 | 0 | 0 | 0 | 0 |
| Impact & Investment Funding | 1,934 | 1,934 | 0 | 2,579 | 2,579 | 0 |
| Leadership and Management | 361 | 361 | 0 | 721 | 721 | 0 |
| Primary Care Networks DES Total | 9,898 | 9,915 | (17) | 13,437 | 13,460 | (22) |
| Designated Enhanced Services (DES) | | | | | | |
| Extended Hours Access | 1,126 | 1,126 | 0 | 1,501 | 1,501 | 0 |
| Minor Surgery | 602 | 602 | 0 | 803 | 803 | 0 |
| Long COVID | 344 | 344 | 0 | 516 | 516 | 0 |
| Learning Disabilities | 251 | 251 | 0 | 334 | 493 | (159) |
| Violent Patients | 56 | 63 | (7) | 75 | 86 | (11) |
| Weight Management | 0 | 0 | 0 | 0 | 0 | 0 |
| Designated Enhanced Services (DES) Total | 2,379 | 2,386 | (7) | 3,229 | 3,398 | (169) |
| Quality Outcomes Framework (QOF) | | | | | | |
| QOF Aspiration & Achievement | 10,232 | 10,232 | 0 | 13,643 | 13,643 | 0 |
| Quality Outcomes Framework (QOF) Total | 10,232 | 10,232 | 0 | 13,643 | 13,643 | 0 |
| Premises Costs | | | | | | |
| Notional Rent | 5,221 | 5,221 | 0 | 6,962 | 6,962 | 0 |
| Service Charges | 2,014 | 2,014 | 0 | 2,686 | 2,686 | 0 |
| Healthcentre Rent | 1,471 | 1,471 | 0 | 1,961 | 1,961 | 0 |
| Rates | 1,133 | 1,133 | 0 | 1,510 | 1,510 | 0 |
| Actual / Cost Rent | 504 | 504 | 0 | 672 | 672 | 0 |
| Void Costs | 383 | 383 | 0 | 511 | 511 | 0 |
| Clinical Waste | 578 | 578 | 0 | 770 | 770 | 0 |
| Water Rates | 85 | 85 | 0 | 113 | 113 | 0 |
| Premises Costs Total | 11,388 | 11,388 | 0 | 15,184 | 15,184 | 0 |
| Other GP Services | | | | | | |
| CQC Fees Reimbursement | 474 | 474 | 0 | 632 | 632 | 0 |
| Connecting Care and LMC | 158 | 158 | 0 | 210 | 210 | 0 |
| Doctors Retainer Scheme | 343 | 380 | (37) | 457 | 506 | (49) |
| IUC Devices | 134 | 134 | 0 | 178 | 178 | 0 |
| Sterile Products | 53 | 53 | 0 | 70 | 70 | 0 |

Summary Finance Report as at 31st December 2021 (Month 9)

Delegated Co-Commissioning (Appendix 1a)

| | | | | | | |
|--------------------------------|--------------|--------------|-------------|--------------|--------------|-------------|
| Translation Fees | 117 | 122 | (5) | 156 | 163 | (7) |
| Medical Exemption Assessment | 1 | 1 | 0 | 1 | 1 | 0 |
| Other Delegated Costs | 32 | 32 | 0 | 42 | 42 | 0 |
| Other GP Services Total | 1,310 | 1,352 | (42) | 1,746 | 1,802 | (56) |

Locum Reimbursement Costs

| | | | | | | |
|----------------------------------------|--------------|--------------|----------|--------------|--------------|----------|
| Locum Reimbursement Costs | 1,545 | 1,545 | 0 | 2,060 | 2,060 | 0 |
| Locum Reimbursement Costs Total | 1,545 | 1,545 | 0 | 2,060 | 2,060 | 0 |

Winter Access Fund

| | | | | | | |
|---------------------------------|------------|------------|----------|--------------|--------------|----------|
| WAF Additional sessions | 17 | 17 | 0 | 39 | 39 | 0 |
| WAF locum/digital booking | 86 | 86 | 0 | 194 | 194 | 0 |
| WAF resilience of urgent care | 136 | 136 | 0 | 308 | 308 | 0 |
| WAF Primary care hubs | 52 | 52 | 0 | 118 | 118 | 0 |
| WAF Additional appointments | 158 | 158 | 0 | 357 | 357 | 0 |
| WAF Experience of access | 26 | 26 | 0 | 60 | 60 | 0 |
| WAF Security | 21 | 21 | 0 | 82 | 82 | 0 |
| Winter access fund Total | 496 | 496 | 0 | 1,157 | 1,157 | 0 |

Prescribing & Dispensing Fees

| | | | | | | |
|------------------------------------------------|------------|------------|----------|--------------|--------------|----------|
| Dispensing Fees | 539 | 539 | 0 | 718 | 718 | 0 |
| Prescribing Fees | 386 | 386 | 0 | 514 | 514 | 0 |
| Dispensing Quality Scheme | 31 | 31 | 0 | 41 | 41 | 0 |
| Prescribing & Dispensing Fees Total | 955 | 955 | 0 | 1,273 | 1,273 | 0 |

Delegated Primary Care Reserve

| | | | | | | |
|---------------------------------------------|--------------|--------------|----------|----------------|----------------|----------|
| Contingency | 542 | 542 | 0 | 723 | 723 | 0 |
| Section 96 Practice Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Unidentified Savings | (1,431) | (1,431) | 0 | (1,908) | (1,908) | 0 |
| Delegated Primary Care Reserve Total | (888) | (888) | 0 | (1,185) | (1,185) | 0 |

| | | | | | | |
|--------------------|----------------|----------------|-----------|----------------|----------------|-----------|
| Grand Total | 109,790 | 109,765 | 25 | 147,054 | 147,014 | 40 |
|--------------------|----------------|----------------|-----------|----------------|----------------|-----------|

Summary Finance Report as at 31st December 2021 (Month 9)

Other Primary Care (Appendix 1c)

| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) | Annual Budget (£ '000) | Forecast Outturn (£ '000) | Forecast Variance (£ '000) |
|---------------------------------------------------------|------------------------------------|-----------------------------------------|--------------------------------------|------------------------------|---------------------------------|----------------------------------|
| PC Transformation (Formerly GPFV) | | | | | | |
| Improved Access | 4,432 | 4,404 | 27 | 5,900 | 5,872 | 27 |
| Online consultations | 196 | 196 | 0 | 262 | 262 | 0 |
| Reception and Clerical Training | 0 | 0 | 0 | 0 | 0 | 0 |
| GP Retention | 125 | 125 | 0 | 198 | 198 | 0 |
| PCN Organisational Development | 361 | 361 | 0 | 482 | 482 | 0 |
| Fellowships Core Offer | 417 | 417 | 0 | 628 | 628 | 0 |
| Workforce Training Hubs | 149 | 149 | 0 | 198 | 198 | 0 |
| Practice Resilience | 105 | 105 | 0 | 140 | 140 | 0 |
| Walk in Centre | 92 | 92 | 0 | 123 | 123 | 0 |
| GP Mentoring Scheme | 159 | 159 | 0 | 283 | 283 | 0 |
| Flexible Pools | 68 | 68 | 0 | 90 | 90 | 0 |
| Practice Nurse Measures | 8 | 8 | 0 | 33 | 33 | 0 |
| GP Forward View Total | 6,112 | 6,084 | 27 | 8,336 | 8,309 | 27 |
| PMS Premium Reinvestment | | | | | | |
| PMS review | 3,724 | 3,724 | 0 | 4,965 | 4,965 | 0 |
| Additional Basket of Procedures | 32 | 32 | (0) | 43 | 43 | 0 |
| PMS Premium Reinvestment Total | 3,756 | 3,756 | (0) | 5,008 | 5,008 | 0 |
| Primary Care Networks DES | | | | | | |
| £1.50 Core PCN Payment | 1,173 | 1,173 | 0 | 1,563 | 1,563 | 0 |
| Primary Care Networks DES Total | 1,173 | 1,173 | 0 | 1,563 | 1,563 | 0 |
| Local Enhanced Services | | | | | | |
| Care Home LES | 368 | 359 | 9 | 490 | 460 | 30 |
| Dementia LES | 373 | 408 | (35) | 497 | 580 | (83) |
| Near Patient Testing LES | 382 | 407 | (25) | 510 | 549 | (39) |
| Anti-Coagulation LES | 318 | 249 | 69 | 424 | 298 | 126 |
| DVT | 48 | 38 | 10 | 64 | 47 | 17 |
| Diabetes Insulin LES | 35 | 31 | 4 | 47 | 38 | 9 |
| Care of Homeless LES | 30 | 30 | 0 | 40 | 40 | 0 |
| Care Home P3 LES | 49 | 49 | 0 | 65 | 65 | 0 |
| Phlebotomy LES | 304 | 304 | (0) | 405 | 405 | 0 |
| LES Reserve | 165 | 165 | 0 | 220 | 220 | 0 |
| Local Enhanced Services Total | 2,072 | 2,039 | 32 | 2,762 | 2,702 | 60 |
| Clinical Leads & Membership Engagement | | | | | | |
| Clinical Leads | 735 | 702 | 33 | 953 | 909 | 43 |
| Clinical Leads & Membership Engagement Total | 735 | 702 | 33 | 953 | 909 | 43 |
| Locality Leadership Funds | | | | | | |
| Place-based Clinical Leadership | 560 | 560 | 0 | 746 | 746 | 0 |
| Locality Leadership Funds Total | 560 | 560 | 0 | 746 | 746 | 0 |
| Other Primary Care | | | | | | |
| CEPN | 0 | 0 | 0 | 0 | 0 | 0 |
| Health and Wellbeing Fund | 320 | 320 | 0 | 320 | 320 | 0 |
| Hartcliffe Chiro | 18 | 18 | 0 | 23 | 23 | 0 |

Summary Finance Report as at 31st December 2021 (Month 9)**Other Primary Care (Appendix 1c)**

| | | | | | | |
|-----------------------------------------------------|------------|------------|----------|------------|------------|-------------|
| Community Glaucoma | 26 | 12 | 13 | 34 | 17 | 18 |
| Rose Clinic | 29 | 29 | 0 | 38 | 38 | 0 |
| Wellspring Healthy Living Centre - Physical Therapy | 53 | 63 | (10) | 53 | 84 | (32) |
| Weston Hospital Practice Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Primary Care System Integration Project Manager | 13 | 13 | 0 | 29 | 29 | 0 |
| Personalised Care PM | 0 | 0 | 0 | 10 | 10 | 0 |
| Other Primary Care Total | 458 | 455 | 3 | 508 | 522 | (14) |

Primary Care Reserves

| | | | | | | |
|------------------------------------|--------------|--------------|-----------|--------------|--------------|-----------|
| PC Reserve | 1,040 | 1,040 | 0 | 1,387 | 1,387 | 0 |
| PC SDF funding | 0 | 0 | 0 | 0 | 0 | 0 |
| PC Covid allocation | 435 | 395 | 40 | 570 | 521 | 49 |
| PC COVID Expansion Fund | 1,980 | 1,980 | 0 | 1,980 | 1,980 | 0 |
| Primary Care Reserves Total | 3,455 | 3,415 | 40 | 3,937 | 3,888 | 49 |

| | | | | | | |
|--------------------|---------------|---------------|------------|---------------|---------------|------------|
| Grand Total | 18,319 | 18,184 | 136 | 23,814 | 23,647 | 166 |
|--------------------|---------------|---------------|------------|---------------|---------------|------------|



Summary Finance Report as at 31st December 2021 (Month 9)

Medicines Management (Appendix 1b)

[LINKS](#)

| Underspend / (Overspend) | Year to Date Budget (£ '000) | Year to date Expenditure (£ '000) | Year to Date Variance (£ '000) | Annual Budget (£ '000) | Forecast Outturn (£ '000) | Forecast Variance (£ '000) |
|----------------------------------------------|------------------------------------|-----------------------------------------|--------------------------------------|------------------------------|---------------------------------|----------------------------------|
| Primary Care Prescribing | | | | | | |
| Practice Prescribing | 97,709 | 98,070 | -361 | 130,279 | 130,761 | (482) |
| Primary Care Prescribing Total | 97,709 | 98,070 | -361 | 130,279 | 130,761 | (482) |
| Central Drugs Costs | | | | | | |
| Central Drugs Costs | 3,124 | 3,124 | 0 | 4,166 | 4,166 | 0 |
| Dressings | 1,703 | 1,703 | 0 | 2,271 | 2,271 | 0 |
| Central Drugs Costs Total | 4,828 | 4,828 | 0 | 6,437 | 6,437 | 0 |
| Home Oxygen Service | | | | | | |
| Home Oxygen | 1,594 | 1,594 | 0 | 2,125 | 2,125 | 0 |
| Home Oxygen Service Total | 1,594 | 1,594 | 0 | 2,125 | 2,125 | 0 |
| Other Prescribing | | | | | | |
| Prescribing Incentive Schemes | 782 | 782 | 0 | 1,042 | 1,042 | 0 |
| Prescribing Software | 268 | 268 | 0 | 358 | 358 | 0 |
| Other Prescribing | 177 | 177 | 0 | 236 | 236 | 0 |
| Primary Care Dispensing | 66 | 66 | 0 | 88 | 88 | 0 |
| Brook | 51 | 51 | 0 | 68 | 68 | 0 |
| Trust Drugs | 52 | 52 | 0 | 69 | 69 | 0 |
| Other Prescribing Total | 1,396 | 1,396 | 0 | 1,862 | 1,862 | 0 |
| Medicines Management - Clinical | | | | | | |
| Medicines Management - External Contractors | 167 | 167 | 0 | 222 | 222 | 0 |
| Medicines Management - Non Pay | 2 | 2 | 0 | 2 | 2 | 0 |
| Medicines Management - Clinical Total | 168 | 168 | 0 | 224 | 224 | 0 |
| Grand Total | 105,695 | 106,056 | (361) | 140,927 | 141,409 | (482) |